

**THE NCS**<sup>TM</sup>  
The National Citizen Survey<sup>TM</sup>

## Tracy, CA

### Community Livability Report

FINAL  
2016



**NRC**  
National Research Center Inc

2955 Valmont Road Suite 300  
Boulder, Colorado 80301  
n-r-c.com • 303-444-7863

**ICMA**

*Leaders at the Core of Better Communities*

777 North Capitol Street NE Suite 500  
Washington, DC 20002  
icma.org • 800-745-8780

# Contents

About..... 1

Quality of Life in Tracy ..... 2

Community Characteristics ..... 3

Governance ..... 5

Participation ..... 7

Conclusions ..... 9



The National Citizen Survey™  
© 2001-2017 National Research Center, Inc.

The NCS™ is presented by NRC in collaboration with ICMA.

NRC is a charter member of the AAPOR Transparency Initiative, providing clear disclosure of our sound and ethical survey research practices.

# About

The National Citizen Survey™ (The NCS) report is about the “livability” of Tracy. The phrase “livable community” is used here to evoke a place that is not simply habitable, but that is desirable. It is not only where people do live, but where they want to live.

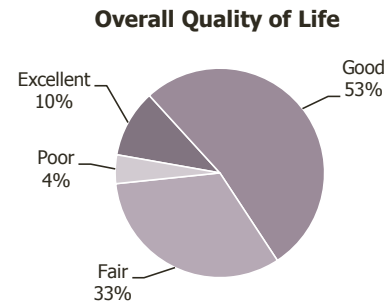
Great communities are partnerships of the government, private sector, community-based organizations and residents, all geographically connected. The NCS captures residents’ opinions within the three pillars of a community (Community Characteristics, Governance and Participation) across eight central facets of community (Safety, Mobility, Natural Environment, Built Environment, Economy, Recreation and Wellness, Education and Enrichment and Community Engagement).

The Community Livability Report provides the opinions of a representative sample of 1,433 residents of the City of Tracy. The margin of error around any reported percentage is 3% for the entire sample. The full description of methods used to garner these opinions can be found in the *Technical Appendices* provided under separate cover.



# Quality of Life in Tracy

A majority of residents rated the quality of life in Tracy as excellent or good. This rating was lower than ratings in comparison communities (see Appendix B of the *Technical Appendices* provided under separate cover).



Shown below are the eight facets of community. The color of each community facet summarizes how residents rated it across the three sections of the survey that represent the pillars of a community – Community Characteristics, Governance and Participation. When most ratings across the three pillars were higher than the benchmark, the color for that facet is the darkest shade; when most ratings were lower than the benchmark, the color is the lightest shade. A mix of ratings (higher and lower than the benchmark) results in a color between the extremes.

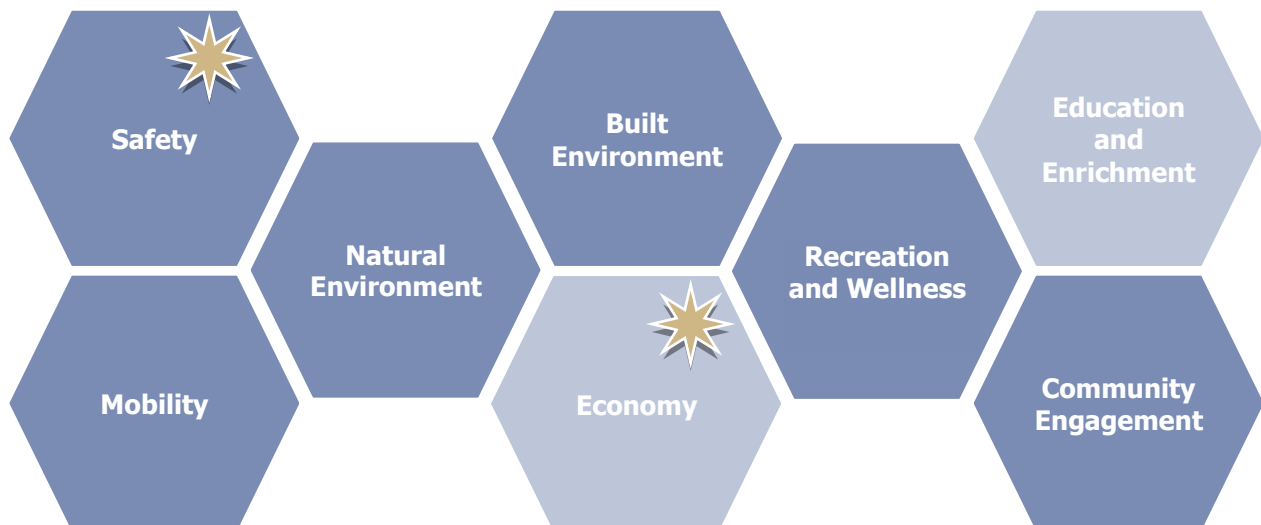
In addition to a summary of ratings, the image below includes one or more stars to indicate which community facets were the most important focus areas for the community. Residents identified Safety and Economy as priorities for the Tracy community in the coming two years. Ratings for Safety, Mobility, Natural Environment, Built Environment, Recreation and Wellness and Community Engagement were positive and similar to other communities. Ratings for Economy and Education and Enrichment tended to be lower than the national benchmark. This overview of the key aspects of community quality provides a quick summary of where residents see exceptionally strong performance and where performance offers the greatest opportunity for improvement. Linking quality to importance offers community members and leaders a view into the characteristics of the community that matter most and that seem to be working best.

Details that support these findings are contained in the remainder of this Livability Report, starting with the ratings for Community Characteristics, Governance and Participation and ending with results for Tracy’s unique questions.

## Legend

- Higher than national benchmark
- Similar to national benchmark
- Lower than national benchmark

- Most important



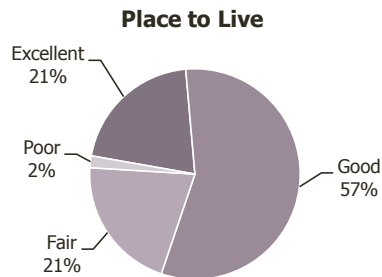
# Community Characteristics

## *What makes a community livable, attractive and a place where people want to be?*

Overall quality of community life represents the natural ambience, services and amenities that make for an attractive community. How residents rate their overall quality of life is an indicator of the overall health of a community. In the case of Tracy, 77% rated the City as an excellent or good place to live. Respondents' ratings of Tracy as a place to live were similar to ratings in other communities across the nation.

In addition to rating the City as a place to live, respondents rated several aspects of community quality including Tracy as a place to raise children and to retire, their neighborhood as a place to live, the overall image or reputation of Tracy and its overall appearance. About three-quarters of respondents positively rated their neighborhood as a place to live and Tracy as a place to raise children, which were similar to the national comparison. Around half of residents gave excellent or good ratings to Tracy as a place to retire and to the overall image and appearance of the City.

Delving deeper into Community Characteristics, survey respondents rated over 40 features of the community within the eight facets of Community Livability. Around 9 in 10 residents felt safe in their neighborhoods and about 8 in 10 felt safe in Tracy's downtown/commercial area. More than half of residents gave high marks to the overall ease of travel in Tracy, ease of walking, ease of travel by car and traffic flow. Ratings within the facet of Economy ranged from 16% excellent or good for employment opportunities to 43% for the overall economic health of the City. Several measures of Recreation and Wellness tended to be rated similarly to comparison communities, with about half of respondents giving excellent or good ratings to the availability of preventive health services, affordable quality health care and affordable quality food. About 6 in 10 survey participants positively rated the openness and acceptance of the community toward people of diverse backgrounds and around half favorably rated the neighborliness of residents in Tracy.

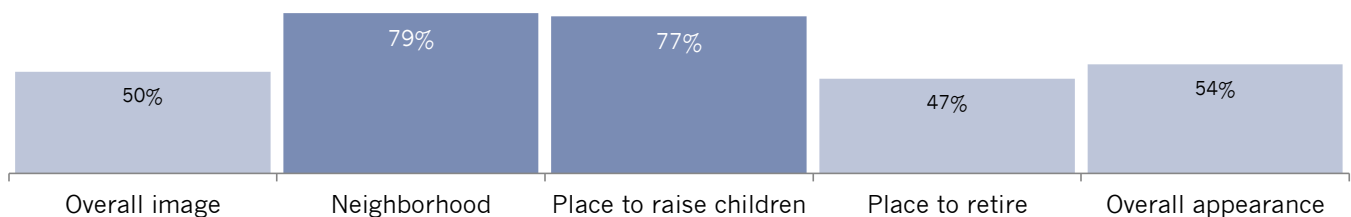


Since the last survey iteration in 2014, more residents reported they felt safe in their neighborhoods and in Tracy overall.

Percent rating positively (e.g., excellent/good)

Comparison to national benchmark

■ Higher ■ Similar ■ Lower



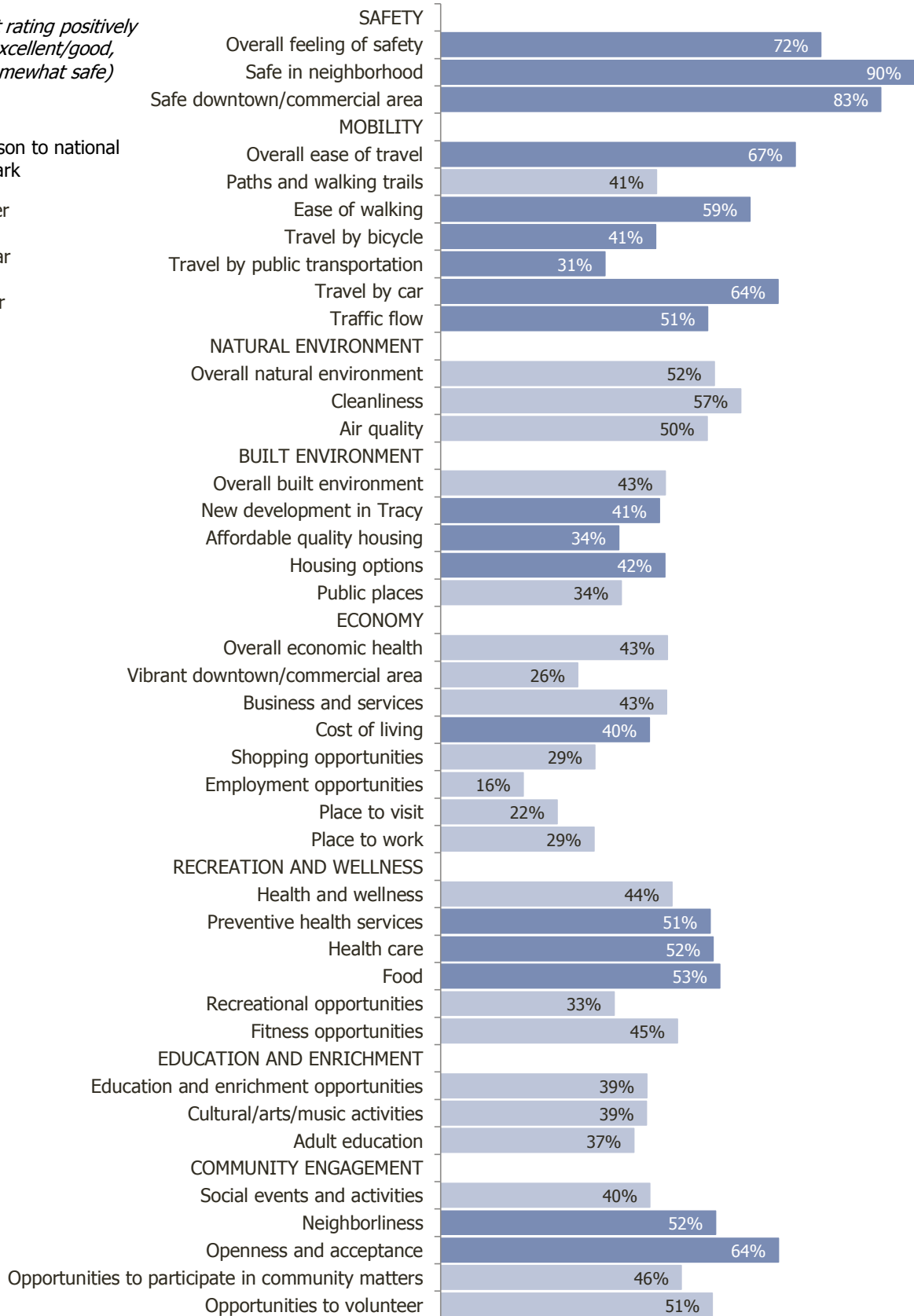
# The National Citizen Survey™

Figure 1: Aspects of Community Characteristics

*Percent rating positively  
(e.g., excellent/good,  
very/somewhat safe)*

Comparison to national  
benchmark

- Higher
- Similar
- Lower



# Governance

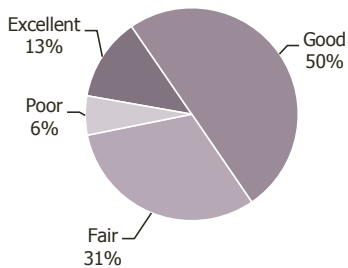
## How well does the government of Tracy meet the needs and expectations of its residents?

The overall quality of the services provided by Tracy as well as the manner in which these services are provided are a key component of how residents rate their quality of life. About 6 in 10 residents gave excellent or good ratings to the overall quality of services provided by the City of Tracy, which was similar to communities elsewhere. In comparison, 33% gave excellent or good ratings to the services provided by the Federal Government; this rating had decreased since the 2014 survey.

Survey respondents also rated various aspects of Tracy’s leadership and governance. Most ratings for Tracy’s government performance were similar to other communities across the nation. About 6 in 10 residents were pleased with the customer service provided by Tracy employees. About 4 in 10 residents or more gave positive ratings to the value of services for taxes paid, the overall direction the City was taking, confidence in City government, the government acting in the best interest of Tracy, being honest and treating all residents fairly.

Respondents evaluated over 30 individual services and amenities available in Tracy. The highest rated services within the facet of Safety were police (75% excellent or good), fire services (91%) and ambulance/EMS services (82%). The aforementioned services were all similar to the national benchmark. Garbage collection, recycling and yard waste pick-up were rated positively by about 8 in 10 respondents and were similar to comparison communities. The lowest rated services were code enforcement, land use, planning and zoning and economic development. Overall, ratings tended to be similar to or lower than those seen in communities across the nation.

**Overall Quality of City Services**

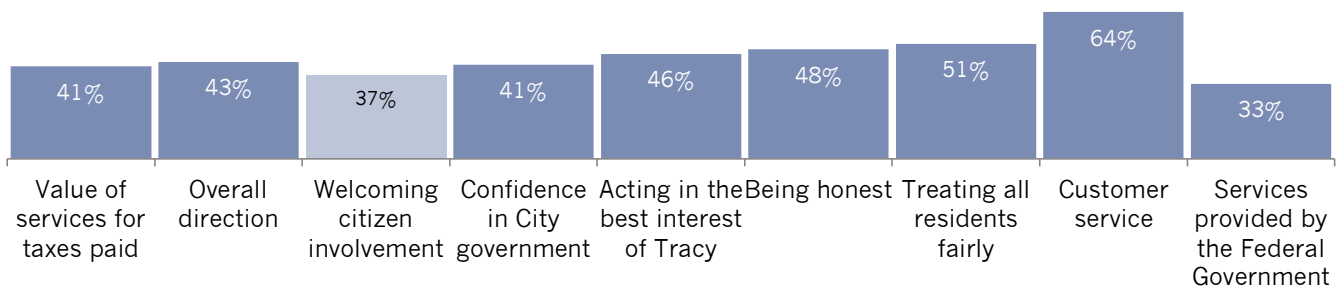


Compared to the 2014 survey, ratings decreased for the job the government does at welcoming citizen involvement, bus or transit services and street repair. Ratings increased for crime prevention, emergency preparedness, animal control, street lighting, garbage collection, sewer services, recreation programs, City-sponsored special events and the government treating all residents fairly.

Percent rating positively (e.g., excellent/good)

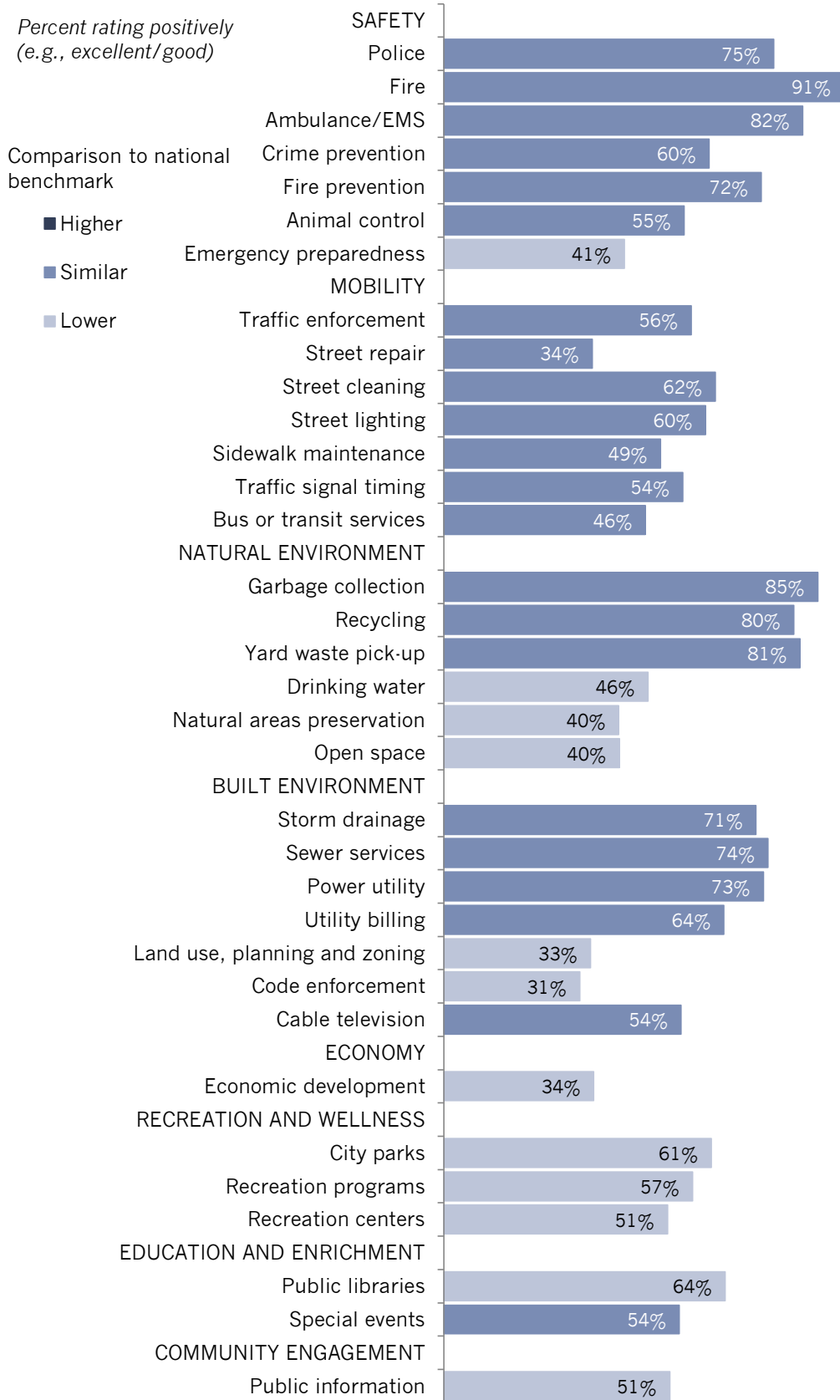
Comparison to national benchmark

■ Higher ■ Similar ■ Lower



## The National Citizen Survey™

Figure 2: Aspects of Governance





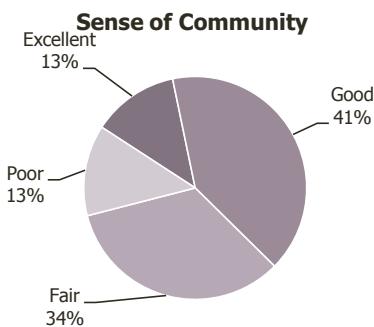
# Participation

## *Are the residents of Tracy connected to the community and each other?*

An engaged community harnesses its most valuable resource, its residents. The connections and trust among residents, government, businesses and other organizations help to create a sense of community, a shared sense of membership, belonging and history. The sense of community in Tracy was rated as excellent or good by a majority of residents. About three-quarters of residents reported that they were likely to remain in Tracy for the next five years and would recommend living in the City to someone who asked.

The survey included over 30 activities and behaviors for which respondents indicated how often they participated in or performed each, if at all. Rates of Participation were mixed, but were generally strong and similar to comparison communities. In the facet of Safety, about 8 in 10 survey participants reported they had not been the victim of a crime. About half of residents indicated that they had carpooled instead of driving alone or walked or biked instead of driving in the past 12 months. Nearly all residents had conserved water or recycled at home, and these levels were higher than the national benchmark. Within the facet of Built Environment, about 6 in 10 residents reported that they were not under housing cost stress. Almost all respondents had purchased goods or services in Tracy in the previous 12 months, and about 4 in 10 indicated that they felt the economy would have a positive impact on their income in the next six months, a higher rate than reported elsewhere. Around 8 in 10 residents had visited a City park, eaten 5 portions of fruits and vegetables a day, participated in moderate or vigorous physical activity and were in very good to excellent health. Levels of participation in the facet of Community Engagement were strong; at least 8 in 10 respondents reported that they had talked or visited with a neighbor, done a favor for a neighbor, read or watched local news and voted in local elections. About 4 in 10 respondents had volunteered, while about one-quarter reported they campaigned for an issue, cause or candidate, participated in a club, and watched or attended a local public meeting.

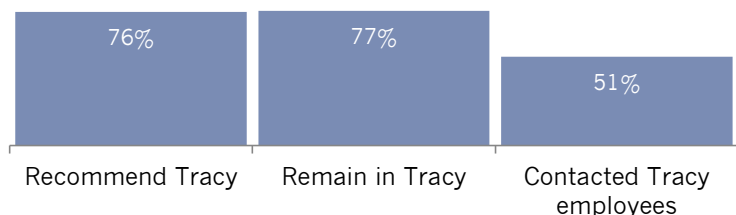
In comparison to rates in 2014, more residents in 2016 indicated that they were not under housing cost stress, worked in Tracy, and had attended a City-sponsored event. Within Community Engagement, more residents reported that they had voted in local elections, attended a local public meeting, volunteered, participated in a club, campaigned for an issue, cause or candidate and contacted Tracy elected officials.



Percent rating positively  
(e.g., very/somewhat likely,  
yes)

Comparison to national  
benchmark

■ Higher ■ Similar ■ Lower



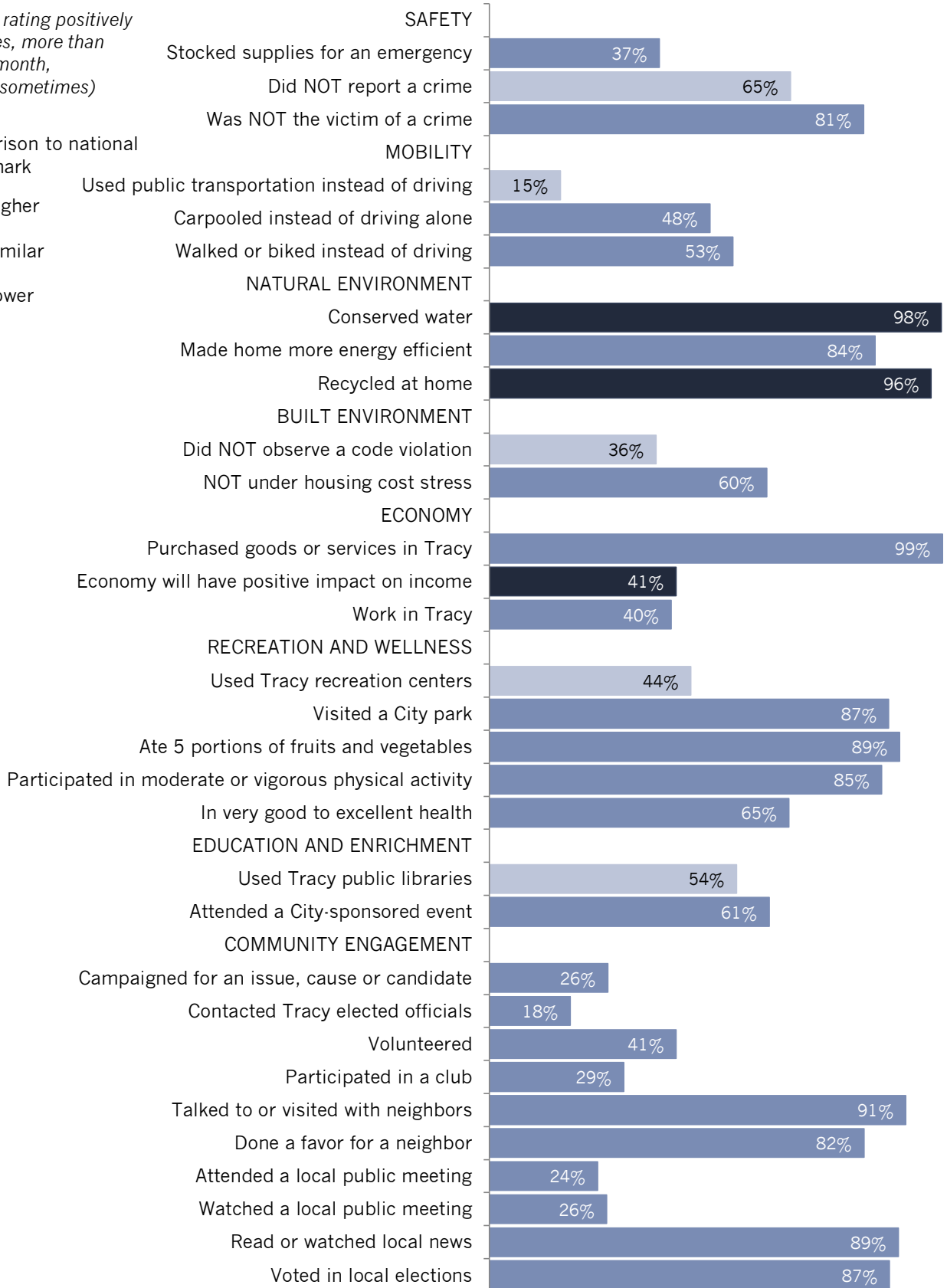
# The National Citizen Survey™

Figure 3: Aspects of Participation

Percent rating positively  
(e.g., yes, more than  
once a month,  
always/sometimes)

Comparison to national  
benchmark

- Higher
- Similar
- Lower



# Conclusions

## **A majority of residents continue to experience a good quality of life in Tracy.**

A majority of survey respondents felt positively about the overall quality of life in Tracy (63% excellent or good) and the City as a place to live (77%). They also valued Tracy as a place to raise children, with three-quarters of residents giving a positive rating to this aspect of the community. Not only did participants appreciate living in Tracy, but about 4 in 5 positively rated their neighborhoods as places to live. Notably, more than 7 in 10 respondents reported that they planned to remain in Tracy for the next five years, and a similar proportion would recommend the city to others. All of these aforementioned measures of community livability have remained stable since the 2014 survey iteration.

## **Safety continues to be a priority for Tracy residents.**

As in the 2014 survey, residents identified Safety as a priority for the Tracy community in the coming two years. Around 7 in 10 residents rated the overall feeling of safety in the community as excellent or good, which was similar to comparison communities. At least 8 in 10 respondents reported feeling safe in their neighborhoods and in Tracy's downtown/commercial area during the day (ratings that increased since 2014). About three-quarters or more residents were pleased with police, fire and ambulance/EMS services. About 8 in 10 residents reported that they had not been the victim of a crime and close to two-thirds had not reported a crime in the 12 months prior to the survey.

## **Economy is a main focus area for the community.**

Tracy's Economy was also identified as a key focus area for the community in the next two years. The ratings for overall economic health were lower than the national comparison, with about 2 in 5 residents awarding a positive rating to this aspect. However, the overall cost of living was similar to ratings in other communities. More residents reported that they were optimistic that the economy would have a positive impact on their income in the coming six months. Almost all survey participants reported that they had purchased goods or services in Tracy, and about 4 in 10 residents reported that they worked in Tracy. However, several measures of Economy were rated lower than other communities across the nation, including the vibrancy of the downtown/commercial area, shopping opportunities, employment opportunities and Tracy as a place to visit and a place to work; these items were evaluated as excellent or good by less than one-third of residents. Since the last survey in 2014, Tracy as a place to visit and as a place to work received lower ratings from respondents. However, in 2016 more residents reported working in Tracy compared to 2014.

# THE NCS<sup>TM</sup>

The National Citizen Survey<sup>TM</sup>

## Tracy, CA

Dashboard Summary of Findings

FINAL  
2016



**NRC**  
National Research Center Inc

2955 Valmont Road Suite 300  
Boulder, Colorado 80301  
n-r-c.com • 303-444-7863



*Leaders at the Core of Better Communities*

777 North Capitol Street NE Suite 500  
Washington, DC 20002  
icma.org • 800-745-8780

# Summary

The National Citizen Survey™ (The NCS™) is a collaborative effort between National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA). The survey and its administration are standardized to assure high quality research methods and directly comparable results across The NCS communities. The NCS captures residents’ opinions within the three pillars of a community (Community Characteristics, Governance and Participation) across eight central facets of community (Safety, Mobility, Natural Environment, Built Environment, Economy, Recreation and Wellness, Education and Enrichment and Community Engagement). This report summarizes Tracy’s performance in the eight facets of community livability with the “General” rating as a summary of results from the overarching questions not shown within any of the eight facets. The “Overall” represents the community pillar in its entirety (the eight facets and general).

By summarizing resident ratings across the eight facets and three pillars of a livable community, a picture of Tracy’s community livability emerges. Below, the color of each community facet summarizes how residents rated each of the pillars that support it – Community Characteristics, Governance and Participation. When most ratings were higher than the benchmark, the color is the darkest shade; when most ratings were lower than the benchmark, the color is the lightest shade. A mix of ratings (higher and lower than the benchmark) results in a color between the extremes.

Within Community Characteristics, Safety, Mobility, Built Environment and Recreation and Wellness aspects of community livability had ratings that were similar to comparison communities, while all other facets had ratings that were lower than the national benchmark. Most ratings within Governance were similar to other communities. Residents indicated higher rates of participation in the facet of Natural Environment than reported elsewhere. This information can be helpful in identifying the areas that merit more attention.

Table 1: Dashboard Summary

	Community Characteristics			Governance			Participation		
	Higher	Similar	Lower	Higher	Similar	Lower	Higher	Similar	Lower
Overall	0	21	26	0	31	13	3	27	5
General	0	3	4	0	3	0	0	3	0
Safety	0	3	0	0	6	1	0	2	1
Mobility	0	6	1	0	7	0	0	2	1
Natural Environment	0	0	3	0	3	3	2	1	0
Built Environment	0	3	2	0	5	2	0	1	1
Economy	0	1	7	0	0	1	1	2	0
Recreation and Wellness	0	3	3	0	0	3	0	4	1
Education and Enrichment	0	0	3	0	1	1	0	1	1
Community Engagement	0	2	3	0	6	2	0	11	0

Legend	
	Higher
	Similar
	Lower

# The National Citizen Survey™

Figure 1: Detailed Dashboard

	Community Characteristics	Trend	Benchmark	Percent positive	Governance	Trend	Benchmark	Percent positive	Participation	Trend	Benchmark	Percent positive
General	Overall appearance	↔	↓	54%	Customer service	↔	↔	64%	Recommend Tracy	↔	↔	76%
	Overall quality of life	↔	↓	63%	Services provided by Tracy	↔	↔	63%	Remain in Tracy	↓	↔	77%
	Place to retire	↓	↓	47%	Services provided by the Federal Government	↓	↔	33%	Contacted Tracy employees	↔	↔	51%
	Place to raise children	↔	↔	77%								
	Place to live	↔	↔	77%								
	Neighborhood	↔	↔	79%								
Safety	Overall image	↔	↓	50%								
	Overall feeling of safety	↑	↔	72%	Police	↔	↔	75%	Was NOT the victim of a crime	↔	↔	81%
	Safe in neighborhood	↑	↔	90%	Crime prevention	↑	↔	60%	Did NOT report a crime	↓	↓	65%
	Safe downtown/commercial area	↔	↔	83%	Fire	↔	↔	91%	Stocked supplies for an emergency	↔	↔	37%
					Fire prevention	↔	↔	72%				
					Ambulance/EMS	↔	↔	82%				
Mobility					Emergency preparedness	↑	↓	41%				
					Animal control	↑	↔	55%				
	Traffic flow	↓	↔	51%	Traffic enforcement	↔	↔	56%	Carpooled instead of driving alone	↔	↔	48%
	Travel by car	↓	↔	64%	Street repair	↓	↔	34%	Walked or biked instead of driving	↔	↔	53%
	Travel by bicycle	↓	↔	41%	Street cleaning	↔	↔	62%	Used public transportation instead of driving	↔	↓	15%
	Ease of walking	↓	↔	59%	Street lighting	↑	↔	60%				
Natural Environment	Travel by public transportation	↓	↔	31%	Sidewalk maintenance	↔	↔	49%				
	Overall ease travel	↔	↔	67%	Traffic signal timing	↔	↔	54%				
	Paths and walking trails	↓	↓	41%	Bus or transit services	↓	↔	46%				
	Overall natural environment	↔	↓	52%	Garbage collection	↑	↔	85%	Recycled at home	↔	↑	96%
	Air quality	↔	↓	50%	Recycling	↔	↔	80%	Conserved water	↔	↑	98%
	Cleanliness	↔	↓	57%	Yard waste pick-up	↔	↔	81%	Made home more energy efficient	↔	↔	84%
Built Environment					Drinking water	↔	↓	46%				
					Open space	↔	↓	40%				
					Natural areas preservation	↔	↓	40%				
	New development in Tracy	↔	↔	41%	Sewer services	↑	↔	74%	NOT experiencing housing cost stress	↑	↔	60%
	Affordable quality housing	↔	↔	34%	Storm drainage	↔	↔	71%	Did NOT observe a code violation	↓	↓	36%
	Housing options	↔	↔	42%	Power utility	↔	↔	73%				
Built Environment	Overall built environment	↓	↓	43%	Utility billing	↔	↔	64%				
	Public places	↓	↓↓	34%	Land use, planning and zoning	↔	↓	33%				
					Code enforcement	↔	↓	31%				
				Cable television	↔	↔	54%					

**Legend**

↑↑ Much higher    ↑ Higher    ↔ Similar    ↓ Lower    ↓↓ Much lower    \* Not available

# The National Citizen Survey™

	Community Characteristics	Trend	Benchmark	Percent positive	Governance	Trend	Benchmark	Percent positive	Participation	Trend	Benchmark	Percent positive
Economy	Overall economic health	↔	↓	43%	Economic development	↔	↓	34%	Economy will have positive impact on income	↔	↑	41%
	Shopping opportunities	↔	↓	29%					Purchased goods or services in Tracy	↔	↔	99%
	Employment opportunities	↔	↓	16%					Work in Tracy	↑	↔	40%
	Place to visit	↓	↓↓	22%								
	Cost of living	↔	↔	40%								
	Vibrant downtown/commercial area	↔	↓	26%								
	Place to work	↓	↓↓	29%								
Recreation and Wellness	Business and services	↔	↓	43%								
	Fitness opportunities	↔	↓	45%	City parks	↔	↓	61%	In very good to excellent health	↔	↔	65%
	Recreational opportunities	↔	↓↓	33%	Recreation centers	↔	↓	51%	Used Tracy recreation centers	↔	↓	44%
	Health care	↔	↔	52%	Recreation programs	↑	↓	57%	Visited a City park	↔	↔	87%
	Food	↔	↔	53%					Ate 5 portions of fruits and vegetables	↔	↔	89%
	Health and wellness	↓	↓	44%					Participated in moderate or vigorous physical activity	↔	↔	85%
Education and Enrichment	Preventive health services	↔	↔	51%								
	Cultural/arts/music activities	↔	↓	39%	Public libraries	↔	↓	64%	Used Tracy public libraries	↔	↓	54%
	Adult education	↔	↓	37%	Special events	↑	↔	54%	Attended a City-sponsored event	↑	↔	61%
Community Engagement	Overall education and enrichment	↔	↓↓	39%								
	Opportunities to participate in community matters	↔	↓	46%	Public information	↔	↓	51%	Sense of community	↔	↔	53%
	Opportunities to volunteer	↔	↓	51%	Overall direction	↔	↔	43%	Voted in local elections	↑	↔	87%
	Openness and acceptance	↔	↔	64%	Value of services for taxes paid	↔	↔	41%	Talked to or visited with neighbors	↔	↔	91%
	Social events and activities	↔	↓	40%	Welcoming citizen involvement	↓	↓	37%	Attended a local public meeting	↑	↔	24%
	Neighborliness	↔	↔	52%	Confidence in City government	↔	↔	41%	Watched a local public meeting	↔	↔	26%
					Acting in the best interest of Tracy	↔	↔	46%	Volunteered	↑	↔	41%
					Being honest	↔	↔	48%	Participated in a club	↑	↔	29%
					Treating all residents fairly	↑	↔	51%	Campaigned for an issue, cause or candidate	↑	↔	26%
									Contacted Tracy elected officials	↑	↔	18%
								Read or watched local news	↔	↔	89%	
								Done a favor for a neighbor	↔	↔	82%	

**Legend**

↑↑ Much higher      ↑ Higher      ↔ Similar      ↓ Lower      ↓↓ Much lower      \* Not available



**THE NCS**<sup>TM</sup>  
The National Citizen Survey<sup>TM</sup>

## Tracy, CA

Comparisons by Demographic Subgroups

FINAL  
2016



**NRC**  
National Research Center Inc

2955 Valmont Road Suite 300  
Boulder, Colorado 80301  
n-r-c.com • 303-444-7863

**ICMA**

*Leaders at the Core of Better Communities*

777 North Capitol Street NE Suite 500  
Washington, DC 20002  
icma.org • 800-745-8780



# Summary

The National Citizen Survey™ (The NCS™) is a collaborative effort between National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA). The survey and its administration are standardized to assure high quality research methods and directly comparable results across The NCS communities. This report discusses differences in opinion of survey respondents by whether or not they worked in Tracy, length of residency in Tracy (10 years or less or 11 years or more), race and age.

Responses in the following tables show only the proportion of respondents giving a certain answer; for example, the percent of respondents who rated the quality of life as “excellent” or “good,” or the percent of respondents who attended a public meeting more than once a month. ANOVA and chi-square tests of significance were applied to these comparisons of survey questions. A “p-value” of 0.05 or less indicates that there is less than a 5% probability that differences observed between subgroups are due to chance; or in other words, a greater than 95% probability that the differences observed are “real.” Where differences were statistically significant, they have been shaded grey.

The margin of error for this report is generally no greater than plus or minus three percentage points around any given percent reported for the entire sample (1,433 completed surveys). For subgroups of responses, the margin of error increases because the sample size for the subgroup is smaller. For subgroups of approximately 100 respondents, the margin of error is plus or minus 10 percentage points.

Notable differences between demographic subgroups included the following:

- Within the pillar of Community Characteristics, respondents aged 35-54 gave lower ratings than their younger and older counterparts to the overall quality of life in Tracy and to Tracy as a place to retire. Where statistically significant differences occurred, residents who had been living in Tracy for 10 years or less at the time of the survey tended to give higher marks than their counterparts to aspects of Mobility, including traffic flow on major streets and ease of travel by car. Residents who reported working in Tracy gave higher ratings than their counterparts to the overall economic health of Tracy, Tracy as a place to work and employment opportunities; however, they gave lower ratings than residents who worked outside the city to the cost of living in Tracy. Where differences occurred, not white residents tended to give higher ratings than their counterparts to aspects in the facet of Education and Enrichment, but gave lower ratings than white respondents in the facet of Community Engagement.
- Respondents who were 18-34 years old tended to give higher ratings than their older counterparts to aspects of general Governance, including the overall direction Tracy is taking, overall confidence in the Tracy government and being honest. Not white residents gave lower ratings to aspects of Safety, including Police/Sheriff and fire services, than white respondents. Where differences occurred, aspects of Mobility, Natural Environment and Built Environment tended to be rated higher by respondents who had lived in Tracy for 10 years or less. Residents who did not work in Tracy gave lower ratings than their counterparts to economic development.
- Within the pillar of Participation, respondents aged 18-34 reported higher rates of carpooling instead of driving alone and using bus, rail, subway or other public transportation instead of driving. Survey participants who worked in Tracy were more likely than their counterparts to think that the economy would have a positive impact on their income in the coming six months. Residents aged 55 or older were less likely than their younger counterparts to have used Tracy public libraries or their services. Where statistically significant differences occurred, residents who worked in Tracy and had lived in the City for 11 years or more reported higher levels of participation in the facet of Community Engagement than their respective counterparts.

The National Citizen Survey™

Table 1: Community Characteristics - General

Percent rating positively (e.g., excellent/good)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
The overall quality of life in Tracy	64%	62%	64%	62%	62%	64%	67%	59%	67%	63%
Overall image or reputation of Tracy	48%	52%	47%	51%	48%	53%	53%	47%	53%	50%
Tracy as a place to live	77%	79%	77%	78%	77%	78%	77%	77%	80%	77%
Your neighborhood as a place to live	78%	79%	79%	78%	78%	79%	79%	77%	79%	79%
Tracy as a place to raise children	75%	81%	76%	78%	76%	80%	77%	75%	82%	77%
Tracy as a place to retire	48%	45%	56%	41%	41%	54%	52%	43%	50%	47%
Overall appearance of Tracy	54%	52%	56%	51%	51%	55%	56%	52%	50%	54%

Table 2: Community Characteristics - Safety

Percent rating positively (e.g., excellent/good, very/somewhat safe)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Overall feeling of safety in Tracy	73%	71%	74%	71%	71%	75%	77%	69%	73%	72%
In your neighborhood during the day	90%	89%	89%	90%	91%	87%	94%	88%	88%	90%
In Tracy's downtown/commercial area during the day	83%	83%	83%	83%	83%	83%	86%	81%	85%	83%

Table 3: Community Characteristics - Mobility

Percent rating positively (e.g., excellent/good, very/somewhat safe)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Overall ease of getting to the places you usually have to visit	66%	67%	68%	65%	69%	63%	71%	64%	64%	67%
Traffic flow on major streets	52%	46%	54%	48%	51%	49%	59%	46%	47%	51%
Ease of travel by car in Tracy	65%	62%	69%	60%	62%	66%	78%	59%	56%	64%
Ease of travel by public transportation in Tracy	29%	33%	30%	32%	26%	36%	35%	29%	28%	31%
Ease of travel by bicycle in Tracy	40%	38%	45%	36%	36%	44%	49%	37%	35%	41%
Ease of walking in Tracy	60%	55%	59%	58%	58%	60%	64%	54%	61%	59%
Availability of paths and walking trails	41%	40%	45%	38%	36%	47%	49%	35%	41%	41%

Table 4: Community Characteristics - Natural Environment

Percent rating positively (e.g., excellent/good, very/somewhat safe)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Quality of overall natural environment in Tracy	51%	53%	50%	54%	48%	57%	54%	49%	55%	52%
Air quality	52%	48%	49%	51%	48%	53%	51%	49%	50%	50%
Cleanliness of Tracy	59%	54%	61%	54%	57%	57%	65%	55%	52%	57%

The National Citizen Survey™

Table 5: Community Characteristics - Built Environment

Percent rating positively (e.g., excellent/good, very/somewhat safe)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Overall "built environment" of Tracy (including overall design, buildings, parks and transportation systems)	43%	39%	46%	39%	41%	42%	47%	37%	45%	43%
Public places where people want to spend time	33%	34%	36%	32%	28%	41%	34%	30%	39%	34%
Variety of housing options	44%	36%	45%	38%	39%	42%	38%	43%	39%	42%
Availability of affordable quality housing	36%	27%	45%	25%	30%	36%	31%	35%	31%	34%
Overall quality of new development in Tracy	39%	45%	45%	40%	43%	40%	49%	37%	42%	41%

Table 6: Community Characteristics - Economy

Percent rating positively (e.g., excellent/good, very/somewhat safe)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Overall economic health of Tracy	39%	47%	40%	44%	42%	44%	46%	39%	45%	43%
Tracy as a place to work	19%	41%	26%	30%	26%	31%	28%	24%	38%	29%
Tracy as a place to visit	21%	22%	18%	23%	17%	27%	17%	19%	32%	22%
Employment opportunities	11%	22%	17%	16%	12%	22%	19%	13%	19%	16%
Shopping opportunities	31%	26%	31%	28%	28%	31%	33%	24%	36%	29%
Cost of living in Tracy	42%	34%	46%	35%	37%	41%	37%	42%	36%	40%
Overall quality of business and service establishments in Tracy	42%	44%	41%	44%	44%	43%	47%	40%	45%	43%
Vibrant downtown/commercial area	25%	28%	26%	26%	26%	26%	31%	25%	23%	26%

Table 7: Community Characteristics - Recreation and Wellness

Percent rating positively (e.g., excellent/good, very/somewhat safe)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Health and wellness opportunities in Tracy	43%	44%	42%	45%	44%	43%	44%	39%	53%	44%
Fitness opportunities (including exercise classes and paths or trails, etc.)	45%	46%	45%	46%	43%	49%	45%	43%	51%	45%
Recreational opportunities	34%	31%	33%	32%	29%	38%	37%	28%	36%	33%
Availability of affordable quality food	52%	51%	52%	52%	50%	55%	54%	47%	59%	53%
Availability of affordable quality health care	52%	51%	48%	53%	51%	52%	52%	50%	53%	52%
Availability of preventive health services	50%	50%	47%	52%	50%	51%	54%	47%	53%	51%

Table 8: Community Characteristics - Education and Enrichment

Percent rating positively (e.g., excellent/good, very/somewhat safe)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Overall opportunities for education and enrichment	39%	38%	41%	37%	35%	41%	36%	37%	43%	39%
Adult educational opportunities	35%	39%	35%	38%	31%	44%	39%	34%	39%	37%
Opportunities to attend cultural/arts/music activities	38%	41%	35%	42%	38%	41%	41%	37%	41%	39%

The National Citizen Survey™

Table 9: Community Characteristics - Community Engagement

	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Percent rating positively (e.g., excellent/good, very/somewhat safe)										
Opportunities to participate in social events and activities	36%	45%	35%	42%	41%	39%	51%	36%	35%	40%
Opportunities to volunteer	47%	58%	38%	59%	55%	47%	50%	49%	59%	51%
Opportunities to participate in community matters	46%	47%	39%	52%	49%	43%	44%	45%	53%	46%
Openness and acceptance of the community toward people of diverse backgrounds	67%	62%	64%	65%	70%	59%	70%	64%	61%	64%
Neighborliness of residents in Tracy	53%	51%	54%	51%	56%	47%	55%	52%	49%	52%

Table 10: Governance - General

	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Percent rating positively (e.g., excellent/good)										
The City of Tracy	63%	62%	64%	62%	64%	62%	67%	59%	63%	63%
The value of services for the taxes paid to Tracy	40%	41%	43%	39%	41%	40%	47%	36%	43%	41%
The overall direction that Tracy is taking	40%	46%	45%	40%	40%	45%	51%	39%	38%	43%
The job Tracy government does at welcoming citizen involvement	36%	37%	34%	38%	39%	35%	40%	35%	39%	37%
Overall confidence in Tracy government	39%	44%	42%	40%	40%	43%	50%	37%	40%	41%
Generally acting in the best interest of the community	45%	46%	48%	44%	45%	47%	57%	41%	43%	46%
Being honest	45%	51%	48%	48%	47%	49%	57%	44%	47%	48%
Treating all residents fairly	52%	48%	53%	49%	53%	47%	57%	47%	50%	51%
Overall customer service by Tracy employees (police, receptionists, planners, etc.)	64%	64%	65%	63%	70%	57%	68%	63%	63%	64%
The Federal Government	35%	28%	31%	33%	32%	33%	30%	30%	38%	33%

Table 11: Governance - Safety

	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Percent rating positively (e.g., excellent/good)										
Police/Sheriff services	75%	74%	77%	74%	79%	69%	74%	73%	78%	75%
Fire services	93%	88%	92%	90%	96%	85%	94%	88%	94%	91%
Ambulance or emergency medical services	83%	78%	81%	81%	83%	78%	82%	78%	84%	82%
Crime prevention	61%	58%	60%	60%	63%	55%	62%	53%	70%	60%
Fire prevention and education	73%	70%	77%	69%	76%	69%	73%	69%	77%	72%
Animal control	54%	56%	54%	55%	59%	50%	62%	52%	51%	55%

The National Citizen Survey™

Percent rating positively (e.g., excellent/good)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	42%	40%	40%	41%	42%	38%	48%	37%	39%	41%

Table 12: Governance - Mobility

Percent rating positively (e.g., excellent/good)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Traffic enforcement	58%	51%	56%	55%	56%	55%	64%	50%	57%	56%
Street repair	35%	32%	40%	30%	33%	36%	44%	31%	29%	34%
Street cleaning	64%	59%	66%	59%	64%	59%	70%	57%	63%	62%
Street lighting	62%	56%	62%	59%	61%	60%	70%	54%	60%	60%
Sidewalk maintenance	51%	48%	59%	44%	51%	50%	54%	50%	44%	49%
Traffic signal timing	57%	52%	65%	48%	54%	57%	66%	52%	48%	54%
Bus or transit services	44%	45%	46%	44%	44%	45%	44%	45%	46%	46%

Table 13: Governance - Natural Environment

Percent rating positively (e.g., excellent/good)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Garbage collection	87%	82%	89%	82%	90%	80%	88%	82%	88%	85%
Recycling	80%	77%	84%	76%	83%	76%	87%	75%	80%	80%
Yard waste pick-up	82%	79%	86%	78%	87%	74%	85%	78%	82%	81%
Drinking water	49%	43%	51%	44%	47%	46%	48%	43%	53%	46%
Preservation of natural areas such as open space, farmlands and greenbelts	40%	40%	43%	38%	38%	42%	48%	35%	40%	40%
Tracy open space	41%	39%	41%	39%	37%	45%	49%	36%	38%	40%

Table 14: Governance - Built Environment

Percent rating positively (e.g., excellent/good)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Storm drainage	71%	71%	79%	66%	76%	65%	75%	69%	71%	71%
Sewer services	74%	73%	77%	72%	80%	67%	73%	74%	76%	74%
Power (electric and/or gas) utility	72%	73%	76%	71%	78%	67%	75%	68%	79%	73%
Utility billing	65%	61%	67%	61%	67%	59%	66%	59%	68%	64%
Land use, planning and zoning	30%	37%	35%	31%	30%	36%	37%	32%	30%	33%
Code enforcement (weeds, abandoned buildings, etc.)	30%	32%	34%	29%	28%	34%	37%	31%	23%	31%
Cable television	54%	55%	51%	56%	57%	51%	60%	55%	46%	54%

The National Citizen Survey™

Table 15: Governance - Economy

Percent rating positively (e.g., excellent/good)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Economic development	30%	39%	35%	33%	33%	36%	41%	30%	33%	34%

Table 16: Governance - Recreation and Wellness

Percent rating positively (e.g., excellent/good)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
City parks	64%	58%	67%	58%	62%	61%	60%	60%	64%	61%
Recreation programs or classes	56%	57%	51%	60%	55%	60%	63%	54%	55%	57%
Recreation centers or facilities	53%	48%	51%	51%	48%	56%	55%	47%	54%	51%

Table 17: Governance - Education and Enrichment

Percent rating positively (e.g., excellent/good)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Public library services	66%	59%	60%	66%	67%	59%	71%	58%	67%	64%
City-sponsored special events	53%	54%	54%	53%	53%	55%	62%	48%	55%	54%

Table 18: Governance - Community Engagement

Percent rating positively (e.g., excellent/good)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Public information services	50%	52%	49%	52%	50%	52%	62%	45%	50%	51%

Table 19: Participation General

Percent rating positively (e.g., always/sometimes, more than once a month, yes)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Sense of community	52%	56%	56%	52%	55%	52%	58%	52%	51%	53%
Recommend living in Tracy to someone who asks	77%	76%	78%	75%	76%	77%	80%	74%	77%	76%
Remain in Tracy for the next five years	77%	75%	77%	76%	77%	76%	74%	75%	82%	77%
Contacted the City of Tracy (in-person, phone, email or web) for help or information	52%	51%	51%	52%	53%	51%	47%	52%	56%	51%

The National Citizen Survey™

Table 20: Participation - Safety

Percent rating positively (e.g., always/sometimes, more than once a month, yes)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Was NOT the victim of a crime	83%	78%	83%	80%	83%	78%	80%	80%	85%	81%
Did NOT report a crime	64%	66%	64%	65%	64%	66%	69%	62%	65%	65%
Stocked supplies in preparation for an emergency	39%	34%	37%	38%	35%	39%	33%	37%	42%	37%

Table 21: Participation - Mobility

Percent rating positively (e.g., always/sometimes, more than once a month, yes)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Walked or biked instead of driving	56%	51%	54%	54%	53%	56%	53%	56%	52%	53%
Carpooled with other adults or children instead of driving alone	50%	47%	47%	49%	51%	45%	61%	46%	39%	48%
Used bus, rail, subway or other public transportation instead of driving	15%	17%	18%	15%	13%	20%	21%	16%	10%	15%

Table 22: Participation - Natural Environment

Percent rating positively (e.g., always/sometimes, more than once a month, yes)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Recycle at home	97%	96%	96%	97%	95%	98%	97%	96%	96%	96%
Made efforts to make your home more energy efficient	81%	89%	86%	83%	83%	85%	88%	80%	88%	84%
Made efforts to conserve water	98%	99%	98%	99%	98%	99%	98%	99%	98%	98%

Table 23: Participation - Built Environment

Percent rating positively (e.g., always/sometimes, more than once a month, yes)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
NOT under housing cost stress	62%	58%	56%	63%	65%	54%	59%	63%	57%	60%
Did NOT observe a code violation	38%	34%	44%	31%	34%	38%	40%	35%	31%	36%

Table 24: Participation - Economy

Percent rating positively (e.g., always/sometimes, more than once a month, yes)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Purchase goods or services from a business located in Tracy	99%	98%	98%	99%	99%	98%	100%	97%	99%	99%
Economy will have positive impact on income	38%	45%	39%	42%	41%	41%	41%	43%	37%	41%

The National Citizen Survey™

Percent rating positively (e.g., always/sometimes, more than once a month, yes)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Work in Tracy	NA	NA	34%	43%	37%	42%	41%	39%	38%	40%

Table 25: Participation - Recreation and Wellness

Percent rating positively (e.g., always/sometimes, more than once a month, yes)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Used Tracy recreation centers or their services	44%	46%	41%	47%	43%	48%	53%	45%	35%	44%
Visited a neighborhood park or City park	86%	90%	89%	86%	87%	87%	95%	89%	74%	87%
Eat at least 5 portions of fruits and vegetables a day	90%	88%	89%	89%	86%	93%	92%	87%	90%	89%
Participate in moderate or vigorous physical activity	87%	83%	84%	86%	83%	89%	86%	85%	85%	85%
Reported being in "very good" or "excellent" health	63%	70%	64%	66%	66%	65%	71%	64%	64%	65%

Table 26: Participation - Education and Enrichment

Percent rating positively (e.g., always/sometimes, more than once a month, yes)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Used Tracy public libraries or their services	54%	54%	57%	52%	55%	52%	55%	58%	43%	54%
Attended a City-sponsored event	57%	65%	58%	61%	64%	56%	62%	62%	54%	61%

Table 27: Participation - Community Engagement

Percent rating positively (e.g., always/sometimes, more than once a month, yes)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Campaigned or advocated for an issue, cause or candidate	24%	29%	22%	28%	26%	26%	24%	24%	32%	26%
Contacted Tracy elected officials (in-person, phone, email or web) to express your opinion	15%	22%	16%	20%	20%	16%	13%	18%	24%	18%
Volunteered your time to some group/activity in Tracy	35%	49%	34%	45%	46%	33%	37%	43%	41%	41%
Participated in a club	25%	35%	24%	33%	29%	30%	27%	28%	34%	29%
Talked to or visited with your immediate neighbors	90%	90%	89%	91%	92%	88%	87%	89%	96%	91%
Done a favor for a neighbor	80%	83%	80%	82%	84%	78%	75%	83%	84%	82%
Attended a local public meeting	19%	32%	19%	28%	25%	23%	19%	24%	29%	24%
Watched (online or on television) a local public meeting	24%	28%	20%	30%	23%	30%	25%	26%	26%	26%
Read or watch local news (via television, paper, computer, etc.)	89%	88%	86%	91%	89%	89%	85%	88%	95%	89%
Vote in local elections	88%	85%	83%	89%	89%	85%	80%	89%	91%	87%



The National Citizen Survey™

Table 28: Community Focus Areas

Percent rating positively (e.g., essential/very important)	Work in Tracy		Number of years in Tracy		Race		Age			Overall
	No	Yes	10 years or less	11 years or more	White	Not white	18-34	35-54	55+	
Overall feeling of safety in Tracy	95%	92%	93%	95%	95%	94%	90%	96%	96%	94%
Overall ease of getting to the places you usually have to visit	82%	84%	86%	80%	79%	87%	78%	84%	84%	83%
Quality of overall natural environment in Tracy	80%	83%	84%	80%	78%	85%	87%	76%	84%	81%
Overall "built environment" of Tracy (including overall design, buildings, parks and transportation systems)	79%	82%	79%	81%	78%	83%	76%	82%	81%	80%
Health and wellness opportunities in Tracy	79%	84%	80%	82%	79%	84%	81%	79%	86%	81%
Overall opportunities for education and enrichment	86%	86%	86%	86%	84%	89%	90%	85%	84%	86%
Overall economic health of Tracy	96%	94%	95%	95%	95%	95%	94%	96%	94%	95%
Sense of community	86%	89%	89%	86%	85%	89%	89%	86%	85%	87%

**THE NCS**<sup>TM</sup>  
The National Citizen Survey<sup>TM</sup>

**Tracy, CA**  
Trends over Time

FINAL  
2016



2955 Valmont Road Suite 300  
Boulder, Colorado 80301  
n-r-c.com • 303-444-7863



*Leaders at the Core of Better Communities*

777 North Capitol Street NE Suite 500  
Washington, DC 20002  
icma.org • 800-745-8780

# Summary

The National Citizen Survey™ (The NCS™) is a collaborative effort between National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA). The survey and its administration are standardized to assure high quality research methods and directly comparable results across The NCS communities. The NCS captures residents' opinions within the three pillars of a community (Community Characteristics, Governance and Participation) across eight central facets of community (Safety, Mobility, Natural Environment, Built Environment, Economy, Recreation and Wellness, Education and Enrichment and Community Engagement). This report discusses trends over time, comparing the 2016 ratings for the City of Tracy to its previous survey results in 2014. Additional reports and technical appendices are available under separate cover.

Trend data for Tracy represent important comparison data and should be examined for improvements or declines. Deviations from stable trends over time, especially, represent opportunities for understanding how local policies, programs or public information may have affected residents' opinions.

Meaningful differences between survey years have been noted within the following tables as being "higher" or "lower" if the differences are greater than seven percentage points between the 2014 and 2016 surveys, otherwise the comparison between 2014 and 2016 are noted as being "similar." Additionally, benchmark comparisons for all survey years are presented for reference. Changes in the benchmark comparison over time can be impacted by various trends, including varying survey cycles for the individual communities that comprise the benchmarks, regional and national economic or other events, as well as emerging survey methodologies.

Overall, ratings in Tracy for 2016 generally remained stable. Of the 126 items for which comparisons were available, 87 items were rated similarly in 2014 and 2016, 19 items showed a decrease in ratings and 20 showed an increase in ratings. Notable trends over time included the following:

- When compared to 2014, in 2016 respondents gave higher ratings to the overall feeling of safety in Tracy, and more residents indicated feeling safe in their neighborhood. Ratings for several other aspects of Community Characteristics declined from 2014 to 2016, including for traffic flow, ease of travel by bicycle, the overall quality of the built environment, Tracy as a place to work and the City as a place to retire, among other aspects.
- Within the pillar of Governance, ratings increased over time for several Safety-related services, including crime prevention, emergency preparedness and animal control. Ratings also improved for the job the City of Tracy does at treating all residents fairly, as well as several other aspects of Governance, including street lighting, garbage collection and City-sponsored special events, among others. From 2014 to 2016, ratings declined for street repair, bus or transit services and the job the City does at welcoming citizen involvement
- Levels of Participation increased from 2014 to 2016 for several aspects of Community Engagement: this year, more Tracy residents reported voting in local elections, attending a local public meeting, volunteering, participating in a club and contacting Tracy elected officials. Further, in 2016 more residents reported working in Tracy, attending a City-sponsored special event and more respondents were not under housing cost stress. However, rates of residents who planned to remain in Tracy for the coming five years, did not report a crime and did not observe a code violation declined over time.

The National Citizen Survey™

Table 1: Community Quality General

	Percent rating positively (e.g., excellent/good)		2016 rating compared to 2014	Comparison to benchmark	
	2014	2016		2014	2016
Overall quality of life	68%	63%	Similar	Similar	Lower
Overall image	50%	50%	Similar	Lower	Lower
Place to live	80%	77%	Similar	Similar	Similar
Neighborhood	77%	79%	Similar	Similar	Similar
Place to raise children	78%	77%	Similar	Similar	Similar
Place to retire	62%	47%	Lower	Similar	Lower
Overall appearance	54%	54%	Similar	Similar	Lower

Table 2: Community Characteristics by Facet

		Percent rating positively (e.g., excellent/good, very/somewhat safe)		2016 rating compared to 2014	Comparison to benchmark	
		2014	2016		2014	2016
Safety	Overall feeling of safety	62%	72%	Higher	Lower	Similar
	Safe in neighborhood	82%	90%	Higher	Similar	Similar
	Safe downtown/commercial area	82%	83%	Similar	Similar	Similar
Mobility	Overall ease of travel	72%	67%	Similar	Similar	Similar
	Paths and walking trails	53%	41%	Lower	Similar	Lower
	Ease of walking	66%	59%	Lower	Similar	Similar
	Travel by bicycle	51%	41%	Lower	Similar	Similar
	Travel by public transportation	47%	31%	Lower	Similar	Similar
	Travel by car	73%	64%	Lower	Similar	Similar
	Traffic flow	61%	51%	Lower	Similar	Similar
Natural Environment	Overall natural environment	57%	52%	Similar	Lower	Lower
	Cleanliness	50%	57%	Similar	Lower	Lower
	Air quality	45%	50%	Similar	Lower	Lower
Built Environment	Overall built environment	56%	43%	Lower	Similar	Lower
	New development in Tracy	42%	41%	Similar	Similar	Similar
	Affordable quality housing	37%	34%	Similar	Similar	Similar
	Housing options	43%	42%	Similar	Similar	Similar
	Public places	43%	34%	Lower	Lower	Much lower
Economy	Overall economic health	39%	43%	Similar	Lower	Lower
	Vibrant downtown/commercial area	22%	26%	Similar	Lower	Lower
	Business and services	41%	43%	Similar	Lower	Lower
	Cost of living	36%	40%	Similar	Similar	Similar
	Shopping opportunities	33%	29%	Similar	Lower	Lower
	Employment opportunities	18%	16%	Similar	Similar	Lower

The National Citizen Survey™

		Percent rating positively (e.g., excellent/good, very/somewhat safe)		2016 rating compared to 2014	Comparison to benchmark	
		2014	2016		2014	2016
	Place to visit	33%	22%	Lower	Much lower	Much lower
	Place to work	38%	29%	Lower	Lower	Much lower
Recreation and Wellness	Health and wellness	53%	44%	Lower	Lower	Lower
	Preventive health services	51%	51%	Similar	Similar	Similar
	Health care	47%	52%	Similar	Similar	Similar
	Food	53%	53%	Similar	Similar	Similar
	Recreational opportunities	31%	33%	Similar	Lower	Much lower
	Fitness opportunities	51%	45%	Similar	Lower	Lower
Education and Enrichment	Cultural/arts/music activities	36%	39%	Similar	Similar	Lower
	Adult education	37%	37%	Similar	Lower	Lower
Community Engagement	Social events and activities	41%	40%	Similar	Similar	Lower
	Neighborliness	51%	52%	Similar	Similar	Similar
	Openness and acceptance	61%	64%	Similar	Similar	Similar
	Opportunities to participate in community matters	44%	46%	Similar	Similar	Lower
	Opportunities to volunteer	48%	51%	Similar	Lower	Lower

Table 3: Governance General

	Percent rating positively (e.g., excellent/good)		2016 rating compared to 2014	Comparison to benchmark	
	2014	2016		2014	2016
Services provided by Tracy	67%	63%	Similar	Similar	Similar
Customer service	58%	64%	Similar	Lower	Similar
Value of services for taxes paid	39%	41%	Similar	Similar	Similar
Overall direction	43%	43%	Similar	Similar	Similar
Welcoming citizen involvement	49%	37%	Lower	Similar	Lower
Confidence in City government	41%	41%	Similar	Similar	Similar
Acting in the best interest of Tracy	39%	46%	Similar	Similar	Similar
Being honest	43%	48%	Similar	Similar	Similar
Treating all residents fairly	43%	51%	Higher	Similar	Similar
Services provided by the Federal Government	46%	33%	Lower	Similar	Similar

The National Citizen Survey™

Table 4: Governance by Facet

		Percent rating positively (e.g., excellent/good)		2016 rating compared to 2014	Comparison to benchmark	
		2014	2016		2014	2016
Safety	Police	70%	75%	Similar	Similar	Similar
	Fire	90%	91%	Similar	Similar	Similar
	Ambulance/EMS	83%	82%	Similar	Similar	Similar
	Crime prevention	48%	60%	Higher	Lower	Similar
	Fire prevention	66%	72%	Similar	Similar	Similar
	Animal control	43%	55%	Higher	Similar	Similar
	Emergency preparedness	31%	41%	Higher	Lower	Lower
Mobility	Traffic enforcement	59%	56%	Similar	Similar	Similar
	Street repair	44%	34%	Lower	Similar	Similar
	Street cleaning	57%	62%	Similar	Similar	Similar
	Street lighting	52%	60%	Higher	Similar	Similar
	Sidewalk maintenance	51%	49%	Similar	Similar	Similar
	Traffic signal timing	56%	54%	Similar	Similar	Similar
	Bus or transit services	56%	46%	Lower	Similar	Similar
Natural Environment	Garbage collection	78%	85%	Higher	Similar	Similar
	Recycling	83%	80%	Similar	Similar	Similar
	Yard waste pick-up	81%	81%	Similar	Similar	Similar
	Drinking water	44%	46%	Similar	Lower	Lower
	Natural areas preservation	36%	40%	Similar	Lower	Lower
Built Environment	Open space	36%	40%	Similar	Lower	Lower
	Storm drainage	68%	71%	Similar	Similar	Similar
	Sewer services	64%	74%	Higher	Similar	Similar
	Power utility	74%	73%	Similar	Similar	Similar
	Utility billing	67%	64%	Similar	Similar	Similar
	Land use, planning and zoning	35%	33%	Similar	Similar	Lower
	Code enforcement	29%	31%	Similar	Lower	Lower
Economy	Cable television	53%	54%	Similar	Similar	Similar
Recreation and Wellness	Economic development	31%	34%	Similar	Similar	Lower
	City parks	65%	61%	Similar	Lower	Lower
	Recreation programs	49%	57%	Higher	Lower	Lower
Education and Enrichment	Recreation centers	48%	51%	Similar	Lower	Lower
	Special events	43%	54%	Higher	Lower	Similar
	Public libraries	63%	64%	Similar	Lower	Lower
Community Engagement	Public information	52%	51%	Similar	Similar	Lower

The National Citizen Survey™

Table 5: Participation General

	Percent rating positively (e.g., always/sometimes, more than once a month, yes)		2016 rating compared to 2014	Comparison to benchmark	
	2014	2016		2014	2016
Sense of community	49%	53%	Similar	Similar	Similar
Recommend Tracy	82%	76%	Similar	Similar	Similar
Remain in Tracy	86%	77%	Lower	Similar	Similar
Contacted Tracy employees	52%	51%	Similar	Similar	Similar

Table 6: Participation by Facet

		Percent rating positively (e.g., always/sometimes, more than once a month, yes)		2016 rating compared to 2014	Comparison to benchmark	
		2014	2016		2014	2016
Safety	Stocked supplies for an emergency	31%	37%	Similar	Similar	Similar
	Did NOT report a crime	73%	65%	Lower	Similar	Lower
	Was NOT the victim of a crime	85%	81%	Similar	Similar	Similar
Mobility	Used public transportation instead of driving	20%	15%	Similar	Similar	Lower
	Carpooled instead of driving alone	45%	48%	Similar	Similar	Similar
	Walked or biked instead of driving	56%	53%	Similar	Similar	Similar
Natural Environment	Conserved water	98%	98%	Similar	Higher	Higher
	Made home more energy efficient	88%	84%	Similar	Higher	Similar
	Recycled at home	96%	96%	Similar	Higher	Higher
Built Environment	Did NOT observe a code violation	44%	36%	Lower	Lower	Lower
	NOT under housing cost stress	48%	60%	Higher	Lower	Similar
Economy	Purchased goods or services in Tracy	99%	99%	Similar	Similar	Similar
	Economy will have positive impact on income	38%	41%	Similar	Higher	Higher
	Work in Tracy	32%	40%	Higher	Lower	Similar
Recreation and Wellness	Used Tracy recreation centers	42%	44%	Similar	Lower	Lower
	Visited a City park	85%	87%	Similar	Similar	Similar
	Ate 5 portions of fruits and vegetables	94%	89%	Similar	Higher	Similar
	Participated in moderate or vigorous physical activity	83%	85%	Similar	Similar	Similar
	In very good to excellent health	58%	65%	Similar	Similar	Similar
Education and Enrichment	Used Tracy public libraries	55%	54%	Similar	Lower	Lower
	Attended a City-sponsored event	41%	61%	Higher	Lower	Similar
Community Engagement	Campaigned for an issue, cause or candidate	12%	26%	Higher	Lower	Similar
	Contacted Tracy elected officials	8%	18%	Higher	Similar	Similar
	Volunteered	33%	41%	Higher	Similar	Similar
	Participated in a club	20%	29%	Higher	Similar	Similar

The National Citizen Survey™

	Percent rating positively (e.g., always/sometimes, more than once a month, yes)		2016 rating compared to 2014	Comparison to benchmark	
	2014	2016		2014	2016
Talked to or visited with neighbors	86%	91%	Similar	Similar	Similar
Done a favor for a neighbor	81%	82%	Similar	Similar	Similar
Attended a local public meeting	14%	24%	Higher	Lower	Similar
Watched a local public meeting	23%	26%	Similar	Lower	Similar
Read or watched local news	84%	89%	Similar	Similar	Similar
Voted in local elections	79%	87%	Higher	Similar	Similar





**THE NCS**<sup>TM</sup>  
The National Citizen Survey<sup>TM</sup>

## Tracy, CA

Technical Appendices

FINAL  
2016



**NRC**  
National Research Center Inc

2955 Valmont Road Suite 300  
Boulder, Colorado 80301  
n-r-c.com • 303-444-7863

**ICMA**

*Leaders at the Core of Better Communities*

777 North Capitol Street NE Suite 500  
Washington, DC 20002  
icma.org • 800-745-8780

# Contents

Appendix A: Complete Survey Responses .....	1
Appendix B: Benchmark Comparisons .....	17
Appendix C: Detailed Survey Methods .....	31
Appendix D: Survey Materials .....	36



The National Citizen Survey™  
© 2001-2017 National Research Center, Inc.

The NCS™ is presented by NRC in collaboration with ICMA.

NRC is a charter member of the AAPOR Transparency Initiative, providing clear disclosure of our sound and ethical survey research practices.

# Appendix A: Complete Survey Responses

## Responses excluding “don’t know”

The following pages contain a complete set of responses to each question on the survey, excluding the “don’t know” responses. The percent of respondents giving a particular response is shown followed by the number of respondents (denoted with “N=”).

Table 1: Question 1

Please rate each of the following aspects of quality of life in Tracy:	Excellent		Good		Fair		Poor		Total	
Tracy as a place to live	21%	N=295	57%	N=801	21%	N=294	2%	N=26	100%	N=1416
Your neighborhood as a place to live	27%	N=385	52%	N=738	18%	N=262	3%	N=39	100%	N=1425
Tracy as a place to raise children	27%	N=360	51%	N=687	19%	N=254	4%	N=56	100%	N=1357
Tracy as a place to work	8%	N=100	21%	N=251	29%	N=349	42%	N=508	100%	N=1208
Tracy as a place to visit	4%	N=61	18%	N=246	37%	N=515	41%	N=571	100%	N=1393
Tracy as a place to retire	11%	N=147	35%	N=459	28%	N=363	25%	N=331	100%	N=1299
The overall quality of life in Tracy	10%	N=149	53%	N=746	33%	N=463	4%	N=63	100%	N=1420

Table 2: Question 2

Please rate each of the following characteristics as they relate to Tracy as a whole:	Excellent		Good		Fair		Poor		Total	
Overall feeling of safety in Tracy	13%	N=181	59%	N=804	24%	N=322	4%	N=60	100%	N=1368
Overall ease of getting to the places you usually have to visit	18%	N=244	49%	N=679	24%	N=326	9%	N=125	100%	N=1375
Quality of overall natural environment in Tracy	10%	N=140	42%	N=568	35%	N=478	13%	N=181	100%	N=1367
Overall “built environment” of Tracy (including overall design, buildings, parks and transportation systems)	7%	N=95	36%	N=488	38%	N=516	20%	N=272	100%	N=1371
Health and wellness opportunities in Tracy	7%	N=98	36%	N=477	41%	N=541	15%	N=198	100%	N=1315
Overall opportunities for education and enrichment	7%	N=96	32%	N=411	39%	N=507	22%	N=284	100%	N=1298
Overall economic health of Tracy	6%	N=72	37%	N=489	43%	N=562	14%	N=184	100%	N=1307
Sense of community	13%	N=170	41%	N=550	34%	N=454	13%	N=178	100%	N=1352
Overall image or reputation of Tracy	9%	N=117	41%	N=564	35%	N=480	15%	N=206	100%	N=1367

Table 3: Question 3

Please indicate how likely or unlikely you are to do each of the following:	Very likely		Somewhat likely		Somewhat unlikely		Very unlikely		Total	
Recommend living in Tracy to someone who asks	30%	N=405	47%	N=629	15%	N=201	9%	N=118	100%	N=1354
Remain in Tracy for the next five years	49%	N=655	28%	N=375	12%	N=154	11%	N=154	100%	N=1338

Table 4: Question 4

Please rate how safe or unsafe you feel:	Very safe		Somewhat safe		Neither safe nor unsafe		Somewhat unsafe		Very unsafe		Total	
In your neighborhood during the day	56%	N=758	34%	N=460	7%	N=89	3%	N=38	1%	N=13	100%	N=1359
In Tracy’s downtown/commercial area during the day	41%	N=538	43%	N=566	10%	N=128	6%	N=73	1%	N=19	100%	N=1323

The National Citizen Survey™

Table 5: Question 5

Please rate each of the following characteristics as they relate to Tracy as a whole:	Excellent		Good		Fair		Poor		Total	
	%	N	%	N	%	N	%	N	%	N
Traffic flow on major streets	7%	N=91	44%	N=579	34%	N=451	15%	N=204	100%	N=1326
Ease of travel by car in Tracy	14%	N=192	49%	N=656	28%	N=366	8%	N=113	100%	N=1327
Ease of travel by public transportation in Tracy	8%	N=46	24%	N=144	28%	N=174	40%	N=247	100%	N=611
Ease of travel by bicycle in Tracy	9%	N=83	31%	N=276	34%	N=302	25%	N=220	100%	N=880
Ease of walking in Tracy	15%	N=180	44%	N=543	31%	N=381	11%	N=130	100%	N=1234
Availability of paths and walking trails	11%	N=127	30%	N=359	29%	N=342	30%	N=361	100%	N=1189
Air quality	8%	N=100	43%	N=562	36%	N=477	13%	N=172	100%	N=1311
Cleanliness of Tracy	9%	N=116	48%	N=641	34%	N=450	9%	N=125	100%	N=1332
Overall appearance of Tracy	7%	N=93	47%	N=615	36%	N=471	11%	N=140	100%	N=1319
Public places where people want to spend time	5%	N=65	29%	N=382	40%	N=524	26%	N=338	100%	N=1309
Variety of housing options	8%	N=104	34%	N=421	39%	N=488	18%	N=225	100%	N=1238
Availability of affordable quality housing	8%	N=95	26%	N=301	38%	N=441	29%	N=338	100%	N=1175
Fitness opportunities (including exercise classes and paths or trails, etc.)	10%	N=124	35%	N=438	35%	N=435	20%	N=256	100%	N=1253
Recreational opportunities	7%	N=89	26%	N=322	35%	N=440	32%	N=401	100%	N=1252
Availability of affordable quality food	11%	N=145	42%	N=555	34%	N=445	14%	N=179	100%	N=1323
Availability of affordable quality health care	11%	N=128	41%	N=496	36%	N=435	12%	N=150	100%	N=1207
Availability of preventive health services	10%	N=121	41%	N=477	37%	N=433	12%	N=141	100%	N=1172

Table 6: Question 6

Please rate each of the following characteristics as they relate to Tracy as a whole:	Excellent		Good		Fair		Poor		Total	
	%	N	%	N	%	N	%	N	%	N
Adult educational opportunities	4%	N=40	32%	N=304	36%	N=336	28%	N=259	100%	N=939
Opportunities to attend cultural/arts/music activities	8%	N=94	31%	N=369	39%	N=463	22%	N=261	100%	N=1188
Employment opportunities	3%	N=30	13%	N=144	37%	N=415	47%	N=528	100%	N=1117
Shopping opportunities	5%	N=67	24%	N=310	39%	N=508	31%	N=407	100%	N=1292
Cost of living in Tracy	6%	N=78	33%	N=431	46%	N=595	14%	N=184	100%	N=1287
Overall quality of business and service establishments in Tracy	5%	N=64	38%	N=481	44%	N=557	13%	N=172	100%	N=1274
Vibrant downtown/commercial area	4%	N=48	22%	N=279	36%	N=450	38%	N=485	100%	N=1262
Overall quality of new development in Tracy	8%	N=91	34%	N=407	40%	N=481	19%	N=222	100%	N=1202
Opportunities to participate in social events and activities	7%	N=88	32%	N=382	41%	N=481	20%	N=236	100%	N=1186
Opportunities to volunteer	15%	N=142	37%	N=360	34%	N=328	15%	N=145	100%	N=974
Opportunities to participate in community matters	11%	N=117	34%	N=358	39%	N=411	15%	N=156	100%	N=1042
Openness and acceptance of the community toward people of diverse backgrounds	17%	N=201	47%	N=542	27%	N=318	9%	N=101	100%	N=1161
Neighborliness of residents in Tracy	12%	N=152	40%	N=501	38%	N=472	10%	N=130	100%	N=1254

Table 7: Question 7

Please indicate whether or not you have done each of the following in the last 12 months.	No		Yes		Total	
	%	N	%	N	%	N
Made efforts to conserve water	2%	N=21	98%	N=1250	100%	N=1271
Made efforts to make your home more energy efficient	16%	N=205	84%	N=1070	100%	N=1275
Observed a code violation or other hazard in Tracy (weeds, abandoned buildings, etc.)	36%	N=461	64%	N=811	100%	N=1272
Household member was a victim of a crime in Tracy	81%	N=1042	19%	N=237	100%	N=1280
Reported a crime to the police in Tracy	65%	N=838	35%	N=442	100%	N=1280

The National Citizen Survey™

Please indicate whether or not you have done each of the following in the last 12 months.	No		Yes		Total	
Stocked supplies in preparation for an emergency	63%	N=806	37%	N=473	100%	N=1280
Campaigned or advocated for an issue, cause or candidate	74%	N=950	26%	N=330	100%	N=1280
Contacted the City of Tracy (in-person, phone, email or web) for help or information	49%	N=631	51%	N=648	100%	N=1279
Contacted Tracy elected officials (in-person, phone, email or web) to express your opinion	82%	N=1053	18%	N=225	100%	N=1278

Table 8: Question 8

In the last 12 months, about how many times, if at all, have you or other household members done each of the following in Tracy?	2 times a week or more		2-4 times a month		Once a month or less		Not at all		Total	
Used Tracy recreation centers or their services	8%	N=103	9%	N=118	26%	N=327	56%	N=704	100%	N=1253
Visited a neighborhood park or City park	21%	N=263	27%	N=341	39%	N=489	13%	N=164	100%	N=1257
Used Tracy public libraries or their services	5%	N=69	14%	N=176	34%	N=427	46%	N=578	100%	N=1250
Attended a City-sponsored event	2%	N=30	9%	N=109	50%	N=624	39%	N=490	100%	N=1253
Used bus, rail, subway or other public transportation instead of driving	5%	N=68	1%	N=19	8%	N=106	85%	N=1060	100%	N=1253
Carpooled with other adults or children instead of driving alone	20%	N=250	12%	N=149	16%	N=203	52%	N=652	100%	N=1253
Walked or biked instead of driving	10%	N=126	16%	N=203	27%	N=337	47%	N=592	100%	N=1258
Volunteered your time to some group/activity in Tracy	10%	N=127	11%	N=134	20%	N=251	59%	N=749	100%	N=1261
Participated in a club	8%	N=95	8%	N=105	13%	N=169	71%	N=894	100%	N=1262
Talked to or visited with your immediate neighbors	36%	N=452	31%	N=387	24%	N=302	9%	N=118	100%	N=1259
Done a favor for a neighbor	19%	N=245	24%	N=307	38%	N=474	18%	N=233	100%	N=1258

Table 9: Question 9

Thinking about local public meetings (of local elected officials like City Council or County Commissioners, advisory boards, town halls, HOA, neighborhood watch, etc.), in the last 12 months, about how many times, if at all, have you or other household members attended or watched a local public meeting?	2 times a week or more		2-4 times a month		Once a month or less		Not at all		Total	
Attended a local public meeting	0%	N=4	3%	N=41	20%	N=240	76%	N=928	100%	N=1213
Watched (online or on television) a local public meeting	1%	N=14	5%	N=58	20%	N=246	74%	N=930	100%	N=1248

Table 10: Question 10

Please rate the quality of each of the following services in Tracy:	Excellent		Good		Fair		Poor		Total	
Police/Sheriff services	28%	N=302	47%	N=496	19%	N=203	6%	N=61	100%	N=1061
Fire services	40%	N=379	52%	N=495	8%	N=77	1%	N=7	100%	N=958
Ambulance or emergency medical services	33%	N=277	49%	N=412	14%	N=121	4%	N=33	100%	N=842
Crime prevention	14%	N=136	46%	N=437	29%	N=279	10%	N=96	100%	N=949
Fire prevention and education	20%	N=157	52%	N=406	23%	N=178	5%	N=38	100%	N=778
Traffic enforcement	12%	N=122	44%	N=443	27%	N=273	17%	N=166	100%	N=1004
Street repair	5%	N=58	29%	N=322	37%	N=411	30%	N=333	100%	N=1125
Street cleaning	18%	N=212	44%	N=519	28%	N=334	10%	N=116	100%	N=1181
Street lighting	14%	N=170	45%	N=543	28%	N=337	12%	N=145	100%	N=1195
Sidewalk maintenance	10%	N=113	40%	N=456	31%	N=360	19%	N=223	100%	N=1151
Traffic signal timing	10%	N=116	45%	N=525	29%	N=340	17%	N=196	100%	N=1177
Bus or transit services	11%	N=63	35%	N=191	31%	N=169	23%	N=130	100%	N=551
Garbage collection	34%	N=407	51%	N=617	14%	N=165	1%	N=13	100%	N=1202

The National Citizen Survey™

Please rate the quality of each of the following services in Tracy:	Excellent		Good		Fair		Poor		Total	
Recycling	30%	N=353	50%	N=589	16%	N=187	4%	N=53	100%	N=1181
Yard waste pick-up	31%	N=351	50%	N=568	16%	N=181	3%	N=32	100%	N=1132
Storm drainage	16%	N=174	55%	N=601	21%	N=233	7%	N=82	100%	N=1089
Drinking water	9%	N=101	37%	N=418	30%	N=331	24%	N=266	100%	N=1117
Sewer services	17%	N=184	57%	N=601	23%	N=240	4%	N=37	100%	N=1062
Power (electric and/or gas) utility	19%	N=224	54%	N=623	24%	N=275	4%	N=42	100%	N=1163
Utility billing	15%	N=179	48%	N=561	30%	N=346	6%	N=74	100%	N=1160
City parks	15%	N=172	46%	N=532	29%	N=338	10%	N=113	100%	N=1155
Recreation programs or classes	12%	N=99	44%	N=350	29%	N=231	14%	N=113	100%	N=792
Recreation centers or facilities	10%	N=83	41%	N=343	35%	N=292	14%	N=118	100%	N=836
Land use, planning and zoning	5%	N=46	28%	N=245	40%	N=346	27%	N=234	100%	N=871
Code enforcement (weeds, abandoned buildings, etc.)	5%	N=52	26%	N=244	34%	N=329	35%	N=330	100%	N=954
Animal control	10%	N=94	45%	N=417	30%	N=284	15%	N=138	100%	N=933
Economic development	7%	N=69	27%	N=265	38%	N=372	28%	N=272	100%	N=978
Public library services	16%	N=134	48%	N=411	27%	N=226	9%	N=79	100%	N=850
Public information services	8%	N=65	44%	N=365	32%	N=269	16%	N=138	100%	N=837
Cable television	10%	N=95	44%	N=411	32%	N=298	14%	N=132	100%	N=935
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	7%	N=47	34%	N=219	32%	N=206	27%	N=173	100%	N=645
Preservation of natural areas such as open space, farmlands and greenbelts	6%	N=48	34%	N=292	37%	N=315	23%	N=198	100%	N=853
Tracy open space	6%	N=54	34%	N=320	38%	N=356	22%	N=206	100%	N=936
City-sponsored special events	12%	N=119	41%	N=393	33%	N=319	13%	N=123	100%	N=953
Overall customer service by Tracy employees (police, receptionists, planners, etc.)	19%	N=197	45%	N=460	29%	N=300	6%	N=63	100%	N=1021

Table 11: Question 11

Overall, how would you rate the quality of the services provided by each of the following?	Excellent		Good		Fair		Poor		Total	
The City of Tracy	13%	N=144	50%	N=568	31%	N=357	6%	N=67	100%	N=1136
The Federal Government	4%	N=40	29%	N=297	47%	N=486	20%	N=204	100%	N=1026

Table 12: Question 12

Please rate the following categories of Tracy government performance:	Excellent		Good		Fair		Poor		Total	
The value of services for the taxes paid to Tracy	6%	N=58	35%	N=351	41%	N=410	19%	N=190	100%	N=1008
The overall direction that Tracy is taking	8%	N=86	35%	N=371	38%	N=407	20%	N=210	100%	N=1074
The job Tracy government does at welcoming citizen involvement	7%	N=61	30%	N=266	38%	N=333	25%	N=224	100%	N=884
Overall confidence in Tracy government	6%	N=62	35%	N=359	39%	N=392	20%	N=205	100%	N=1018
Generally acting in the best interest of the community	8%	N=84	38%	N=380	37%	N=372	17%	N=173	100%	N=1010
Being honest	9%	N=79	39%	N=360	36%	N=333	16%	N=143	100%	N=915
Treating all residents fairly	10%	N=98	40%	N=380	34%	N=323	15%	N=145	100%	N=946

The National Citizen Survey™

Table 13: Question 13

Please rate how important, if at all, you think it is for the Tracy community to focus on each of the following in the coming two years:	Essential		Very important		Somewhat important		Not at all important		Total	
Overall feeling of safety in Tracy	65%	N=755	30%	N=343	5%	N=58	1%	N=6	100%	N=1163
Overall ease of getting to the places you usually have to visit	33%	N=380	50%	N=576	16%	N=190	1%	N=11	100%	N=1156
Quality of overall natural environment in Tracy	38%	N=438	44%	N=508	18%	N=210	1%	N=8	100%	N=1164
Overall "built environment" of Tracy (including overall design, buildings, parks and transportation systems)	36%	N=417	44%	N=517	18%	N=211	2%	N=19	100%	N=1164
Health and wellness opportunities in Tracy	38%	N=443	43%	N=500	18%	N=204	1%	N=11	100%	N=1159
Overall opportunities for education and enrichment	48%	N=558	38%	N=443	13%	N=148	1%	N=11	100%	N=1160
Overall economic health of Tracy	57%	N=668	38%	N=438	5%	N=55	0%	N=1	100%	N=1163
Sense of community	40%	N=462	47%	N=548	12%	N=138	1%	N=14	100%	N=1162

Table 14: Question D1

How often, if at all, do you do each of the following, considering all of the times you could?	Never		Rarely		Sometimes		Usually		Always		Total	
Recycle at home	2%	N=22	2%	N=22	3%	N=34	21%	N=236	73%	N=837	100%	N=1151
Purchase goods or services from a business located in Tracy	0%	N=4	1%	N=12	13%	N=143	51%	N=578	36%	N=407	100%	N=1144
Eat at least 5 portions of fruits and vegetables a day	2%	N=19	9%	N=104	36%	N=408	34%	N=395	19%	N=221	100%	N=1147
Participate in moderate or vigorous physical activity	2%	N=22	13%	N=145	35%	N=397	30%	N=339	21%	N=237	100%	N=1139
Read or watch local news (via television, paper, computer, etc.)	2%	N=21	9%	N=105	19%	N=216	32%	N=371	38%	N=433	100%	N=1146
Vote in local elections	8%	N=87	5%	N=61	5%	N=52	18%	N=201	65%	N=744	100%	N=1145

Table 15: Question D2

Would you say that in general your health is:	Percent	Number
Excellent	21%	N=237
Very good	45%	N=516
Good	28%	N=327
Fair	6%	N=66
Poor	1%	N=9
Total	100%	N=1153

Table 16: Question D3

What impact, if any, do you think the economy will have on your family income in the next 6 months? Do you think the impact will be	Percent	Number
Very positive	13%	N=149
Somewhat positive	28%	N=318
Neutral	45%	N=519
Somewhat negative	12%	N=136
Very negative	2%	N=27
Total	100%	N=1150

The National Citizen Survey™

Table 17: Question D4

What is your employment status?	Percent	Number
Working full time for pay	71%	N=815
Working part time for pay	10%	N=120
Unemployed, looking for paid work	3%	N=38
Unemployed, not looking for paid work	5%	N=59
Fully retired	10%	N=117
Total	100%	N=1148

Table 18: Question D5

Do you work inside the boundaries of Tracy?	Percent	Number
Yes, outside the home	30%	N=341
Yes, from home	10%	N=109
No	60%	N=689
Total	100%	N=1139

Table 19: Question D6

How many years have you lived in Tracy?	Percent	Number
Less than 2 years	8%	N=89
2 to 5 years	14%	N=167
6 to 10 years	17%	N=197
11 to 20 years	33%	N=383
More than 20 years	28%	N=318
Total	100%	N=1153

Table 20: Question D7

Which best describes the building you live in?	Percent	Number
One family house detached from any other houses	87%	N=1008
Building with two or more homes (duplex, townhome, apartment or condominium)	11%	N=131
Mobile home	0%	N=6
Other	1%	N=8
Total	100%	N=1152

Table 21: Question D8

Is this house, apartment or mobile home?	Percent	Number
Rented	28%	N=319
Owned	72%	N=827
Total	100%	N=1147



The National Citizen Survey™

Table 22: Question D9

About how much is your monthly housing cost for the place you live (including rent, mortgage payment, property tax, property insurance and homeowners' association (HOA) fees)?	Percent	Number
Less than \$300 per month	2%	N=25
\$300 to \$599 per month	3%	N=32
\$600 to \$999 per month	6%	N=70
\$1,000 to \$1,499 per month	16%	N=176
\$1,500 to \$2,499 per month	53%	N=603
\$2,500 or more per month	20%	N=227
Total	100%	N=1133

Table 23: Question D10

Do any children 17 or under live in your household?	Percent	Number
No	45%	N=512
Yes	55%	N=626
Total	100%	N=1139

Table 24: Question D11

Are you or any other members of your household aged 65 or older?	Percent	Number
No	80%	N=919
Yes	20%	N=223
Total	100%	N=1142

Table 25: Question D12

How much do you anticipate your household's total income before taxes will be for the current year? (Please include in your total income money from all sources for all persons living in your household.)	Percent	Number
Less than \$25,000	4%	N=49
\$25,000 to \$49,999	12%	N=138
\$50,000 to \$99,999	31%	N=347
\$100,000 to \$149,999	28%	N=306
\$150,000 or more	24%	N=269
Total	100%	N=1109

Table 26: Question D13

Are you Spanish, Hispanic or Latino?	Percent	Number
No, not Spanish, Hispanic or Latino	69%	N=774
Yes, I consider myself to be Spanish, Hispanic or Latino	31%	N=353
Total	100%	N=1127

The National Citizen Survey™

Table 27: Question D14

What is your race? (Mark one or more races to indicate what race(s) you consider yourself to be.)	Percent	Number
American Indian or Alaskan Native	4%	N=49
Asian, Asian Indian or Pacific Islander	14%	N=157
Black or African American	5%	N=58
White	62%	N=701
Other	22%	N=248

Total may exceed 100% as respondents could select more than one option.

Table 28: Question D15

In which category is your age?	Percent	Number
18 to 24 years	2%	N=27
25 to 34 years	25%	N=282
35 to 44 years	23%	N=256
45 to 54 years	26%	N=290
55 to 64 years	16%	N=184
65 to 74 years	7%	N=75
75 years or older	1%	N=15
Total	100%	N=1131

Table 29: Question D16

What is your sex?	Percent	Number
Female	53%	N=594
Male	47%	N=531
Total	100%	N=1124

Table 30: Question D17

Do you consider a cell phone or landline your primary telephone number?	Percent	Number
Cell	72%	N=819
Land line	7%	N=83
Both	21%	N=236
Total	100%	N=1138

The National Citizen Survey™

Responses including “don’t know”

The following pages contain a complete set of responses to each question on the survey, including the “don’t know” responses. The percent of respondents giving a particular response is shown followed by the number of respondents (denoted with “N=”).

Table 31: Question 1

Please rate each of the following aspects of quality of life in Tracy:	Excellent		Good		Fair		Poor		Don't know		Total	
Tracy as a place to live	21%	N=295	57%	N=801	21%	N=294	2%	N=26	0%	N=1	100%	N=1417
Your neighborhood as a place to live	27%	N=385	52%	N=738	18%	N=262	3%	N=39	0%	N=0	100%	N=1425
Tracy as a place to raise children	25%	N=360	48%	N=687	18%	N=254	4%	N=56	5%	N=67	100%	N=1425
Tracy as a place to work	7%	N=100	18%	N=251	25%	N=349	36%	N=508	15%	N=211	100%	N=1419
Tracy as a place to visit	4%	N=61	17%	N=246	36%	N=515	40%	N=571	2%	N=22	100%	N=1415
Tracy as a place to retire	10%	N=147	32%	N=459	26%	N=363	23%	N=331	8%	N=116	100%	N=1416
The overall quality of life in Tracy	10%	N=149	52%	N=746	33%	N=463	4%	N=63	0%	N=0	100%	N=1421

Table 32: Question 2

Please rate each of the following characteristics as they relate to Tracy as a whole:	Excellent		Good		Fair		Poor		Don't know		Total	
Overall feeling of safety in Tracy	13%	N=181	59%	N=804	24%	N=322	4%	N=60	0%	N=0	100%	N=1368
Overall ease of getting to the places you usually have to visit	18%	N=244	49%	N=679	24%	N=326	9%	N=125	0%	N=0	100%	N=1375
Quality of overall natural environment in Tracy	10%	N=140	41%	N=568	35%	N=478	13%	N=181	1%	N=7	100%	N=1375
Overall ""built environment"" of Tracy (including overall design, buildings, parks and transportation systems)	7%	N=95	35%	N=488	37%	N=516	20%	N=272	1%	N=8	100%	N=1379
Health and wellness opportunities in Tracy	7%	N=98	35%	N=477	39%	N=541	14%	N=198	4%	N=57	100%	N=1372
Overall opportunities for education and enrichment	7%	N=96	30%	N=411	37%	N=507	21%	N=284	6%	N=80	100%	N=1378
Overall economic health of Tracy	5%	N=72	36%	N=489	41%	N=562	13%	N=184	5%	N=70	100%	N=1377
Sense of community	12%	N=170	40%	N=550	33%	N=454	13%	N=178	2%	N=23	100%	N=1375
Overall image or reputation of Tracy	8%	N=117	41%	N=564	35%	N=480	15%	N=206	1%	N=13	100%	N=1380

Table 33: Question 3

Please indicate how likely or unlikely you are to do each of the following:	Very likely		Somewhat likely		Somewhat unlikely		Very unlikely		Don't know		Total	
Recommend living in Tracy to someone who asks	30%	N=405	46%	N=629	15%	N=201	9%	N=118	1%	N=9	100%	N=1363
Remain in Tracy for the next five years	48%	N=655	28%	N=375	11%	N=154	11%	N=154	2%	N=26	100%	N=1364

Table 34: Question 4

Please rate how safe or unsafe you feel:	Very safe		Somewhat safe		Neither safe nor unsafe		Somewhat unsafe		Very unsafe		Don't know		Total	
In your neighborhood during the day	56%	N=758	34%	N=460	7%	N=89	3%	N=38	1%	N=13	0%	N=2	100%	N=1361
In Tracy's downtown/commercial area during the day	39%	N=538	42%	N=566	9%	N=128	5%	N=73	1%	N=19	3%	N=40	100%	N=1363

Table 35: Question 5

Please rate each of the following characteristics as they relate to Tracy as a whole:	Excellent		Good		Fair		Poor		Don't know		Total	
Traffic flow on major streets	7%	N=91	44%	N=579	34%	N=451	15%	N=204	0%	N=1	100%	N=1327
Ease of travel by car in Tracy	14%	N=192	49%	N=656	28%	N=366	8%	N=113	0%	N=0	100%	N=1327

The National Citizen Survey™

Please rate each of the following characteristics as they relate to Tracy as a whole:	Excellent		Good		Fair		Poor		Don't know		Total	
	%	N	%	N	%	N	%	N	%	N	%	N
Ease of travel by public transportation in Tracy	3%	N=46	11%	N=144	13%	N=174	19%	N=247	54%	N=719	100%	N=1329
Ease of travel by bicycle in Tracy	6%	N=83	21%	N=276	23%	N=302	17%	N=220	34%	N=447	100%	N=1327
Ease of walking in Tracy	14%	N=180	41%	N=543	29%	N=381	10%	N=130	7%	N=98	100%	N=1332
Availability of paths and walking trails	10%	N=127	27%	N=359	26%	N=342	27%	N=361	11%	N=144	100%	N=1334
Air quality	7%	N=100	42%	N=562	36%	N=477	13%	N=172	2%	N=26	100%	N=1337
Cleanliness of Tracy	9%	N=116	48%	N=641	34%	N=450	9%	N=125	0%	N=0	100%	N=1333
Overall appearance of Tracy	7%	N=93	47%	N=615	36%	N=471	11%	N=140	0%	N=2	100%	N=1321
Public places where people want to spend time	5%	N=65	29%	N=382	39%	N=524	25%	N=338	2%	N=26	100%	N=1336
Variety of housing options	8%	N=104	32%	N=421	37%	N=488	17%	N=225	7%	N=96	100%	N=1334
Availability of affordable quality housing	7%	N=95	22%	N=301	33%	N=441	25%	N=338	12%	N=162	100%	N=1337
Fitness opportunities (including exercise classes and paths or trails, etc.)	9%	N=124	33%	N=438	33%	N=435	19%	N=256	6%	N=85	100%	N=1338
Recreational opportunities	7%	N=89	24%	N=322	33%	N=440	30%	N=401	6%	N=81	100%	N=1333
Availability of affordable quality food	11%	N=145	42%	N=555	33%	N=445	13%	N=179	1%	N=7	100%	N=1330
Availability of affordable quality health care	10%	N=128	37%	N=496	33%	N=435	11%	N=150	10%	N=129	100%	N=1336
Availability of preventive health services	9%	N=121	36%	N=477	32%	N=433	11%	N=141	12%	N=164	100%	N=1336

Table 36: Question 6

Please rate each of the following characteristics as they relate to Tracy as a whole:	Excellent		Good		Fair		Poor		Don't know		Total	
	%	N	%	N	%	N	%	N	%	N	%	N
Adult educational opportunities	3%	N=40	24%	N=304	26%	N=336	20%	N=259	26%	N=335	100%	N=1274
Opportunities to attend cultural/arts/music activities	7%	N=94	28%	N=369	36%	N=463	20%	N=261	8%	N=106	100%	N=1294
Employment opportunities	2%	N=30	11%	N=144	32%	N=415	41%	N=528	13%	N=172	100%	N=1289
Shopping opportunities	5%	N=67	24%	N=310	39%	N=508	31%	N=407	0%	N=1	100%	N=1293
Cost of living in Tracy	6%	N=78	33%	N=431	46%	N=595	14%	N=184	0%	N=6	100%	N=1293
Overall quality of business and service establishments in Tracy	5%	N=64	37%	N=481	43%	N=557	13%	N=172	1%	N=19	100%	N=1293
Vibrant downtown/commercial area	4%	N=48	22%	N=279	35%	N=450	38%	N=485	2%	N=27	100%	N=1289
Overall quality of new development in Tracy	7%	N=91	32%	N=407	37%	N=481	17%	N=222	7%	N=89	100%	N=1291
Opportunities to participate in social events and activities	7%	N=88	29%	N=382	37%	N=481	18%	N=236	8%	N=108	100%	N=1294
Opportunities to volunteer	11%	N=142	28%	N=360	25%	N=328	11%	N=145	25%	N=317	100%	N=1291
Opportunities to participate in community matters	9%	N=117	28%	N=358	32%	N=411	12%	N=156	19%	N=247	100%	N=1289
Openness and acceptance of the community toward people of diverse backgrounds	16%	N=201	42%	N=542	25%	N=318	8%	N=101	10%	N=127	100%	N=1288
Neighborliness of residents in Tracy	12%	N=152	39%	N=501	37%	N=472	10%	N=130	3%	N=35	100%	N=1290

Table 37: Question 7

Please indicate whether or not you have done each of the following in the last 12 months.	No		Yes		Total	
	%	N	%	N	%	N
Made efforts to conserve water	2%	N=21	98%	N=1250	100%	N=1271
Made efforts to make your home more energy efficient	16%	N=205	84%	N=1070	100%	N=1275
Observed a code violation or other hazard in Tracy (weeds, abandoned buildings, etc.)	36%	N=461	64%	N=811	100%	N=1272
Household member was a victim of a crime in Tracy	81%	N=1042	19%	N=237	100%	N=1280
Reported a crime to the police in Tracy	65%	N=838	35%	N=442	100%	N=1280
Stocked supplies in preparation for an emergency	63%	N=806	37%	N=473	100%	N=1280

The National Citizen Survey™

Please indicate whether or not you have done each of the following in the last 12 months.	No		Yes		Total	
Campaigned or advocated for an issue, cause or candidate	74%	N=950	26%	N=330	100%	N=1280
Contacted the City of Tracy (in-person, phone, email or web) for help or information	49%	N=631	51%	N=648	100%	N=1279
Contacted Tracy elected officials (in-person, phone, email or web) to express your opinion	82%	N=1053	18%	N=225	100%	N=1278

Table 38: Question 8

In the last 12 months, about how many times, if at all, have you or other household members done each of the following in Tracy?	2 times a week or more		2-4 times a month		Once a month or less		Not at all		Total	
Used Tracy recreation centers or their services	8%	N=103	9%	N=118	26%	N=327	56%	N=704	100%	N=1253
Visited a neighborhood park or City park	21%	N=263	27%	N=341	39%	N=489	13%	N=164	100%	N=1257
Used Tracy public libraries or their services	5%	N=69	14%	N=176	34%	N=427	46%	N=578	100%	N=1250
Attended a City-sponsored event	2%	N=30	9%	N=109	50%	N=624	39%	N=490	100%	N=1253
Used bus, rail, subway or other public transportation instead of driving	5%	N=68	1%	N=19	8%	N=106	85%	N=1060	100%	N=1253
Carpooled with other adults or children instead of driving alone	20%	N=250	12%	N=149	16%	N=203	52%	N=652	100%	N=1253
Walked or biked instead of driving	10%	N=126	16%	N=203	27%	N=337	47%	N=592	100%	N=1258
Volunteered your time to some group/activity in Tracy	10%	N=127	11%	N=134	20%	N=251	59%	N=749	100%	N=1261
Participated in a club	8%	N=95	8%	N=105	13%	N=169	71%	N=894	100%	N=1262
Talked to or visited with your immediate neighbors	36%	N=452	31%	N=387	24%	N=302	9%	N=118	100%	N=1259
Done a favor for a neighbor	19%	N=245	24%	N=307	38%	N=474	18%	N=233	100%	N=1258

Table 39: Question 9

Thinking about local public meetings (of local elected officials like City Council or County Commissioners, advisory boards, town halls, HOA, neighborhood watch, etc.), in the last 12 months, about how many times, if at all, have you or other household members attended or watched a local public meeting?	2 times a week or more		2-4 times a month		Once a month or less		Not at all		Total	
Attended a local public meeting	0%	N=4	3%	N=41	20%	N=240	76%	N=928	100%	N=1213
Watched (online or on television) a local public meeting	1%	N=14	5%	N=58	20%	N=246	74%	N=930	100%	N=1248

Table 40: Question 10

Please rate the quality of each of the following services in Tracy:	Excellent		Good		Fair		Poor		Don't know		Total	
Police/Sheriff services	25%	N=302	41%	N=496	17%	N=203	5%	N=61	12%	N=144	100%	N=1205
Fire services	31%	N=379	41%	N=495	6%	N=77	1%	N=7	21%	N=250	100%	N=1208
Ambulance or emergency medical services	23%	N=277	34%	N=412	10%	N=121	3%	N=33	30%	N=361	100%	N=1203
Crime prevention	11%	N=136	36%	N=437	23%	N=279	8%	N=96	21%	N=251	100%	N=1201
Fire prevention and education	13%	N=157	34%	N=406	15%	N=178	3%	N=38	35%	N=421	100%	N=1199
Traffic enforcement	10%	N=122	37%	N=443	23%	N=273	14%	N=166	17%	N=201	100%	N=1205
Street repair	5%	N=58	27%	N=322	34%	N=411	28%	N=333	7%	N=83	100%	N=1208
Street cleaning	18%	N=212	43%	N=519	28%	N=334	10%	N=116	2%	N=29	100%	N=1209
Street lighting	14%	N=170	45%	N=543	28%	N=337	12%	N=145	1%	N=16	100%	N=1210
Sidewalk maintenance	9%	N=113	38%	N=456	30%	N=360	18%	N=223	5%	N=58	100%	N=1210
Traffic signal timing	10%	N=116	44%	N=525	28%	N=340	16%	N=196	2%	N=28	100%	N=1205
Bus or transit services	5%	N=63	16%	N=191	14%	N=169	11%	N=130	54%	N=655	100%	N=1206
Garbage collection	34%	N=407	51%	N=617	14%	N=165	1%	N=13	1%	N=6	100%	N=1209
Recycling	29%	N=353	49%	N=589	15%	N=187	4%	N=53	2%	N=27	100%	N=1208

The National Citizen Survey™

Please rate the quality of each of the following services in Tracy:	Excellent		Good		Fair		Poor		Don't know		Total	
Yard waste pick-up	29%	N=351	47%	N=568	15%	N=181	3%	N=32	6%	N=77	100%	N=1209
Storm drainage	14%	N=174	50%	N=601	19%	N=233	7%	N=82	10%	N=121	100%	N=1210
Drinking water	8%	N=101	35%	N=418	27%	N=331	22%	N=266	8%	N=94	100%	N=1211
Sewer services	15%	N=184	50%	N=601	20%	N=240	3%	N=37	12%	N=143	100%	N=1206
Power (electric and/or gas) utility	19%	N=224	52%	N=623	23%	N=275	3%	N=42	4%	N=44	100%	N=1207
Utility billing	15%	N=179	47%	N=561	29%	N=346	6%	N=74	4%	N=47	100%	N=1207
City parks	14%	N=172	44%	N=532	28%	N=338	9%	N=113	4%	N=50	100%	N=1205
Recreation programs or classes	8%	N=99	29%	N=350	19%	N=231	9%	N=113	34%	N=416	100%	N=1208
Recreation centers or facilities	7%	N=83	29%	N=343	24%	N=292	10%	N=118	30%	N=365	100%	N=1202
Land use, planning and zoning	4%	N=46	20%	N=245	29%	N=346	19%	N=234	28%	N=331	100%	N=1202
Code enforcement (weeds, abandoned buildings, etc.)	4%	N=52	20%	N=244	27%	N=329	27%	N=330	21%	N=252	100%	N=1206
Animal control	8%	N=94	35%	N=417	24%	N=284	11%	N=138	23%	N=272	100%	N=1205
Economic development	6%	N=69	22%	N=265	31%	N=372	23%	N=272	18%	N=216	100%	N=1194
Public library services	11%	N=134	34%	N=411	19%	N=226	7%	N=79	29%	N=354	100%	N=1204
Public information services	6%	N=65	31%	N=365	23%	N=269	12%	N=138	30%	N=353	100%	N=1190
Cable television	8%	N=95	35%	N=411	25%	N=298	11%	N=132	21%	N=242	100%	N=1177
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	4%	N=47	18%	N=219	17%	N=206	14%	N=173	46%	N=552	100%	N=1197
Preservation of natural areas such as open space, farmlands and greenbelts	4%	N=48	24%	N=292	26%	N=315	16%	N=198	29%	N=349	100%	N=1201
Tracy open space	5%	N=54	27%	N=320	30%	N=356	17%	N=206	22%	N=264	100%	N=1200
City-sponsored special events	10%	N=119	33%	N=393	27%	N=319	10%	N=123	20%	N=234	100%	N=1187
Overall customer service by Tracy employees (police, receptionists, planners, etc.)	17%	N=197	39%	N=460	25%	N=300	5%	N=63	14%	N=170	100%	N=1191

Table 41: Question 11

Overall, how would you rate the quality of the services provided by each of the following?	Excellent		Good		Fair		Poor		Don't know		Total	
The City of Tracy	12%	N=144	48%	N=568	30%	N=357	6%	N=67	5%	N=54	100%	N=1190
The Federal Government	3%	N=40	25%	N=297	40%	N=486	17%	N=204	15%	N=176	100%	N=1202

Table 42: Question 12

Please rate the following categories of Tracy government performance:	Excellent		Good		Fair		Poor		Don't know		Total	
The value of services for the taxes paid to Tracy	5%	N=58	30%	N=351	35%	N=410	16%	N=190	13%	N=149	100%	N=1156
The overall direction that Tracy is taking	7%	N=86	32%	N=371	35%	N=407	18%	N=210	7%	N=83	100%	N=1157
The job Tracy government does at welcoming citizen involvement	5%	N=61	23%	N=266	29%	N=333	20%	N=224	23%	N=263	100%	N=1147
Overall confidence in Tracy government	5%	N=62	31%	N=359	34%	N=392	18%	N=205	12%	N=141	100%	N=1159
Generally acting in the best interest of the community	7%	N=84	33%	N=380	32%	N=372	15%	N=173	13%	N=149	100%	N=1158
Being honest	7%	N=79	31%	N=360	29%	N=333	12%	N=143	20%	N=231	100%	N=1146
Treating all residents fairly	9%	N=98	33%	N=380	28%	N=323	13%	N=145	18%	N=203	100%	N=1149

Table 43: Question 13

Please rate how important, if at all, you think it is for the Tracy community to focus on each of the following in the coming two years:	Essential		Very important		Somewhat important		Not at all important		Total	
Overall feeling of safety in Tracy	65%	N=755	30%	N=343	5%	N=58	1%	N=6	100%	N=1163

The National Citizen Survey™

Please rate how important, if at all, you think it is for the Tracy community to focus on each of the following in the coming two years:	Essential		Very important		Somewhat important		Not at all important		Total	
	%	N	%	N	%	N	%	N	%	N
Overall ease of getting to the places you usually have to visit	33%	N=380	50%	N=576	16%	N=190	1%	N=11	100%	N=1156
Quality of overall natural environment in Tracy	38%	N=438	44%	N=508	18%	N=210	1%	N=8	100%	N=1164
Overall "built environment" of Tracy (including overall design, buildings, parks and transportation systems)	36%	N=417	44%	N=517	18%	N=211	2%	N=19	100%	N=1164
Health and wellness opportunities in Tracy	38%	N=443	43%	N=500	18%	N=204	1%	N=11	100%	N=1159
Overall opportunities for education and enrichment	48%	N=558	38%	N=443	13%	N=148	1%	N=11	100%	N=1160
Overall economic health of Tracy	57%	N=668	38%	N=438	5%	N=55	0%	N=1	100%	N=1163
Sense of community	40%	N=462	47%	N=548	12%	N=138	1%	N=14	100%	N=1162

Table 44: Question D1

How often, if at all, do you do each of the following, considering all of the times you could?	Never		Rarely		Sometimes		Usually		Always		Total	
	%	N	%	N	%	N	%	N	%	N	%	N
Recycle at home	2%	N=22	2%	N=22	3%	N=34	21%	N=236	73%	N=837	100%	N=1151
Purchase goods or services from a business located in Tracy	0%	N=4	1%	N=12	13%	N=143	51%	N=578	36%	N=407	100%	N=1144
Eat at least 5 portions of fruits and vegetables a day	2%	N=19	9%	N=104	36%	N=408	34%	N=395	19%	N=221	100%	N=1147
Participate in moderate or vigorous physical activity	2%	N=22	13%	N=145	35%	N=397	30%	N=339	21%	N=237	100%	N=1139
Read or watch local news (via television, paper, computer, etc.)	2%	N=21	9%	N=105	19%	N=216	32%	N=371	38%	N=433	100%	N=1146
Vote in local elections	8%	N=87	5%	N=61	5%	N=52	18%	N=201	65%	N=744	100%	N=1145

Table 45: Question D2

Would you say that in general your health is:	Percent	Number
Excellent	21%	N=237
Very good	45%	N=516
Good	28%	N=327
Fair	6%	N=66
Poor	1%	N=9
Total	100%	N=1153

Table 46: Question D3

What impact, if any, do you think the economy will have on your family income in the next 6 months? Do you think the impact will be	Percent	Number
Very positive	13%	N=149
Somewhat positive	28%	N=318
Neutral	45%	N=519
Somewhat negative	12%	N=136
Very negative	2%	N=27
Total	100%	N=1150

The National Citizen Survey™

Table 47: Question D4

What is your employment status?	Percent	Number
Working full time for pay	71%	N=815
Working part time for pay	10%	N=120
Unemployed, looking for paid work	3%	N=38
Unemployed, not looking for paid work	5%	N=59
Fully retired	10%	N=117
Total	100%	N=1148

Table 48: Question D5

Do you work inside the boundaries of Tracy?	Percent	Number
Yes, outside the home	30%	N=341
Yes, from home	10%	N=109
No	60%	N=689
Total	100%	N=1139

Table 49: Question D6

How many years have you lived in Tracy?	Percent	Number
Less than 2 years	8%	N=89
2 to 5 years	14%	N=167
6 to 10 years	17%	N=197
11 to 20 years	33%	N=383
More than 20 years	28%	N=318
Total	100%	N=1153

Table 50: Question D7

Which best describes the building you live in?	Percent	Number
One family house detached from any other houses	87%	N=1008
Building with two or more homes (duplex, townhome, apartment or condominium)	11%	N=131
Mobile home	0%	N=6
Other	1%	N=8
Total	100%	N=1152

Table 51: Question D8

Is this house, apartment or mobile home?	Percent	Number
Rented	28%	N=319
Owned	72%	N=827
Total	100%	N=1147



The National Citizen Survey™

Table 52: Question D9

About how much is your monthly housing cost for the place you live (including rent, mortgage payment, property tax, property insurance and homeowners' association (HOA) fees)?	Percent	Number
Less than \$300 per month	2%	N=25
\$300 to \$599 per month	3%	N=32
\$600 to \$999 per month	6%	N=70
\$1,000 to \$1,499 per month	16%	N=176
\$1,500 to \$2,499 per month	53%	N=603
\$2,500 or more per month	20%	N=227
Total	100%	N=1133

Table 53: Question D10

Do any children 17 or under live in your household?	Percent	Number
No	45%	N=512
Yes	55%	N=626
Total	100%	N=1139

Table 54: Question D11

Are you or any other members of your household aged 65 or older?	Percent	Number
No	80%	N=919
Yes	20%	N=223
Total	100%	N=1142

Table 55: Question D12

How much do you anticipate your household's total income before taxes will be for the current year? (Please include in your total income money from all sources for all persons living in your household.)	Percent	Number
Less than \$25,000	4%	N=49
\$25,000 to \$49,999	12%	N=138
\$50,000 to \$99,999	31%	N=347
\$100,000 to \$149,999	28%	N=306
\$150,000 or more	24%	N=269
Total	100%	N=1109

Table 56: Question D13

Are you Spanish, Hispanic or Latino?	Percent	Number
No, not Spanish, Hispanic or Latino	69%	N=774
Yes, I consider myself to be Spanish, Hispanic or Latino	31%	N=353
Total	100%	N=1127

The National Citizen Survey™

Table 57: Question D14

What is your race? (Mark one or more races to indicate what race(s) you consider yourself to be.)	Percent	Number
American Indian or Alaskan Native	4%	N=49
Asian, Asian Indian or Pacific Islander	14%	N=157
Black or African American	5%	N=58
White	62%	N=701
Other	22%	N=248

Total may exceed 100% as respondents could select more than one option.

Table 58: Question D15

In which category is your age?	Percent	Number
18 to 24 years	2%	N=27
25 to 34 years	25%	N=282
35 to 44 years	23%	N=256
45 to 54 years	26%	N=290
55 to 64 years	16%	N=184
65 to 74 years	7%	N=75
75 years or older	1%	N=15
Total	100%	N=1131

Table 59: Question D16

What is your sex?	Percent	Number
Female	53%	N=594
Male	47%	N=531
Total	100%	N=1124

Table 60: Question D17

Do you consider a cell phone or landline your primary telephone number?	Percent	Number
Cell	72%	N=819
Land line	7%	N=83
Both	21%	N=236
Total	100%	N=1138

## Appendix B: Benchmark Comparisons

### Comparison Data

NRC’s database of comparative resident opinion is comprised of resident perspectives gathered in surveys from over 500 communities whose residents evaluated the same kinds of topics on The National Citizen Survey™. The comparison evaluations are from the most recent survey completed in each community; most communities conduct surveys every year or in alternating years. NRC adds the latest results quickly upon survey completion, keeping the benchmark data fresh and relevant. The communities in the database represent a wide geographic and population range. The City of Tracy chose to have comparisons made to the entire database and a subset of similar jurisdictions from the database (jurisdictions from the West Coast Region).

### Interpreting the Results

Ratings are compared when there are at least five communities in which a similar question was asked. Where comparisons are available, four columns are provided in the table. The first column is Tracy’s “percent positive.” The percent positive is the combination of the top two most positive response options (i.e., “excellent” and “good,” “very safe” and “somewhat safe,” “essential” and “very important,” etc.), or, in the case of resident behaviors/participation, the percent positive represents the proportion of respondents indicating “yes” or participating in an activity at least once a month. The second column is the rank assigned to Tracy’s rating among communities where a similar question was asked. The third column is the number of communities that asked a similar question. The final column shows the comparison of Tracy’s rating to the benchmark.

In that final column, Tracy’s results are noted as being “higher” than the benchmark, “lower” than the benchmark or “similar” to the benchmark, meaning that the average rating given by Tracy residents is statistically similar to or different (greater or lesser) than the benchmark. More extreme differences are noted as “much higher” or “much lower.”

Benchmark Database Characteristics	
Region	Percent
New England	3%
Middle Atlantic	5%
East North Central	15%
West North Central	13%
South Atlantic	22%
East South Central	3%
West South Central	7%
Mountain	16%
Pacific	16%
Population	Percent
Less than 10,000	10%
10,000 to 24,999	22%
25,000 to 49,999	23%
50,000 to 99,999	22%
100,000 or more	23%

## National Benchmark Comparisons

Table 61: Community Characteristics General

	Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
The overall quality of life in Tracy	63%	381	435	Lower
Overall image or reputation of Tracy	50%	266	324	Lower
Tracy as a place to live	77%	293	371	Similar
Your neighborhood as a place to live	79%	208	291	Similar
Tracy as a place to raise children	77%	227	358	Similar
Tracy as a place to retire	47%	303	332	Lower
Overall appearance of Tracy	54%	282	333	Lower

Table 62: Community Characteristics by Facet

		Percent positive	Rank	Number of communities in comparison	Comparison to benchmark	
Safety	Overall feeling of safety in Tracy	72%	215	282	Similar	
	In your neighborhood during the day	90%	245	334	Similar	
	In Tracy's downtown/commercial area during the day	83%	211	286	Similar	
Mobility	Overall ease of getting to the places you usually have to visit	67%	155	197	Similar	
	Availability of paths and walking trails	41%	263	289	Lower	
	Ease of walking in Tracy	59%	173	270	Similar	
	Ease of travel by bicycle in Tracy	41%	198	275	Similar	
	Ease of travel by public transportation in Tracy	31%	121	167	Similar	
	Ease of travel by car in Tracy	64%	162	280	Similar	
	Traffic flow on major streets	51%	165	329	Similar	
Natural Environment	Quality of overall natural environment in Tracy	52%	238	255	Lower	
	Cleanliness of Tracy	57%	205	257	Lower	
	Air quality	50%	220	232	Lower	
Built Environment	Overall "built environment" of Tracy (including overall design, buildings, parks and transportation systems)	43%	164	187	Lower	
	Overall quality of new development in Tracy	41%	213	262	Similar	
	Availability of affordable quality housing	34%	203	283	Similar	
	Variety of housing options	42%	200	256	Similar	
	Public places where people want to spend time	34%	173	180	Much lower	
	Overall economic health of Tracy	43%	150	192	Lower	
	Vibrant downtown/commercial area	26%	148	176	Lower	
Economy	Overall quality of business and service establishments in Tracy	43%	224	252	Lower	
	Cost of living in Tracy	40%	111	189	Similar	
	Shopping opportunities	29%	238	272	Lower	
	Employment opportunities	16%	267	291	Lower	
	Tracy as a place to visit	22%	201	202	Much lower	
	Tracy as a place to work	29%	323	332	Much lower	
	Recreation and Wellness	Health and wellness opportunities in Tracy	44%	177	189	Lower
		Availability of preventive health services	51%	168	217	Similar
		Availability of affordable quality health care	52%	170	240	Similar
		Availability of affordable quality food	53%	183	217	Similar
Recreational opportunities		33%	276	284	Much lower	
Education and Enrichment	Fitness opportunities (including exercise classes and paths or trails, etc.)	45%	172	180	Lower	
	Overall opportunities for education and enrichment	39%	181	189	Much lower	
	Opportunities to attend cultural/arts/music activities	39%	229	271	Lower	

The National Citizen Survey™

		Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
	Adult educational opportunities	37%	157	169	Lower
	Opportunities to participate in social events and activities	40%	223	239	Lower
	Neighborhoodness of Tracy	52%	137	183	Similar
	Openness and acceptance of the community toward people of diverse backgrounds	64%	117	268	Similar
Community Engagement	Opportunities to participate in community matters	46%	227	253	Lower
	Opportunities to volunteer	51%	227	244	Lower

Table 63: Governance General

	Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
Services provided by the City of Tracy	63%	319	413	Similar
Overall customer service by Tracy employees (police, receptionists, planners, etc.)	64%	265	347	Similar
Value of services for the taxes paid to Tracy	41%	307	378	Similar
Overall direction that Tracy is taking	43%	241	295	Similar
Job Tracy government does at welcoming citizen involvement	37%	254	294	Lower
Overall confidence in Tracy government	41%	141	189	Similar
Generally acting in the best interest of the community	46%	130	188	Similar
Being honest	48%	121	181	Similar
Treating all residents fairly	51%	108	186	Similar
Services provided by the Federal Government	33%	160	231	Similar

Table 64: Governance by Facet

		Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
	Police/Sheriff services	75%	293	431	Similar
	Fire services	91%	223	356	Similar
	Ambulance or emergency medical services	82%	291	329	Similar
	Crime prevention	60%	242	332	Similar
	Fire prevention and education	72%	206	264	Similar
	Animal control	55%	253	320	Similar
Safety	Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	41%	253	262	Lower
	Traffic enforcement	56%	288	346	Similar
	Street repair	34%	300	394	Similar
	Street cleaning	62%	162	300	Similar
	Street lighting	60%	165	297	Similar
	Sidewalk maintenance	49%	204	306	Similar
	Traffic signal timing	54%	115	239	Similar
Mobility	Bus or transit services	46%	138	203	Similar
	Garbage collection	85%	169	337	Similar
	Recycling	80%	201	341	Similar
	Yard waste pick-up	81%	95	252	Similar
	Drinking water	46%	307	318	Lower
Natural Environment	Preservation of natural areas such as open space, farmlands and greenbelts	40%	232	239	Lower
	Tracy open space	40%	162	173	Lower
	Storm drainage	71%	145	337	Similar
Built Environment	Sewer services	74%	215	310	Similar
	Power (electric and/or gas) utility	73%	114	154	Similar

The National Citizen Survey™

		Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
	Utility billing	64%	116	169	Similar
	Land use, planning and zoning	33%	241	284	Lower
	Code enforcement (weeds, abandoned buildings, etc.)	31%	304	353	Lower
	Cable television	54%	89	181	Similar
Economy	Economic development	34%	222	266	Lower
	City parks	61%	287	314	Lower
Recreation and Wellness	Recreation programs or classes	57%	278	319	Lower
	Recreation centers or facilities	51%	238	266	Lower
Education and Enrichment	City-sponsored special events	54%	173	208	Similar
	Public library services	64%	315	327	Lower
Community Engagement	Public information services	51%	249	268	Lower

Table 65: Participation General

	Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
Sense of community	53%	214	288	Similar
Recommend living in Tracy to someone who asks	76%	212	262	Similar
Remain in Tracy for the next five years	77%	210	255	Similar
Contacted Tracy (in-person, phone, email or web) for help or information	51%	91	290	Similar

Table 66: Participation by Facet

		Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
	Stocked supplies in preparation for an emergency	37%	76	165	Similar
	Did NOT report a crime to the police	65%	163	185	Lower
Safety	Household member was NOT a victim of a crime	81%	226	254	Similar
	Used bus, rail, subway or other public transportation instead of driving	15%	94	153	Lower
	Carpooled with other adults or children instead of driving alone	48%	48	175	Similar
Mobility	Walked or biked instead of driving	53%	105	181	Similar
	Made efforts to conserve water	98%	2	171	Higher
Natural Environment	Made efforts to make your home more energy efficient	84%	7	171	Similar
	Recycle at home	96%	46	238	Higher
	Did NOT observe a code violation or other hazard in Tracy	36%	159	176	Lower
Built Environment	NOT experiencing housing costs stress	60%	201	234	Similar
	Purchase goods or services from a business located in Tracy	99%	26	178	Similar
Economy	Economy will have positive impact on income	41%	15	236	Higher
	Work inside boundaries of Tracy	40%	84	178	Similar
	Used Tracy recreation centers or their services	44%	211	221	Lower
	Visited a neighborhood park or City park	87%	91	252	Similar
	Eat at least 5 portions of fruits and vegetables a day	89%	18	172	Similar
Recreation and Wellness	Participate in moderate or vigorous physical activity	85%	85	176	Similar
	In very good to excellent health	65%	82	175	Similar

The National Citizen Survey™

		Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
Education and Enrichment	Used Tracy public libraries or their services	54%	187	221	Lower
	Attended City-sponsored event	61%	54	180	Similar
Community Engagement	Campaigned or advocated for an issue, cause or candidate	26%	47	164	Similar
	Contacted Tracy elected officials (in-person, phone, email or web) to express your opinion	18%	79	178	Similar
	Volunteered your time to some group/activity in Tracy	41%	110	242	Similar
	Participated in a club	29%	89	221	Similar
	Talked to or visited with your immediate neighbors	91%	99	176	Similar
	Done a favor for a neighbor	82%	95	170	Similar
	Attended a local public meeting	24%	79	244	Similar
	Watched (online or on television) a local public meeting	26%	89	208	Similar
	Read or watch local news (via television, paper, computer, etc.)	89%	48	179	Similar
	Vote in local elections	87%	46	236	Similar

Communities included in national comparisons

The communities included in Tracy’s comparisons are listed on the following pages along with their population according to the 2010 Census.

Airway Heights city, WA .....	6,114	Battle Creek city, MI.....	52,347
Albany city, OR .....	50,158	Bay City city, MI.....	34,932
Albemarle County, VA.....	98,970	Baytown city, TX.....	71,802
Albert Lea city, MN.....	18,016	Bedford city, TX.....	46,979
Alexandria city, VA.....	139,966	Bedford town, MA.....	13,320
Algonquin village, IL.....	30,046	Bellevue city, WA.....	122,363
Aliso Viejo city, CA.....	47,823	Bellingham city, WA.....	80,885
Altoona city, IA.....	14,541	Beltrami County, MN.....	44,442
American Canyon city, CA.....	19,454	Benbrook city, TX.....	21,234
Ames city, IA.....	58,965	Bend city, OR.....	76,639
Andover CDP, MA.....	8,762	Bettendorf city, IA.....	33,217
Ankeny city, IA.....	45,582	Billings city, MT.....	104,170
Ann Arbor city, MI.....	113,934	Blaine city, MN.....	57,186
Annapolis city, MD.....	38,394	Bloomfield Hills city, MI.....	3,869
Apache Junction city, AZ.....	35,840	Bloomington city, MN.....	82,893
Apple Valley town, CA.....	69,135	Blue Springs city, MO.....	52,575
Arapahoe County, CO.....	572,003	Boise City city, ID.....	205,671
Arkansas City city, AR.....	366	Boone County, KY.....	118,811
Arlington County, VA.....	207,627	Boulder city, CO.....	97,385
Arvada city, CO.....	106,433	Bowling Green city, KY.....	58,067
Asheville city, NC.....	83,393	Bozeman city, MT.....	37,280
Ashland city, OR.....	20,078	Brentwood city, MO.....	8,055
Ashland town, MA.....	16,593	Brentwood city, TN.....	37,060
Ashland town, VA.....	7,225	Brighton city, CO.....	33,352
Aspen city, CO.....	6,658	Brighton city, MI.....	7,444
Athens-Clarke County, GA.....	115,452	Bristol city, TN.....	26,702
Auburn city, AL.....	53,380	Broken Arrow city, OK.....	98,850
Auburn city, WA.....	70,180	Brookfield city, WI.....	37,920
Augusta CCD, GA.....	134,777	Brookline CDP, MA.....	58,732
Aurora city, CO.....	325,078	Broomfield city, CO.....	55,889
Austin city, TX.....	790,390	Brownsburg town, IN.....	21,285
Avon town, CO.....	6,447	Burien city, WA.....	33,313
Avondale city, AZ.....	76,238	Burleson city, TX.....	36,690
Azusa city, CA.....	46,361	Cabarrus County, NC.....	178,011
Bainbridge Island city, WA.....	23,025	Cambridge city, MA.....	105,162
Baltimore city, MD.....	620,961	Cannon Beach city, OR.....	1,690
Bartonville town, TX.....	1,469	Cañon City city, CO.....	16,400

## The National Citizen Survey™

Canton city, SD.....	3,057	Denver city, CO.....	600,158
Cape Coral city, FL.....	154,305	Derby city, KS.....	22,158
Cape Girardeau city, MO.....	37,941	Des Moines city, IA.....	203,433
Carlisle borough, PA.....	18,682	Des Peres city, MO.....	8,373
Carlsbad city, CA.....	105,328	Destin city, FL.....	12,305
Carroll city, IA.....	10,103	Dothan city, AL.....	65,496
Cartersville city, GA.....	19,731	Douglas County, CO.....	285,465
Cary town, NC.....	135,234	Dover city, NH.....	29,987
Casper city, WY.....	55,316	Dublin city, CA.....	46,036
Castine town, ME.....	1,366	Dublin city, OH.....	41,751
Castle Pines North city, CO.....	10,360	Duluth city, MN.....	86,265
Castle Rock town, CO.....	48,231	Duncanville city, TX.....	38,524
Cedar Hill city, TX.....	45,028	Durham city, NC.....	228,330
Cedar Rapids city, IA.....	126,326	Durham County, NC.....	267,587
Celina city, TX.....	6,028	Eagan city, MN.....	64,206
Centennial city, CO.....	100,377	Eagle Mountain city, UT.....	21,415
Chambersburg borough, PA.....	20,268	Eagle town, CO.....	6,508
Chandler city, AZ.....	236,123	East Baton Rouge Parish, LA.....	440,171
Chandler city, TX.....	2,734	East Grand Forks city, MN.....	8,601
Chanhassen city, MN.....	22,952	East Lansing city, MI.....	48,579
Chapel Hill town, NC.....	57,233	Eau Claire city, WI.....	65,883
Charles County, MD.....	146,551	Eden Prairie city, MN.....	60,797
Charlotte city, NC.....	731,424	Edgerton city, KS.....	1,671
Charlotte County, FL.....	159,978	Edgewater city, CO.....	5,170
Charlottesville city, VA.....	43,475	Edina city, MN.....	47,941
Chattanooga city, TN.....	167,674	Edmond city, OK.....	81,405
Chesterfield County, VA.....	316,236	Edmonds city, WA.....	39,709
Chippewa Falls city, WI.....	13,661	El Cerrito city, CA.....	23,549
Citrus Heights city, CA.....	83,301	El Dorado County, CA.....	181,058
Clackamas County, OR.....	375,992	El Paso city, TX.....	649,121
Clarendon Hills village, IL.....	8,427	Elk Grove city, CA.....	153,015
Clayton city, MO.....	15,939	Elk River city, MN.....	22,974
Clearwater city, FL.....	107,685	Elko New Market city, MN.....	4,110
Cleveland Heights city, OH.....	46,121	Elmhurst city, IL.....	44,121
Clinton city, SC.....	8,490	Encinitas city, CA.....	59,518
Clive city, IA.....	15,447	Englewood city, CO.....	30,255
Clovis city, CA.....	95,631	Erie town, CO.....	18,135
College Park city, MD.....	30,413	Escambia County, FL.....	297,619
College Station city, TX.....	93,857	Estes Park town, CO.....	5,858
Colleyville city, TX.....	22,807	Fairview town, TX.....	7,248
Collinsville city, IL.....	25,579	Farmersville city, TX.....	3,301
Columbia city, SC.....	129,272	Farmington Hills city, MI.....	79,740
Columbia Falls city, MT.....	4,688	Fayetteville city, NC.....	200,564
Columbus city, WI.....	4,991	Fishers town, IN.....	76,794
Commerce City city, CO.....	45,913	Flower Mound town, TX.....	64,669
Concord city, CA.....	122,067	Forest Grove city, OR.....	21,083
Concord town, MA.....	17,668	Fort Collins city, CO.....	143,986
Coon Rapids city, MN.....	61,476	Fort Lauderdale city, FL.....	165,521
Copperas Cove city, TX.....	32,032	Fort Smith city, AR.....	86,209
Coronado city, CA.....	18,912	Fort Worth city, TX.....	741,206
Corvallis city, OR.....	54,462	Fountain Hills town, AZ.....	22,489
Cottonwood Heights city, UT.....	33,433	Franklin city, TN.....	62,487
Creve Coeur city, MO.....	17,833	Fredericksburg city, VA.....	24,286
Cross Roads town, TX.....	1,563	Fremont city, CA.....	214,089
Dacono city, CO.....	4,152	Friendswood city, TX.....	35,805
Dade City city, FL.....	6,437	Fruita city, CO.....	12,646
Dakota County, MN.....	398,552	Gahanna city, OH.....	33,248
Dallas city, OR.....	14,583	Gaithersburg city, MD.....	59,933
Dallas city, TX.....	1,197,816	Galveston city, TX.....	47,743
Danville city, KY.....	16,218	Gardner city, KS.....	19,123
Dardenne Prairie city, MO.....	11,494	Geneva city, NY.....	13,261
Davenport city, IA.....	99,685	Georgetown city, TX.....	47,400
Davidson town, NC.....	10,944	Germantown city, TN.....	38,844
Dayton city, OH.....	141,527	Gilbert town, AZ.....	208,453
Decatur city, GA.....	19,335	Gillette city, WY.....	29,087
Del Mar city, CA.....	4,161	Glendora city, CA.....	50,073
Delaware city, OH.....	34,753	Glenview village, IL.....	44,692
Delray Beach city, FL.....	60,522	Globe city, AZ.....	7,532
Denison city, TX.....	22,682	Golden city, CO.....	18,867
Denton city, TX.....	113,383	Golden Valley city, MN.....	20,371



## The National Citizen Survey™

Goodyear city, AZ .....	65,275	Knoxville city, IA .....	7,313
Grafton village, WI .....	11,459	La Mesa city, CA .....	57,065
Grand Blanc city, MI .....	8,276	La Plata town, MD .....	8,753
Grand Island city, NE .....	48,520	La Porte city, TX .....	33,800
Grants Pass city, OR .....	34,533	La Vista city, NE .....	15,758
Grass Valley city, CA .....	12,860	Lafayette city, CO .....	24,453
Greenville city, NC .....	84,554	Laguna Beach city, CA .....	22,723
Greenwich town, CT .....	61,171	Laguna Hills city, CA .....	30,344
Greenwood Village city, CO .....	13,925	Laguna Niguel city, CA .....	62,979
Greer city, SC .....	25,515	Lake Forest city, IL .....	19,375
Guilford County, NC .....	488,406	Lake Oswego city, OR .....	36,619
Gunnison County, CO .....	15,324	Lake Stevens city, WA .....	28,069
Hailey city, ID .....	7,960	Lake Worth city, FL .....	34,910
Haines Borough, AK .....	2,508	Lake Zurich village, IL .....	19,631
Hallandale Beach city, FL .....	37,113	Lakeville city, MN .....	55,954
Hamilton city, OH .....	62,477	Lakewood city, CO .....	142,980
Hanover County, VA .....	99,863	Lakewood city, WA .....	58,163
Harrisburg city, SD .....	4,089	Lane County, OR .....	351,715
Harrisonburg city, VA .....	48,914	Lansing city, MI .....	114,297
Harrisonville city, MO .....	10,019	Laramie city, WY .....	30,816
Hayward city, CA .....	144,186	Larimer County, CO .....	299,630
Henderson city, NV .....	257,729	Las Vegas city, NV .....	583,756
Herndon town, VA .....	23,292	Lawrence city, KS .....	87,643
High Point city, NC .....	104,371	Lee's Summit city, MO .....	91,364
Highland Park city, IL .....	29,763	Lehi city, UT .....	47,407
Highlands Ranch CDP, CO .....	96,713	Lenexa city, KS .....	48,190
Holland city, MI .....	33,051	Lewis County, NY .....	27,087
Honolulu County, HI .....	953,207	Lewiston city, ID .....	31,894
Hooksett town, NH .....	13,451	Lewisville city, TX .....	95,290
Hopkins city, MN .....	17,591	Libertyville village, IL .....	20,315
Hopkinton town, MA .....	14,925	Lincoln city, NE .....	258,379
Hoquiam city, WA .....	8,726	Lindsborg city, KS .....	3,458
Horry County, SC .....	269,291	Little Chute village, WI .....	10,449
Howard village, WI .....	17,399	Littleton city, CO .....	41,737
Hudson city, OH .....	22,262	Livermore city, CA .....	80,968
Hudson town, CO .....	2,356	Lombard village, IL .....	43,165
Hudsonville city, MI .....	7,116	Lone Tree city, CO .....	10,218
Huntersville town, NC .....	46,773	Long Grove village, IL .....	8,043
Huntley village, IL .....	24,291	Longmont city, CO .....	86,270
Hurst city, TX .....	37,337	Longview city, TX .....	80,455
Hutchinson city, MN .....	14,178	Lonsdale city, MN .....	3,674
Hutto city, TX .....	14,698	Los Alamos County, NM .....	17,950
Hyattsville city, MD .....	17,557	Los Altos Hills town, CA .....	7,922
Independence city, MO .....	116,830	Louisville city, CO .....	18,376
Indian Trail town, NC .....	33,518	Lower Merion township, PA .....	57,825
Indianola city, IA .....	14,782	Lynchburg city, VA .....	75,568
Iowa City city, IA .....	67,862	Lynnwood city, WA .....	35,836
Irving city, TX .....	216,290	Macomb County, MI .....	840,978
Issaquah city, WA .....	30,434	Manhattan Beach city, CA .....	35,135
Jackson County, MI .....	160,248	Manhattan city, KS .....	52,281
James City County, VA .....	67,009	Mankato city, MN .....	39,309
Jefferson County, NY .....	116,229	Maple Grove city, MN .....	61,567
Jefferson Parish, LA .....	432,552	Maricopa County, AZ .....	3,817,117
Johnson City city, TN .....	63,152	Marshfield city, WI .....	19,118
Johnston city, IA .....	17,278	Martinez city, CA .....	35,824
Jupiter town, FL .....	55,156	Marysville city, WA .....	60,020
Kansas City city, KS .....	145,786	Matthews town, NC .....	27,198
Kansas City city, MO .....	459,787	McAllen city, TX .....	129,877
Keizer city, OR .....	36,478	McDonough city, GA .....	22,084
Kenmore city, WA .....	20,460	McKinney city, TX .....	131,117
Kennedale city, TX .....	6,763	McMinnville city, OR .....	32,187
Kennett Square borough, PA .....	6,072	Menlo Park city, CA .....	32,026
Kent city, WA .....	92,411	Mercer Island city, WA .....	22,699
Kerrville city, TX .....	22,347	Meridian charter township, MI .....	39,688
Kettering city, OH .....	56,163	Meridian city, ID .....	75,092
Key West city, FL .....	24,649	Merriam city, KS .....	11,003
King City city, CA .....	12,874	Mesa city, AZ .....	439,041
King County, WA .....	1,931,249	Mesa County, CO .....	146,723
Kirkland city, WA .....	48,787	Miami Beach city, FL .....	87,779
Kirkwood city, MO .....	27,540	Miami city, FL .....	399,457

## The National Citizen Survey™

Middleton city, WI.....	17,442	Pearland city, TX.....	91,252
Midland city, MI.....	41,863	Peoria city, AZ.....	154,065
Milford city, DE.....	9,559	Peoria city, IL.....	115,007
Milton city, GA.....	32,661	Peoria County, IL.....	186,494
Minneapolis city, MN.....	382,578	Pflugerville city, TX.....	46,936
Mission Viejo city, CA.....	93,305	Phoenix city, AZ.....	1,445,632
Modesto city, CA.....	201,165	Pinehurst village, NC.....	13,124
Monterey city, CA.....	27,810	Piqua city, OH.....	20,522
Montgomery County, VA.....	94,392	Pitkin County, CO.....	17,148
Monticello city, UT.....	1,972	Plano city, TX.....	259,841
Monument town, CO.....	5,530	Platte City city, MO.....	4,691
Mooreville town, NC.....	32,711	Plymouth city, MN.....	70,576
Moraga town, CA.....	16,016	Pocatello city, ID.....	54,255
Morristown city, TN.....	29,137	Polk County, IA.....	430,640
Morrisville town, NC.....	18,576	Pompano Beach city, FL.....	99,845
Morro Bay city, CA.....	10,234	Port Orange city, FL.....	56,048
Mountain Village town, CO.....	1,320	Portland city, OR.....	583,776
Mountlake Terrace city, WA.....	19,909	Post Falls city, ID.....	27,574
Murphy city, TX.....	17,708	Powell city, OH.....	11,500
Naperville city, IL.....	141,853	Prince William County, VA.....	402,002
Napoleon city, OH.....	8,749	Prior Lake city, MN.....	22,796
Needham CDP, MA.....	28,886	Pueblo city, CO.....	106,595
New Braunfels city, TX.....	57,740	Purcellville town, VA.....	7,727
New Brighton city, MN.....	21,456	Queen Creek town, AZ.....	26,361
New Hanover County, NC.....	202,667	Radnor township, PA.....	31,531
New Orleans city, LA.....	343,829	Ramsey city, MN.....	23,668
New Smyrna Beach city, FL.....	22,464	Raymond town, ME.....	4,436
New Ulm city, MN.....	13,522	Raymore city, MO.....	19,206
Newberg city, OR.....	22,068	Redmond city, OR.....	26,215
Newport city, RI.....	24,672	Redmond city, WA.....	54,144
Newport News city, VA.....	180,719	Rehoboth Beach city, DE.....	1,327
Newton city, IA.....	15,254	Reno city, NV.....	225,221
Noblesville city, IN.....	51,969	Reston CDP, VA.....	58,404
Nogales city, AZ.....	20,837	Richmond city, CA.....	103,701
Norcross city, GA.....	9,116	Richmond Heights city, MO.....	8,603
Norfolk city, VA.....	242,803	Rifle city, CO.....	9,172
North Port city, FL.....	57,357	Rio Rancho city, NM.....	87,521
North Richland Hills city, TX.....	63,343	River Falls city, WI.....	15,000
Northglenn city, CO.....	35,789	Riverside city, CA.....	303,871
Novato city, CA.....	51,904	Riverside city, MO.....	2,937
Novi city, MI.....	55,224	Roanoke County, VA.....	92,376
O'Fallon city, IL.....	28,281	Rochester Hills city, MI.....	70,995
O'Fallon city, MO.....	79,329	Rock Hill city, SC.....	66,154
Oak Park village, IL.....	51,878	Rockville city, MD.....	61,209
Oakland city, CA.....	390,724	Roeland Park city, KS.....	6,731
Oakley city, CA.....	35,432	Rogers city, MN.....	8,597
Ogdensburg city, NY.....	11,128	Rohnert Park city, CA.....	40,971
Oklahoma City city, OK.....	579,999	Rolla city, MO.....	19,559
Olathe city, KS.....	125,872	Roselle village, IL.....	22,763
Old Town city, ME.....	7,840	Rosemount city, MN.....	21,874
Olmsted County, MN.....	144,248	Rosenberg city, TX.....	30,618
Olympia city, WA.....	46,478	Roseville city, MN.....	33,660
Orland Park village, IL.....	56,767	Round Rock city, TX.....	99,887
Oshkosh city, WI.....	66,083	Royal Oak city, MI.....	57,236
Oshtemo charter township, MI.....	21,705	Saco city, ME.....	18,482
Otsego County, MI.....	24,164	Sahuarita town, AZ.....	25,259
Oviedo city, FL.....	33,342	Salida city, CO.....	5,236
Paducah city, KY.....	25,024	Sammamish city, WA.....	45,780
Palm Beach Gardens city, FL.....	48,452	San Anselmo town, CA.....	12,336
Palm Coast city, FL.....	75,180	San Antonio city, TX.....	1,327,407
Palo Alto city, CA.....	64,403	San Carlos city, CA.....	28,406
Papillion city, NE.....	18,894	San Diego city, CA.....	1,307,402
Paradise Valley town, AZ.....	12,820	San Francisco city, CA.....	805,235
Park City city, UT.....	7,558	San Jose city, CA.....	945,942
Parker town, CO.....	45,297	San Juan County, NM.....	130,044
Parkland city, FL.....	23,962	San Marcos city, CA.....	83,781
Pasadena city, CA.....	137,122	San Marcos city, TX.....	44,894
Pasco city, WA.....	59,781	San Rafael city, CA.....	57,713
Pasco County, FL.....	464,697	Sanford city, FL.....	53,570
Payette city, ID.....	7,433	Sangamon County, IL.....	197,465

## The National Citizen Survey™

Santa Clarita city, CA.....	176,320	Thousand Oaks city, CA.....	126,683
Santa Fe County, NM.....	144,170	Tigard city, OR.....	48,035
Santa Monica city, CA.....	89,736	Tracy city, CA.....	82,922
Sarasota County, FL.....	379,448	Trinidad CCD, CO.....	12,017
Savage city, MN.....	26,911	Tualatin city, OR.....	26,054
Schaumburg village, IL.....	74,227	Tulsa city, OK.....	391,906
Scott County, MN.....	129,928	Twin Falls city, ID.....	44,125
Scottsdale city, AZ.....	217,385	Tyler city, TX.....	96,900
Seaside city, CA.....	33,025	Umatilla city, OR.....	6,906
Sevierville city, TN.....	14,807	University Park city, TX.....	23,068
Shawnee city, KS.....	62,209	Upper Arlington city, OH.....	33,771
Sheboygan city, WI.....	49,288	Urbandale city, IA.....	39,463
Sherborn town, MA.....	4,119	Vail town, CO.....	5,305
Shoreview city, MN.....	25,043	Vancouver city, WA.....	161,791
Shorewood city, MN.....	7,307	Ventura CCD, CA.....	111,889
Shorewood village, IL.....	15,615	Vernon Hills village, IL.....	25,113
Shorewood village, WI.....	13,162	Vestavia Hills city, AL.....	34,033
Sierra Vista city, AZ.....	43,888	Victoria city, MN.....	7,345
Sioux Center city, IA.....	7,048	Vienna town, VA.....	15,687
Sioux Falls city, SD.....	153,888	Virginia Beach city, VA.....	437,994
Skokie village, IL.....	64,784	Wake Forest town, NC.....	30,117
Snellville city, GA.....	18,242	Walnut Creek city, CA.....	64,173
South Lake Tahoe city, CA.....	21,403	Washington County, MN.....	238,136
Southborough town, MA.....	9,767	Washington town, NH.....	1,123
Southlake city, TX.....	26,575	Washougal city, WA.....	14,095
Spokane Valley city, WA.....	89,755	Watauga city, TX.....	23,497
Spring Hill city, KS.....	5,437	Wauwatosa city, WI.....	46,396
Springboro city, OH.....	17,409	Waverly city, IA.....	9,874
Springfield city, MO.....	159,498	Weddington town, NC.....	9,459
Springville city, UT.....	29,466	Wentzville city, MO.....	29,070
St. Augustine city, FL.....	12,975	West Carrollton city, OH.....	13,143
St. Charles city, IL.....	32,974	West Chester borough, PA.....	18,461
St. Cloud city, FL.....	35,183	West Des Moines city, IA.....	56,609
St. Cloud city, MN.....	65,842	Western Springs village, IL.....	12,975
St. Joseph city, MO.....	76,780	Westerville city, OH.....	36,120
St. Louis County, MN.....	200,226	Westlake town, TX.....	992
St. Louis Park city, MN.....	45,250	Westminster city, CO.....	106,114
Stallings town, NC.....	13,831	Weston town, MA.....	11,261
State College borough, PA.....	42,034	White House city, TN.....	10,255
Steamboat Springs city, CO.....	12,088	Wichita city, KS.....	382,368
Sterling Heights city, MI.....	129,699	Williamsburg city, VA.....	14,068
Sugar Grove village, IL.....	8,997	Willowbrook village, IL.....	8,540
Sugar Land city, TX.....	78,817	Wilmington city, NC.....	106,476
Suisun City city, CA.....	28,111	Wilsonville city, OR.....	19,509
Summit city, NJ.....	21,457	Winchester city, VA.....	26,203
Summit County, UT.....	36,324	Windsor town, CO.....	18,644
Summit village, IL.....	11,054	Windsor town, CT.....	29,044
Sunnyvale city, CA.....	140,081	Winnetka village, IL.....	12,187
Surprise city, AZ.....	117,517	Winston-Salem city, NC.....	229,617
Suwanee city, GA.....	15,355	Winter Garden city, FL.....	34,568
Tacoma city, WA.....	198,397	Woodbury city, MN.....	61,961
Takoma Park city, MD.....	16,715	Woodland city, CA.....	55,468
Tamarac city, FL.....	60,427	Wrentham town, MA.....	10,955
Temecula city, CA.....	100,097	Wyandotte County, KS.....	157,505
Tempe city, AZ.....	161,719	Yakima city, WA.....	91,067
Texarkana city, TX.....	36,411	York County, VA.....	65,464
The Woodlands CDP, TX.....	93,847	Yorktown town, IN.....	9,405
Thornton city, CO.....	118,772	Yountville city, CA.....	2,933

## West Coast Benchmark Comparisons

Table 67: Community Characteristics General

	Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
The overall quality of life in Tracy	63%	60	71	Lower
Overall image or reputation of Tracy	50%	29	44	Similar
Tracy as a place to live	77%	44	61	Similar
Your neighborhood as a place to live	79%	32	48	Similar
Tracy as a place to raise children	77%	27	48	Similar
Tracy as a place to retire	47%	41	45	Lower
Overall appearance of Tracy	54%	31	46	Lower

Table 68: Community Characteristics by Facet

		Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
Safety	Overall feeling of safety in Tracy	72%	25	40	Similar
	In your neighborhood during the day	90%	38	54	Similar
	In Tracy's downtown/commercial area during the day	83%	36	48	Similar
Mobility	Overall ease of getting to the places you usually have to visit	67%	25	32	Similar
	Availability of paths and walking trails	41%	41	43	Much lower
	Ease of walking in Tracy	59%	31	43	Similar
	Ease of travel by bicycle in Tracy	41%	36	44	Lower
	Ease of travel by public transportation in Tracy	31%	31	34	Lower
	Ease of travel by car in Tracy	64%	22	44	Similar
	Traffic flow on major streets	51%	24	52	Similar
Natural Environment	Quality of overall natural environment in Tracy	52%	35	41	Lower
	Cleanliness of Tracy	57%	29	41	Lower
	Air quality	50%	33	37	Lower
Built Environment	Overall "built environment" of Tracy (including overall design, buildings, parks and transportation systems)	43%	26	32	Lower
	Overall quality of new development in Tracy	41%	28	42	Similar
	Availability of affordable quality housing	34%	19	46	Similar
	Variety of housing options	42%	22	40	Similar
	Public places where people want to spend time	34%	30	32	Much lower
	Overall economic health of Tracy	43%	23	32	Similar
	Vibrant downtown/commercial area	26%	26	33	Lower
	Overall quality of business and service establishments in Tracy	43%	34	41	Similar
	Cost of living in Tracy	40%	11	33	Similar
Economy	Shopping opportunities	29%	35	43	Lower
	Employment opportunities	16%	36	42	Lower
	Tracy as a place to visit	22%	33	33	Much lower
	Tracy as a place to work	29%	45	46	Much lower
	Health and wellness opportunities in Tracy	44%	27	32	Lower
	Availability of preventive health services	51%	25	38	Similar
	Availability of affordable quality health care	52%	21	39	Similar
Recreation and Wellness	Availability of affordable quality food	53%	29	38	Similar
	Recreational opportunities	33%	40	44	Much lower
	Fitness opportunities (including exercise classes and paths or trails, etc.)	45%	30	32	Lower
Education and Enrichment	Overall opportunities for education and enrichment	39%	28	32	Lower
	Opportunities to attend cultural/arts/music activities	39%	33	45	Lower

The National Citizen Survey™

		Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
Community Engagement	Adult educational opportunities	37%	28	31	Lower
	Opportunities to participate in social events and activities	40%	33	40	Lower
	Neighborhoodness of Tracy	52%	23	32	Similar
	Openness and acceptance of the community toward people of diverse backgrounds	64%	19	42	Similar
	Opportunities to participate in community matters	46%	35	41	Similar
	Opportunities to volunteer	51%	35	41	Lower

Table 69: Governance General

	Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
Services provided by the City of Tracy	63%	47	75	Similar
Overall customer service by Tracy employees (police, receptionists, planners, etc.)	64%	34	45	Similar
Value of services for the taxes paid to Tracy	41%	38	50	Similar
Overall direction that Tracy is taking	43%	34	47	Similar
Job Tracy government does at welcoming citizen involvement	37%	38	44	Similar
Overall confidence in Tracy government	41%	21	32	Similar
Generally acting in the best interest of the community	46%	20	32	Similar
Being honest	48%	21	32	Similar
Treating all residents fairly	51%	17	32	Similar
Services provided by the Federal Government	33%	26	41	Similar

Table 70: Governance by Facet

		Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
Safety	Police/Sheriff services	75%	41	64	Similar
	Fire services	91%	29	45	Similar
	Ambulance or emergency medical services	82%	43	49	Similar
	Crime prevention	60%	34	50	Similar
	Fire prevention and education	72%	29	40	Similar
	Animal control	55%	40	52	Similar
	Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	41%	47	51	Lower
Mobility	Traffic enforcement	56%	36	48	Similar
	Street repair	34%	49	65	Lower
	Street cleaning	62%	32	51	Similar
	Street lighting	60%	26	48	Similar
	Sidewalk maintenance	49%	31	48	Similar
	Traffic signal timing	54%	18	40	Similar
	Bus or transit services	46%	38	43	Similar
Natural Environment	Garbage collection	85%	22	46	Similar
	Recycling	80%	30	44	Similar
	Yard waste pick-up	81%	21	38	Similar
	Drinking water	46%	46	49	Much lower
Natural Environment	Preservation of natural areas such as open space, farmlands and greenbelts	40%	43	44	Lower
	Tracy open space	40%	31	32	Lower
Built Environment	Storm drainage	71%	22	49	Similar
	Sewer services	74%	37	47	Similar
	Power (electric and/or gas) utility	73%	22	28	Similar

The National Citizen Survey™

		Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
	Utility billing	64%	22	31	Similar
	Land use, planning and zoning	33%	37	48	Similar
	Code enforcement (weeds, abandoned buildings, etc.)	31%	41	52	Lower
	Cable television	54%	14	32	Similar
Economy	Economic development	34%	33	43	Similar
	City parks	61%	42	47	Lower
Recreation and Wellness	Recreation programs or classes	57%	41	49	Similar
	Recreation centers or facilities	51%	35	40	Lower
Education and Enrichment	City-sponsored special events	54%	26	33	Similar
	Public library services	64%	54	55	Lower
Community Engagement	Public information services	51%	36	40	Similar

Table 71: Participation General

	Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
Sense of community	53%	28	45	Similar
Recommend living in Tracy to someone who asks	76%	32	43	Similar
Remain in Tracy for the next five years	77%	33	43	Similar
Contacted Tracy (in-person, phone, email or web) for help or information	51%	9	44	Similar

Table 72: Participation by Facet

		Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
	Stocked supplies in preparation for an emergency	37%	25	31	Similar
	Did NOT report a crime to the police	65%	26	32	Similar
Safety	Household member was NOT a victim of a crime	81%	30	42	Similar
	Used bus, rail, subway or other public transportation instead of driving	15%	28	31	Much lower
	Carpooled with other adults or children instead of driving alone	48%	21	32	Similar
Mobility	Walked or biked instead of driving	53%	26	32	Lower
	Made efforts to conserve water	98%	2	31	Similar
Natural Environment	Made efforts to make your home more energy efficient	84%	1	31	Similar
	Recycle at home	96%	25	41	Similar
	Did NOT observe a code violation or other hazard in Tracy	36%	29	32	Lower
Built Environment	NOT experiencing housing costs stress	60%	25	41	Similar
	Purchase goods or services from a business located in Tracy	99%	8	32	Similar
Economy	Economy will have positive impact on income	41%	5	41	Higher
	Work inside boundaries of Tracy	40%	12	32	Similar
	Used Tracy recreation centers or their services	44%	33	37	Lower
	Visited a neighborhood park or City park	87%	23	41	Similar
	Eat at least 5 portions of fruits and vegetables a day	89%	9	32	Similar
Recreation and Wellness	Participate in moderate or vigorous physical activity	85%	20	32	Similar
	In very good to excellent health	65%	17	32	Similar

The National Citizen Survey™

		Percent positive	Rank	Number of communities in comparison	Comparison to benchmark
Education and Enrichment	Used Tracy public libraries or their services	54%	35	40	Lower
	Attended City-sponsored event	61%	10	32	Similar
Community Engagement	Campaigned or advocated for an issue, cause or candidate	26%	11	31	Similar
	Contacted Tracy elected officials (in-person, phone, email or web) to express your opinion	18%	13	32	Similar
	Volunteered your time to some group/activity in Tracy	41%	17	41	Similar
	Participated in a club	29%	15	41	Similar
	Talked to or visited with your immediate neighbors	91%	20	32	Similar
	Done a favor for a neighbor	82%	16	32	Similar
	Attended a local public meeting	24%	16	41	Similar
	Watched (online or on television) a local public meeting	26%	15	39	Similar
	Read or watch local news (via television, paper, computer, etc.)	89%	8	32	Similar
	Vote in local elections	87%	15	41	Similar

Communities included in West Coast comparisons

The communities included in Tracy’s West Coast comparisons are listed on the following pages along with their population according to the 2010 Census.

Airway Heights city, WA .....	6,114	Issaquah city, WA .....	30,434
Albany city, OR .....	50,158	Keizer city, OR .....	36,478
Aliso Viejo city, CA .....	47,823	Kenmore city, WA .....	20,460
American Canyon city, CA .....	19,454	Kent city, WA .....	92,411
Apple Valley town, CA .....	69,135	King City city, CA .....	12,874
Ashland city, OR .....	20,078	King County, WA .....	1,931,249
Auburn city, WA .....	70,180	Kirkland city, WA .....	48,787
Azusa city, CA .....	46,361	La Mesa city, CA .....	57,065
Bainbridge Island city, WA .....	23,025	Laguna Beach city, CA .....	22,723
Bellevue city, WA .....	122,363	Laguna Hills city, CA .....	30,344
Bellingham city, WA .....	80,885	Laguna Niguel city, CA .....	62,979
Bend city, OR .....	76,639	Lake Oswego city, OR .....	36,619
Burien city, WA .....	33,313	Lake Stevens city, WA .....	28,069
Cannon Beach city, OR .....	1,690	Lakewood city, WA .....	58,163
Carlsbad city, CA .....	105,328	Lane County, OR .....	351,715
Citrus Heights city, CA .....	83,301	Livermore city, CA .....	80,968
Clackamas County, OR .....	375,992	Los Altos Hills town, CA .....	7,922
Clovis city, CA .....	95,631	Lynnwood city, WA .....	35,836
Concord city, CA .....	122,067	Manhattan Beach city, CA .....	35,135
Coronado city, CA .....	18,912	Martinez city, CA .....	35,824
Corvallis city, OR .....	54,462	Marysville city, WA .....	60,020
Dallas city, OR .....	14,583	McMinnville city, OR .....	32,187
Del Mar city, CA .....	4,161	Menlo Park city, CA .....	32,026
Dublin city, CA .....	46,036	Mercer Island city, WA .....	22,699
Edmonds city, WA .....	39,709	Mission Viejo city, CA .....	93,305
El Cerrito city, CA .....	23,549	Modesto city, CA .....	201,165
El Dorado County, CA .....	181,058	Monterey city, CA .....	27,810
Elk Grove city, CA .....	153,015	Moraga town, CA .....	16,016
Encinitas city, CA .....	59,518	Morro Bay city, CA .....	10,234
Forest Grove city, OR .....	21,083	Mountlake Terrace city, WA .....	19,909
Fremont city, CA .....	214,089	Newberg city, OR .....	22,068
Glendora city, CA .....	50,073	Novato city, CA .....	51,904
Grants Pass city, OR .....	34,533	Oakland city, CA .....	390,724
Grass Valley city, CA .....	12,860	Oakley city, CA .....	35,432
Hayward city, CA .....	144,186	Olympia city, WA .....	46,478
Hoquiam city, WA .....	8,726	Palo Alto city, CA .....	64,403

## The National Citizen Survey™

Pasadena city, CA .....	137,122	South Lake Tahoe city, CA.....	21,403
Pasco city, WA .....	59,781	Spokane Valley city, WA .....	89,755
Portland city, OR.....	583,776	Suisun City city, CA .....	28,111
Redmond city, OR.....	26,215	Sunnyvale city, CA .....	140,081
Redmond city, WA .....	54,144	Tacoma city, WA.....	198,397
Richmond city, CA.....	103,701	Temecula city, CA .....	100,097
Riverside city, CA .....	303,871	Thousand Oaks city, CA.....	126,683
Rohnert Park city, CA .....	40,971	Tigard city, OR.....	48,035
Sammamish city, WA.....	45,780	Tracy city, CA .....	82,922
San Anselmo town, CA .....	12,336	Tualatin city, OR .....	26,054
San Carlos city, CA.....	28,406	Umatilla city, OR .....	6,906
San Diego city, CA .....	1,307,402	Vancouver city, WA.....	161,791
San Francisco city, CA .....	805,235	Ventura CCD, CA.....	111,889
San Jose city, CA .....	945,942	Walnut Creek city, CA.....	64,173
San Marcos city, CA.....	83,781	Washougal city, WA .....	14,095
San Rafael city, CA.....	57,713	Wilsonville city, OR.....	19,509
Santa Clarita city, CA.....	176,320	Woodland city, CA.....	55,468
Santa Monica city, CA.....	89,736	Yakima city, WA.....	91,067
Seaside city, CA .....	33,025	Yountville city, CA .....	2,933



## Appendix C: Detailed Survey Methods

The National Citizen Survey (The NCS™), conducted by National Research Center, Inc., was developed to provide communities an accurate, affordable and easy way to assess and interpret resident opinion about important local topics. Standardization of common questions and survey methods provide the rigor to assure valid results, and each community has enough flexibility to construct a customized version of The NCS.

Results offer insight into residents' perspectives about the community as a whole, including local amenities, services, public trust, resident participation and other aspects of the community in order to support budgeting, land use and strategic planning and communication with residents. Resident demographic characteristics permit comparison to the Census as well as comparison of results for different subgroups of residents. The City of Tracy funded this research. Please contact Laura Smith of the City of Tracy at [Laura.Smith@ci.tracy.ca.us](mailto:Laura.Smith@ci.tracy.ca.us) if you have any questions about the survey.

### Survey Validity

The question of survey validity has two parts: 1) how can a community be confident that the results from those who completed the questionnaire are representative of the results that would have been obtained had the survey been administered to the entire population? and 2) how closely do the perspectives recorded on the survey reflect what residents really believe or do?

To answer the first question, the best survey research practices were used for the resources spent to ensure that the results from the survey respondents reflect the opinions of residents in the entire community. These practices include:

- Using a mail-out/mail-back methodology, which typically gets a higher response rate than phone for the same dollars spent. A higher response rate lessens the worry that those who did not respond are different than those who did respond.
- Selecting households at random within the community to receive the survey to ensure that the households selected to receive the survey are representative of the larger community.
- Over-sampling multi-family housing units to improve response from hard-to-reach, lower income or younger apartment dwellers.
- Selecting the respondent within the household using an unbiased sampling procedure; in this case, the "birthday method." The cover letter included an instruction requesting that the respondent in the household be the adult (18 years old or older) who most recently had a birthday, irrespective of year of birth.
- Contacting potential respondents three times to encourage response from people who may have different opinions or habits than those who would respond with only a single prompt.
- Inviting response in a compelling manner (using appropriate letterhead/logos and a signature of a visible leader) to appeal to recipients' sense of civic responsibility.
- Providing a pre-addressed, postage-paid return envelope.
- Offering the survey in Spanish or other language when requested by a given community.
- Weighting the results to reflect the demographics of the population.

The answer to the second question about how closely the perspectives recorded on the survey reflect what residents really believe or do is more complex. Resident responses to surveys are influenced by a variety of factors. For questions about service quality, residents' expectations for service quality play a role as well as the "objective" quality of the service provided, the way the resident perceives the entire community (that is, the context in which the service is provided), the scale on which the resident is asked to record his or her opinion and, of course, the opinion, itself, that a resident holds about the service. Similarly a resident's report of certain behaviors is colored by what he or she believes is the socially desirable response (e.g., reporting tolerant behaviors toward "oppressed groups," likelihood of voting for a tax increase for services to poor people, use of alternative modes of travel to work besides the single occupancy vehicle), his or her memory of the actual behavior (if it is not a question speculating about future actions, like a vote), his or her confidence that he or she can be honest without suffering any negative consequences (thus the need for anonymity) as well as the actual behavior itself.

How closely survey results come to recording the way a person really feels or behaves often is measured by the coincidence of reported behavior with observed current behavior (e.g., driving habits), reported intentions to behave with observed future behavior (e.g., voting choices) or reported opinions about current community quality

with objective characteristics of the community (e.g., feelings of safety correlated with rates of crime). There is a body of scientific literature that has investigated the relationship between reported behaviors and actual behaviors. Well-conducted surveys, by and large, do capture true respondent behaviors or intentions to act with great accuracy. Predictions of voting outcomes tend to be quite accurate using survey research, as do reported behaviors that are not about highly sensitive issues (e.g., family abuse or other illegal or morally sanctioned activities). For self-reports about highly sensitive issues, statistical adjustments can be made to correct for the respondents' tendency to report what they think the "correct" response should be.

Research on the correlation of resident opinion about service quality and "objective" ratings of service quality vary, with some showing stronger relationships than others. NRC's own research has demonstrated that residents who report the lowest ratings of street repair live in communities with objectively worse street conditions than those who report high ratings of street repair (based on road quality, delay in street repair, number of road repair employees). Similarly, the lowest rated fire services appear to be "objectively" worse than the highest rated fire services (expenditures per capita, response time, "professional" status of firefighters, breadth of services and training provided). Resident opinion commonly reflects objective performance data but is an important measure on its own. NRC principals have written, "If you collect trash three times a day but residents think that your trash haul is lousy, you still have a problem."

## Survey Sampling

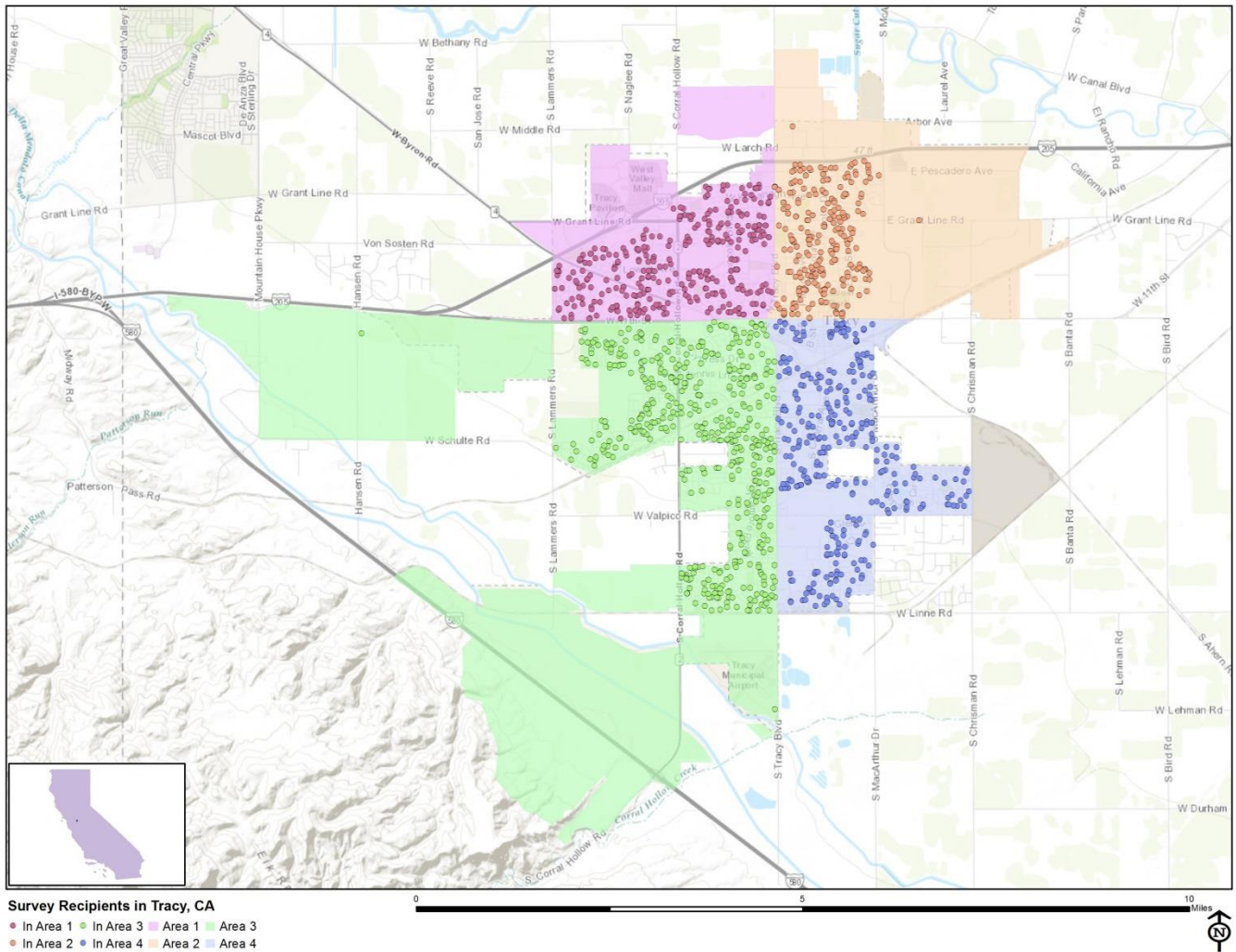
"Sampling" refers to the method by which households were chosen to receive the survey. All households within the City of Tracy were eligible to participate in the survey. A list of all households within the zip codes serving Tracy was purchased based on updated listings from the United States Postal Service. Since some of the zip codes that serve the City of Tracy households may also serve addresses that lie outside of the community, the exact geographic location of each housing unit was compared to community boundaries using the most current municipal boundary file (updated on a quarterly basis) and addresses located outside of the City of Tracy boundaries were removed from consideration. Each address identified as being within City boundaries was further identified as being within one of the four quadrants.

To choose the 1,500 survey recipients, a systematic sampling method was applied to the list of households previously screened for geographic location. Systematic sampling is a procedure whereby a complete list of all possible households is culled, selecting every *Nth* one, giving each eligible household a known probability of selection, until the appropriate number of households is selected. Multi-family housing units were over sampled as residents of this type of housing typically respond at lower rates to surveys than do those in single-family housing units. Figure 1 displays a map of the households selected to receive the survey. In general, because of the random sampling techniques used, the displayed sampling density will closely mirror the overall housing unit density (which may be different from the population density). While the theory of probability assumes no bias in selection, there may be some minor variations in practice (meaning, an area with only 15% of the housing units might be sampled at an actual rate that is slightly above or below that).

An individual within each household was selected using the birthday method. The birthday method selects a person within the household by asking the "person whose birthday has most recently passed" to complete the questionnaire. The underlying assumption in this method is that day of birth has no relationship to the way people respond to surveys. This instruction was contained in the cover letter accompanying the questionnaire.

In addition to the scientific, random sample, a link to an online "opt-in" survey was publicized and posted to the City of Tracy website. This opt-in survey was identical to the scientific survey and open to all City residents.

Figure 1: Location of Survey Recipients



## Survey Administration and Response

Selected households received three mailings, one week apart, beginning on November 4, 2016. The first mailing was a prenotification postcard announcing the upcoming survey. The next mailing contained a letter from the City Manager inviting the household to participate, a questionnaire and a postage-paid return envelope. The final mailing contained a reminder letter, another survey and a postage-paid return envelope. The second cover letter asked those who had not completed the survey to do so and those who had already done so to refrain from turning in another survey. Both cover letters contained paragraphs in Spanish instructing participants to take the survey online in their language of preference. Completed surveys were collected over the following seven weeks. The online “opt-in” survey became available to all residents on December 9, 2016 and remained open for two weeks.

About 1% of the 1,500 surveys mailed were returned because the housing unit was vacant or the postal service was unable to deliver the survey as addressed. Of the remaining 1,481 households that received the survey, 245 completed the survey, providing an overall response rate of 17%. Of the 245 completed surveys, 1 survey was completed in Spanish and 17 were completed online. Responses were also tracked by quadrant; response rates by geographic area ranged from 13% to 21%. Additionally, 1,188 residents completed the online “opt-in” survey (5 completed in Spanish), providing a grand total of 1,433 completed surveys.

Table 73: Survey Response Rates by Geographic Area

	Number mailed	Undeliverable	Eligible	Returned	Response rate
Quadrant 1	354	5	349	44	13%
Quadrant 2	296	8	288	39	14%
Quadrant 3	483	1	482	103	21%
Quadrant 4	367	5	362	59	16%
Overall	1,500	19	1,481	245	17%

### Confidence Intervals

It is customary to describe the precision of estimates made from surveys by a “level of confidence” and accompanying “confidence interval” (or margin of error). A traditional level of confidence, and the one used here, is 95%. The 95% confidence interval can be any size and quantifies the sampling error or imprecision of the survey results because some residents’ opinions are relied on to estimate all residents’ opinions.<sup>1</sup>

The margin of error for the City of Tracy survey is no greater than plus or minus three percentage points around any given percent reported for the entire sample (1,433 completed surveys).

For subgroups of responses, the margin of error increases because the sample size for the subgroup is smaller. For subgroups of approximately 100 respondents, the margin of error is plus or minus 10 percentage points.

### Survey Processing (Data Entry)

Upon receipt, completed surveys were assigned a unique identification number. Additionally, each survey was reviewed and “cleaned” as necessary. For example, a question may have asked a respondent to pick two items out of a list of five, but the respondent checked three; in this case, NRC would use protocols to randomly choose two of the three selected items for inclusion in the dataset.

All surveys then were entered twice into an electronic dataset; any discrepancies were resolved in comparison to the original survey form. Range checks as well as other forms of quality control were also performed.

NRC used Qualtrics, a web-based survey and analytics platform, to collect the online survey data. Use of an online system means all collected data are entered into the dataset when the respondents submit the surveys. Skip patterns are programmed into system so respondents are automatically “skipped” to the appropriate question based on the individual responses being given. Online programming also allows for more rigid control of the data format, making extensive data cleaning unnecessary.

A series of quality control checks were also performed in order to ensure the integrity of the web data. Steps may include and not be limited to reviewing the data for clusters of repeat IP addresses and time stamps (indicating duplicate responses) and removing empty submissions (questionnaires submitted with no questions answered).

### Survey Data Weighting

Upon completion of data collection for both the scientific (probability) and nonscientific open participation online “opt-in” (non-probability) samples, data were compared in order to determine whether it was appropriate to combine, or blend, both samples together.

In the case of Tracy, the non-probability sample’s characteristics were similar to the probability sample, in both respondent trait and opinion, indicating that the samples could be blended. This decision reflects a growing trend in survey research toward integration of traditional scientific probability samples and non-probability samples (opt-in).

<sup>1</sup> A 95% confidence interval indicates that for every 100 random samples of this many residents, 95 of the confidence intervals created will include the “true” population response. This theory is applied in practice to mean that the “true” perspective of the target population lies within the confidence interval created for a single survey. For example, if 75% of residents rate a service as “excellent” or “good,” then the 4% margin of error (for the 95% confidence interval) indicates that the range of likely responses for the entire community is between 71% and 79%. This source of uncertainty is called sampling error. In addition to sampling error, other sources of error may affect any survey, including the non-response of residents with opinions different from survey responders. Though standardized on The NCS, on other surveys, differences in question wording, order, translation and data entry, as examples, can lead to somewhat varying results.

## The National Citizen Survey™

The demographic characteristics of the survey samples were compared to those found in the 2010 Census and American Community Survey estimates for adults in the City of Tracy. The primary objective of weighting survey data is to make the survey sample reflective of the larger population of the community. Both samples were weighted independently and then combined into one final dataset. The characteristics used for weighting were housing tenure (rent or own), housing type (attached or detached), race, ethnicity, sex and age.

In addition to the demographic variables, the nonscientific open participation data were weighted using a calibration technique that takes into consideration the behavioral characteristics of the sample. This calibration technique reduces the differences between the scientific and nonscientific samples by using the scientific data to inform the weighting scheme of the nonscientific sample. An index score was calculated based on respondents' levels of engagement in the community (e.g., contact with City employees, recreation center use, frequency of volunteering, recycling habits, voting behavior and more). The index scores were categorized ("binned") into four equal groups. The "norms" for the categorized index scores were derived from the scientific sample and then included in the weighting scheme of the nonscientific data.

The results of the weighting scheme are presented in the following table.

Table 74: Tracy, CA 2016 Weighting Table

Characteristic	Population Norm	Unweighted Data	Weighted Data
<b>Housing</b>			
Rent home	34%	14%	28%
Own home	66%	86%	72%
Detached unit	84%	96%	88%
Attached unit	16%	4%	12%
<b>Race and Ethnicity</b>			
White	55%	69%	56%
Not white	45%	31%	44%
Not Hispanic	67%	83%	69%
Hispanic	33%	17%	31%
<b>Sex and Age</b>			
Female	51%	60%	53%
Male	49%	40%	47%
18-34 years of age	32%	61%	27%
35-54 years of age	46%	39%	48%
55+ years of age	22%	11%	24%
Females 18-34	16%	51%	15%
Females 35-54	23%	39%	24%
Females 55+	12%	8%	13%
Males 18-34	16%	32%	13%
Males 35-54	23%	22%	24%
Males 55+	10%	3%	11%
<b>Quadrants</b>			
Quadrant 1	24%	18%	24%
Quadrant 2	19%	16%	18%
Quadrant 3	33%	42%	36%
Quadrant 4	23%	24%	22%

### Survey Data Analysis and Reporting

The survey dataset was analyzed using the Statistical Package for the Social Sciences (SPSS). For the most part, the percentages presented in the reports represent the "percent positive." The percent positive is the combination of the top two most positive response options (i.e., "excellent" and "good," "very safe" and "somewhat safe," "essential" and "very important," etc.), or, in the case of resident behaviors/participation, the percent positive represents the proportion of respondents indicating "yes" or participating in an activity at least once a month.

On many of the questions in the survey respondents may answer "don't know." The proportion of respondents giving this reply is shown in the full set of responses included in Appendix A. However, these responses have been removed from the analyses presented in the reports. In other words, the tables and graphs display the responses from respondents who had an opinion about a specific item.

## Appendix D: Survey Materials

Dear Tracy Resident,

It won't take much of your time to make a big difference!

Your household has been randomly selected to participate in a survey about your community. Your survey will arrive in a few days.

Thank you for helping create a better City!

Sincerely,

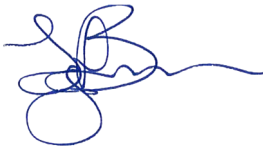
Estimado Residente de Tracy,

¡No le tomará mucho de su tiempo para marcar una gran diferencia!

Su hogar ha sido elegido al azar para participar en una encuesta sobre su comunidad. Su encuesta le llegará dentro de pocos días.

¡Gracias por ayudar a crear una ciudad mejor!

Atentamente,



Troy Brown

City Manager/Adminstrador de la Ciudad

Dear Tracy Resident,

It won't take much of your time to make a big difference!

Your household has been randomly selected to participate in a survey about your community. Your survey will arrive in a few days.

Thank you for helping create a better City!

Sincerely,

Estimado Residente de Tracy,

¡No le tomará mucho de su tiempo para marcar una gran diferencia!

Su hogar ha sido elegido al azar para participar en una encuesta sobre su comunidad. Su encuesta le llegará dentro de pocos días.

¡Gracias por ayudar a crear una ciudad mejor!

Atentamente,



Troy Brown

City Manager/Adminstrador de la Ciudad

Dear Tracy Resident,

It won't take much of your time to make a big difference!

Your household has been randomly selected to participate in a survey about your community. Your survey will arrive in a few days.

Thank you for helping create a better City!

Sincerely,

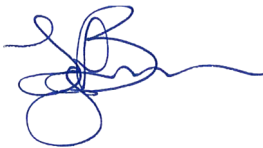
Estimado Residente de Tracy,

¡No le tomará mucho de su tiempo para marcar una gran diferencia!

Su hogar ha sido elegido al azar para participar en una encuesta sobre su comunidad. Su encuesta le llegará dentro de pocos días.

¡Gracias por ayudar a crear una ciudad mejor!

Atentamente,



Troy Brown

City Manager/Adminstrador de la Ciudad

Dear Tracy Resident,

It won't take much of your time to make a big difference!

Your household has been randomly selected to participate in a survey about your community. Your survey will arrive in a few days.

Thank you for helping create a better City!

Sincerely,

Estimado Residente de Tracy,

¡No le tomará mucho de su tiempo para marcar una gran diferencia!

Su hogar ha sido elegido al azar para participar en una encuesta sobre su comunidad. Su encuesta le llegará dentro de pocos días.

¡Gracias por ayudar a crear una ciudad mejor!

Atentamente,



Troy Brown

City Manager/Adminstrador de la Ciudad



**City of Tracy**  
333 Civic Center Plaza  
Tracy, CA 95376

CITY MANAGER'S OFFICE

Presorted  
First Class Mail  
US Postage  
PAID  
Boulder, CO  
Permit NO. 94



**City of Tracy**  
333 Civic Center Plaza  
Tracy, CA 95376

CITY MANAGER'S OFFICE

Presorted  
First Class Mail  
US Postage  
PAID  
Boulder, CO  
Permit NO. 94



**City of Tracy**  
333 Civic Center Plaza  
Tracy, CA 95376

CITY MANAGER'S OFFICE

Presorted  
First Class Mail  
US Postage  
PAID  
Boulder, CO  
Permit NO. 94



**City of Tracy**  
333 Civic Center Plaza  
Tracy, CA 95376

CITY MANAGER'S OFFICE

Presorted  
First Class Mail  
US Postage  
PAID  
Boulder, CO  
Permit NO. 94





CITY MANAGER'S OFFICE

MAIN 209.831.6000  
FAX 209.831.6120  
www.ci.tracy.ca.us

November 2016

Dear City of Tracy Resident:

Please help us shape the future of Tracy! You have been selected at random to participate in the 2016 Tracy Citizen Survey.

Please take a few minutes to fill out the enclosed survey. Your participation in this survey is very important – especially since your household is one of only a small number of households being surveyed. Your feedback will help Tracy make decisions that affect our city.

**A few things to remember:**

- **Your responses are completely anonymous.**
- In order to hear from a diverse group of residents, the adult 18 years or older in your household who most recently had a birthday should complete this survey.
- **You may return the survey by mail in the enclosed postage-paid envelope, or you can complete the survey online at:**

**[www.n-r-c.com/survey/tracy.htm](http://www.n-r-c.com/survey/tracy.htm)**

If you have any questions about the survey please call 209-831-6102.

Thank you for your time and participation!

Sincerely,

Troy Brown  
City Manager/Administrador de la Ciudad

Estimado Residente de la Ciudad de Tracy:

¡Por favor ayúdenos a moldear el futuro de Tracy! Usted ha sido seleccionado al azar para participar en la Encuesta de Ciudadanos de Tracy del 2016.

Por favor tome unos minutos para completar la encuesta adjunta; si usted preferiría completar la encuesta en español, por favor siga las instrucciones abajo para acceder a la encuesta en español por medio de la red. Su participación en esta encuesta es muy importante – especialmente porque su hogar es uno de solamente un número pequeño de hogares que se están encuestando. Sus observaciones le ayudarán a Tracy tomar decisiones que afectarán a nuestra ciudad.

**Algunas cosas para recordar:**

- **Sus respuestas son completamente anónimas.**
- Para poder escuchar a un grupo diverso de residentes, el adulto de 18 años o más en su hogar que haya celebrado su cumpleaños más recientemente debe completar esta encuesta.
- **Puede devolver la encuesta por correo en el sobre pre-pagado adjunto, o puede completar la encuesta en línea en español en:**

**[www.n-r-c.com/survey/tracy.htm](http://www.n-r-c.com/survey/tracy.htm)**

Para la versión en español haga clic en “Español” en la esquina superior a mano derecha.

Si tiene alguna pregunta sobre la encuesta por favor llame al 209-831-6102.

¡Gracias por su tiempo y participación!

Atentamente,



CITY MANAGER'S OFFICE

MAIN 209.831.6000  
FAX 209.831.6120  
www.ci.tracy.ca.us

November 2016

Dear City of Tracy Resident:

Here's a second chance if you haven't already responded to the 2016 Tracy Citizen Survey! **(If you completed it and sent it back, we thank you for your time and ask you to recycle this survey. Please do not respond twice.)**

Please help us shape the future of Tracy! You have been selected at random to participate in the 2016 Tracy Citizen Survey.

Please take a few minutes to fill out the enclosed survey. Your participation in this survey is very important – especially since your household is one of only a small number of households being surveyed. Your feedback will help Tracy make decisions that affect our city.

**A few things to remember:**

- **Your responses are completely anonymous.**
- In order to hear from a diverse group of residents, the adult 18 years or older in your household who most recently had a birthday should complete this survey.
- **You may return the survey by mail in the enclosed postage-paid envelope, or you can complete the survey online at:**

[www.n-r-c.com/survey/tracy.htm](http://www.n-r-c.com/survey/tracy.htm)

If you have any questions about the survey please call 209-831-6102.

Thank you for your time and participation!

Sincerely,

Troy Brown  
City Manager/Adminstrador de la Ciudad

Estimado Residente de la Ciudad de Tracy:

¡Aquí tiene una segunda oportunidad si usted aún no ha respondido a la Encuesta de Ciudadanos de Tracy del 2016! **(Si usted la completó y la devolvió, le damos las gracias por su tiempo y le pedimos que recicle esta encuesta. Por favor no responda dos veces.)**

¡Por favor ayúdenos a moldear el futuro de Tracy! Usted ha sido seleccionado al azar para participar en la Encuesta de Ciudadanos de Tracy del 2016.

Por favor tome unos minutos para completar la encuesta adjunta; si usted preferiría completar la encuesta en español, por favor siga las instrucciones abajo para acceder a la encuesta en español por medio de la red. Su participación en esta encuesta es muy importante – especialmente porque su hogar es uno de solamente un número pequeño de hogares que se están encuestando. Sus observaciones le ayudarán a Tracy tomar decisiones que afectarán a nuestra ciudad.

**Algunas cosas para recordar:**

- **Sus respuestas son completamente anónimas.**
- Para poder escuchar a un grupo diverso de residentes, el adulto de 18 años o más en su hogar que haya celebrado su cumpleaños más recientemente debe completar esta encuesta.
- **Puede devolver la encuesta por correo en el sobre pre-pagado adjunto, o puede completar la encuesta en línea en español en:**

[www.n-r-c.com/survey/tracy.htm](http://www.n-r-c.com/survey/tracy.htm)

Para la versión en español haga clic en "Español" en la esquina superior a mano derecha.

Si tiene alguna pregunta sobre la encuesta por favor llame al 209-831-6102.

¡Gracias por su tiempo y participación!

Atentamente,

# The City of Tracy 2016 Citizen Survey

Please complete this questionnaire if you are the adult (age 18 or older) in the household who most recently had a birthday. The adult's year of birth does not matter. Please select the response (by circling the number or checking the box) that most closely represents your opinion for each question. Your responses are anonymous and will be reported in group form only.

**1. Please rate each of the following aspects of quality of life in Tracy:**

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Tracy as a place to live.....	1	2	3	4	5
Your neighborhood as a place to live.....	1	2	3	4	5
Tracy as a place to raise children.....	1	2	3	4	5
Tracy as a place to work.....	1	2	3	4	5
Tracy as a place to visit.....	1	2	3	4	5
Tracy as a place to retire.....	1	2	3	4	5
The overall quality of life in Tracy.....	1	2	3	4	5

**2. Please rate each of the following characteristics as they relate to Tracy as a whole:**

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Overall feeling of safety in Tracy.....	1	2	3	4	5
Overall ease of getting to the places you usually have to visit.....	1	2	3	4	5
Quality of overall natural environment in Tracy.....	1	2	3	4	5
Overall "built environment" of Tracy (including overall design, buildings, parks and transportation systems).....	1	2	3	4	5
Health and wellness opportunities in Tracy.....	1	2	3	4	5
Overall opportunities for education and enrichment.....	1	2	3	4	5
Overall economic health of Tracy.....	1	2	3	4	5
Sense of community.....	1	2	3	4	5
Overall image or reputation of Tracy.....	1	2	3	4	5

**3. Please indicate how likely or unlikely you are to do each of the following:**

	<i>Very likely</i>	<i>Somewhat likely</i>	<i>Somewhat unlikely</i>	<i>Very unlikely</i>	<i>Don't know</i>
Recommend living in Tracy to someone who asks.....	1	2	3	4	5
Remain in Tracy for the next five years.....	1	2	3	4	5

**4. Please rate how safe or unsafe you feel:**

	<i>Very safe</i>	<i>Somewhat safe</i>	<i>Neither safe nor unsafe</i>	<i>Somewhat unsafe</i>	<i>Very unsafe</i>	<i>Don't know</i>
In your neighborhood during the day.....	1	2	3	4	5	6
In Tracy's downtown/commercial area during the day.....	1	2	3	4	5	6

**5. Please rate each of the following characteristics as they relate to Tracy as a whole:**

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Traffic flow on major streets.....	1	2	3	4	5
Ease of travel by car in Tracy.....	1	2	3	4	5
Ease of travel by public transportation in Tracy.....	1	2	3	4	5
Ease of travel by bicycle in Tracy.....	1	2	3	4	5
Ease of walking in Tracy.....	1	2	3	4	5
Availability of paths and walking trails.....	1	2	3	4	5
Air quality.....	1	2	3	4	5
Cleanliness of Tracy.....	1	2	3	4	5
Overall appearance of Tracy.....	1	2	3	4	5
Public places where people want to spend time.....	1	2	3	4	5
Variety of housing options.....	1	2	3	4	5
Availability of affordable quality housing.....	1	2	3	4	5
Fitness opportunities (including exercise classes and paths or trails, etc.).....	1	2	3	4	5
Recreational opportunities.....	1	2	3	4	5
Availability of affordable quality food.....	1	2	3	4	5
Availability of affordable quality health care.....	1	2	3	4	5
Availability of preventive health services.....	1	2	3	4	5

**6. Please rate each of the following characteristics as they relate to Tracy as a whole:**

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Adult educational opportunities.....	1	2	3	4	5
Opportunities to attend cultural/arts/music activities .....	1	2	3	4	5
Employment opportunities .....	1	2	3	4	5
Shopping opportunities.....	1	2	3	4	5
Cost of living in Tracy .....	1	2	3	4	5
Overall quality of business and service establishments in Tracy.....	1	2	3	4	5
Vibrant downtown/commercial area .....	1	2	3	4	5
Overall quality of new development in Tracy .....	1	2	3	4	5
Opportunities to participate in social events and activities .....	1	2	3	4	5
Opportunities to volunteer.....	1	2	3	4	5
Opportunities to participate in community matters .....	1	2	3	4	5
Openness and acceptance of the community toward people of diverse backgrounds .....	1	2	3	4	5
Neighborliness of residents in Tracy.....	1	2	3	4	5

**7. Please indicate whether or not you have done each of the following in the last 12 months.**

	<i>No</i>	<i>Yes</i>
Made efforts to conserve water .....	1	2
Made efforts to make your home more energy efficient .....	1	2
Observed a code violation or other hazard in Tracy (weeds, abandoned buildings, etc.).....	1	2
Household member was a victim of a crime in Tracy.....	1	2
Reported a crime to the police in Tracy.....	1	2
Stocked supplies in preparation for an emergency .....	1	2
Campaigned or advocated for an issue, cause or candidate .....	1	2
Contacted the City of Tracy (in-person, phone, email or web) for help or information.....	1	2
Contacted Tracy elected officials (in-person, phone, email or web) to express your opinion .....	1	2

**8. In the last 12 months, about how many times, if at all, have you or other household members done each of the following in Tracy?**

	<i>2 times a week or more</i>	<i>2-4 times a month</i>	<i>Once a month or less</i>	<i>Not at all</i>
Used Tracy recreation centers or their services .....	1	2	3	4
Visited a neighborhood park or City park.....	1	2	3	4
Used Tracy public libraries or their services.....	1	2	3	4
Attended a City-sponsored event.....	1	2	3	4
Used bus, rail, subway or other public transportation instead of driving.....	1	2	3	4
Carpooled with other adults or children instead of driving alone.....	1	2	3	4
Walked or biked instead of driving .....	1	2	3	4
Volunteered your time to some group/activity in Tracy.....	1	2	3	4
Participated in a club .....	1	2	3	4
Talked to or visited with your immediate neighbors .....	1	2	3	4
Done a favor for a neighbor.....	1	2	3	4

**9. Thinking about local public meetings (of local elected officials like City Council or County Commissioners, advisory boards, town halls, HOA, neighborhood watch, etc.), in the last 12 months, about how many times, if at all, have you or other household members attended or watched a local public meeting?**

	<i>2 times a week or more</i>	<i>2-4 times a month</i>	<i>Once a month or less</i>	<i>Not at all</i>
<u>Attended</u> a local public meeting .....	1	2	3	4
<u>Watched</u> (online or on television) a local public meeting.....	1	2	3	4

# The City of Tracy 2016 Citizen Survey

## 10. Please rate the quality of each of the following services in Tracy:

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Police/Sheriff services.....	1	2	3	4	5
Fire services.....	1	2	3	4	5
Ambulance or emergency medical services .....	1	2	3	4	5
Crime prevention.....	1	2	3	4	5
Fire prevention and education.....	1	2	3	4	5
Traffic enforcement .....	1	2	3	4	5
Street repair .....	1	2	3	4	5
Street cleaning .....	1	2	3	4	5
Street lighting.....	1	2	3	4	5
Sidewalk maintenance .....	1	2	3	4	5
Traffic signal timing.....	1	2	3	4	5
Bus or transit services.....	1	2	3	4	5
Garbage collection.....	1	2	3	4	5
Recycling .....	1	2	3	4	5
Yard waste pick-up .....	1	2	3	4	5
Storm drainage .....	1	2	3	4	5
Drinking water.....	1	2	3	4	5
Sewer services .....	1	2	3	4	5
Power (electric and/or gas) utility .....	1	2	3	4	5
Utility billing.....	1	2	3	4	5
City parks.....	1	2	3	4	5
Recreation programs or classes.....	1	2	3	4	5
Recreation centers or facilities .....	1	2	3	4	5
Land use, planning and zoning.....	1	2	3	4	5
Code enforcement (weeds, abandoned buildings, etc.) .....	1	2	3	4	5
Animal control.....	1	2	3	4	5
Economic development .....	1	2	3	4	5
Public library services .....	1	2	3	4	5
Public information services .....	1	2	3	4	5
Cable television.....	1	2	3	4	5
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations).....	1	2	3	4	5
Preservation of natural areas such as open space, farmlands and greenbelts.....	1	2	3	4	5
Tracy open space .....	1	2	3	4	5
City-sponsored special events .....	1	2	3	4	5
Overall customer service by Tracy employees (police, receptionists, planners, etc.).....	1	2	3	4	5

## 11. Overall, how would you rate the quality of the services provided by each of the following?

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
The City of Tracy .....	1	2	3	4	5
The Federal Government .....	1	2	3	4	5

## 12. Please rate the following categories of Tracy government performance:

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
The value of services for the taxes paid to Tracy.....	1	2	3	4	5
The overall direction that Tracy is taking.....	1	2	3	4	5
The job Tracy government does at welcoming citizen involvement .....	1	2	3	4	5
Overall confidence in Tracy government .....	1	2	3	4	5
Generally acting in the best interest of the community .....	1	2	3	4	5
Being honest.....	1	2	3	4	5
Treating all residents fairly .....	1	2	3	4	5

**13. Please rate how important, if at all, you think it is for the Tracy community to focus on each of the following in the coming two years:**

	<i>Essential</i>	<i>Very important</i>	<i>Somewhat important</i>	<i>Not at all important</i>
Overall feeling of safety in Tracy .....	1	2	3	4
Overall ease of getting to the places you usually have to visit .....	1	2	3	4
Quality of overall natural environment in Tracy .....	1	2	3	4
Overall “built environment” of Tracy (including overall design, buildings, parks and transportation systems) .....	1	2	3	4
Health and wellness opportunities in Tracy .....	1	2	3	4
Overall opportunities for education and enrichment.....	1	2	3	4
Overall economic health of Tracy .....	1	2	3	4
Sense of community.....	1	2	3	4

**14. The City of Tracy has several facilities available to rent for special events such as meetings, parties and weddings. City rental facilities include parks and picnic areas, sports fields, the Civic Center, Community Center, Transit Station and the Grand Theatre. Please rate the availability of these City facilities for your rental needs:**

- Always available
- Sometimes available
- Almost never available
- Not applicable/I have never rented City facilities
- Don't know/didn't know City facilities were available to rent

**15. Please indicate how important, if at all, each of the following projects will be for the City to fund:**

	<i>Essential</i>	<i>Very important</i>	<i>Somewhat important</i>	<i>Not at all important</i>	<i>Don't know</i>
Construct a field sports complex (baseball, softball, football, soccer, etc.).....	1	2	3	4	5
Build a competition swimming pool .....	1	2	3	4	5
Build a family aquatics center .....	1	2	3	4	5
Renovate the senior center .....	1	2	3	4	5
Renovate the community center.....	1	2	3	4	5

**16. How much of a priority, if any, should each of the following be for the City to address in the next two to three years?**

	<i>High priority</i>	<i>Medium priority</i>	<i>Not a priority</i>	<i>Don't know</i>
Encourage job growth.....	1	2	3	4
Redevelop downtown .....	1	2	3	4
Maintain and improve streets and roads.....	1	2	3	4
Maintain a safe community .....	1	2	3	4
Provide recreational and cultural opportunities.....	1	2	3	4
Create regional education opportunities.....	1	2	3	4

# The City of Tracy 2016 Citizen Survey

**Our last questions are about you and your household. Again, all of your responses to this survey are completely anonymous and will be reported in group form only.**

**D1. How often, if at all, do you do each of the following, considering all of the times you could?**

	<i>Never</i>	<i>Rarely</i>	<i>Sometimes</i>	<i>Usually</i>	<i>Always</i>
Recycle at home .....	1	2	3	4	5
Purchase goods or services from a business located in Tracy.....	1	2	3	4	5
Eat at least 5 portions of fruits and vegetables a day .....	1	2	3	4	5
Participate in moderate or vigorous physical activity .....	1	2	3	4	5
Read or watch local news (via television, paper, computer, etc.) .....	1	2	3	4	5
Vote in local elections.....	1	2	3	4	5

**D2. Would you say that in general your health is:**

- Excellent     
  Very good     
  Good     
  Fair     
  Poor

**D3. What impact, if any, do you think the economy will have on your family income in the next 6 months? Do you think the impact will be:**

- Very positive     
  Somewhat positive     
  Neutral     
  Somewhat negative     
  Very negative

**D4. What is your employment status?**

- Working full time for pay  
 Working part time for pay  
 Unemployed, looking for paid work  
 Unemployed, not looking for paid work  
 Fully retired

**D5. Do you work inside the boundaries of Tracy?**

- Yes, outside the home  
 Yes, from home  
 No

**D6. How many years have you lived in Tracy?**

- Less than 2 years       11-20 years  
 2-5 years       More than 20 years  
 6-10 years

**D7. Which best describes the building you live in?**

- One family house detached from any other houses  
 Building with two or more homes (duplex, townhome, apartment or condominium)  
 Mobile home  
 Other

**D8. Is this house, apartment or mobile home?**

- Rented  
 Owned

**D9. About how much is your monthly housing cost for the place you live (including rent, mortgage payment, property tax, property insurance and homeowners' association (HOA) fees)?**

- Less than \$300 per month  
 \$300 to \$599 per month  
 \$600 to \$999 per month  
 \$1,000 to \$1,499 per month  
 \$1,500 to \$2,499 per month  
 \$2,500 or more per month

**D10. Do any children 17 or under live in your household?**

- No       Yes

**D11. Are you or any other members of your household aged 65 or older?**

- No       Yes

**D12. How much do you anticipate your household's total income before taxes will be for the current year? (Please include in your total income money from all sources for all persons living in your household.)**

- Less than \$25,000  
 \$25,000 to \$49,999  
 \$50,000 to \$99,999  
 \$100,000 to \$149,999  
 \$150,000 or more

**Please respond to both questions D13 and D14:**

**D13. Are you Spanish, Hispanic or Latino?**

- No, not Spanish, Hispanic or Latino  
 Yes, I consider myself to be Spanish, Hispanic or Latino

**D14. What is your race? (Mark one or more races to indicate what race you consider yourself to be.)**

- American Indian or Alaskan Native  
 Asian, Asian Indian or Pacific Islander  
 Black or African American  
 White  
 Other

**D15. In which category is your age?**

- 18-24 years       55-64 years  
 25-34 years       65-74 years  
 35-44 years       75 years or older  
 45-54 years

**D16. What is your sex?**

- Female       Male

**D17. Do you consider a cell phone or land line your primary telephone number?**

- Cell       Land line       Both

**Thank you for completing this survey. Please return the completed survey in the postage-paid envelope to: National Research Center, Inc., PO Box 549, Belle Mead, NJ 08502**



**City of Tracy**

333 Civic Center Plaza

Tracy, CA 95376

CITY MANAGER'S OFFICE

Presorted  
First Class Mail  
US Postage  
PAID  
Boulder, CO  
Permit NO.94