

NOTICE OF REGULAR MEETING

Pursuant to Section 54954.2 of the Government Code of the State of California, a Regular meeting of the **SOUTH COUNTY FIRE AUTHORITY** is hereby called for:

Date/Time: **Tuesday, July 16, 2013, 6:00 p.m.**
(or as soon thereafter as possible)

Location: **Council Chambers , City Hall**
333 Civic Center Plaza, Tracy

Government Code Section 54954.3 states that every public meeting shall provide an opportunity for the public to address the South County Fire Authority on any item, before or during consideration of the item, however no action shall be taken on any item not on the agenda.

1. Call to Order
2. Roll Call
3. *Items from the Audience - In accordance with Procedures for Preparation, Posting and Distribution of Agendas and the Conduct of Public Meetings, adopted by Resolution 2008-140 any item not on the agenda brought up by the public at a meeting, shall be automatically referred to staff. If staff is not able to resolve the matter satisfactorily, the member of the public may request a Board Member to sponsor the item for discussion at a future meeting.*
4. Approval of Minutes
5. RECEIVE AN UPDATE ON THE STRUCTURE FOR FIRE SERVICE GOVERNANCE AND APPROVE THE FIRE SERVICE GOVERNANCE STEERING COMMITTEE'S RECOMMENDATION REGARDING THE FUTURE GOVERNANCE STRUCTURE
6. ACCEPT A REPORT ON THE SOUTH COUNTY FIRE AUTHORITY EMERGENCY RESPONSE PERFORMANCE FOR FOURTH QUARTER OF FISCAL YEAR 2012-2013
7. Items from the Audience
8. Adjournment

Posting Date – July 11, 2013

The City of Tracy is in compliance with the Americans with Disabilities Act and will make all reasonable accommodations for the disabled to participate in public meetings. Persons requiring assistance or auxiliary aids in order to participate, should call City Hall (209-831-6000), at least 24 hours prior to the meeting.

Any materials distributed to the majority of the South County Fire Authority regarding any item on this agenda will be made available for public inspection in the City Clerk's office located at 333 Civic Center Plaza, Tracy, during normal business hours

April 16, 2013, 4:30 p.m.

Council Chambers, 333 Civic Center Plaza

Web Site: www.ci.tracy.ca.us

1. Chairperson Rickman called the meeting to order at 4:30 p.m.
2. Roll Call found Directors Maciel, Thoming, Vieira and Chairperson Rickman present.
3. Items from the Audience - None.
4. Approval of Minutes – It was moved by Director Thoming and seconded by Director Vieira to adopt the regular meeting minutes of January 15, 2013. Voice vote found Directors Thoming and Vieira and Chairperson Rickman in favor. Director Maciel abstained.
5. ADOPT THE PROPOSED FY 2013/2014 FIRE DEPARTMENT BUDGET FOR THE SOUTH COUNTY FIRE AUTHORITY AND REVIEW THE COST SPLIT BETWEEN THE CITY OF TRACY AND THE TRACY RURAL FIRE PROTECTION DISTRICT - Dave Bramell, Fire Division Chief provided the staff report. The City of Tracy and the Tracy Rural Fire Protection District (Tracy Rural) are the member agencies of the South County Fire Authority (SCFA). In addition, the Mountain House Community Services District (MHCS D) contracts with Tracy Rural for fire services. On March 19, 2013, the City Council and the Tracy Rural Fire District Board of Directors held a joint budget workshop to review and discuss the proposed SCFA Fiscal Year 2013/2014 Budget.

The SCFA budget includes several operating program areas such as fire administration, prevention, operations, and training. The cost distribution for fire services is calculated according to a formula that is based upon minimum staffing at stations throughout the SCFA. The cost for MHCS D is calculated first and deducted from the total with the balance then split 60%/40% respectively between the City of Tracy and Tracy Rural.

The following tables reflect how costs will be allocated for Fiscal Year 2013/2014 from July 2013 – January 2014, using the current formula. Due to the construction and relocation of Fire Station No. 92, requiring additional staffing, a new formula is required to reflect how costs will be allocated from February 2014 through June 2014. The station is anticipated to be operational by April 2014.

Staffing Allocation

Number of Stations	Type of Crew	Number of Shifts	Total
4	3-person	3	36
3	2-person	3	18
Subtotal			54
<i>Less Mountain House</i>			<i>(9)</i>
Total Minimum Staffing			45

Of the 54 minimum staffing, approximately nine are allocated to MHCS D (one station with a three person crew) and deducted from the minimum staffing total to calculate the staffing split between the City and Tracy Rural. As a result, the total minimum staffing is 45; 27 are allocated to the City and the remaining 18 are allocated to Tracy Rural.

Formula Calculation

Service Area	Cost Split	Call Service Variance	Final Cost Allocation
City	27/45 = 60%	(+7%)	67%
Tracy Rural	18/45 = 40%	(-7%)	33%

The City has 60% of the minimum staffing net of MHCS D (27/45) and Tracy Rural has 40% (18/45). From this split an adjustment of 7% has historically been added to the City and 7% deducted from Tracy Rural to reflect the costs of calls for service handled by the City. As such, the cost split between the City and Tracy Rural is 67% and 33% respectively. This split is after deducting for MHCS D expenses.

Construction of a relocated Fire Station 92 is expected to be completed in April 2014. Amendment No. 6 of the Joint Exercise of Powers Agreement (JPA) requires that a relocated Fire Station 92 be staffed with three personnel per shift; an increase to the minimum staffing. To meet this staffing requirement, the City will need to hire two new firefighters.

According to Amendment No. 6 of the JPA between the City of Tracy and Tracy Rural, Tracy Rural will be responsible to fund 100% of the operational costs at relocated Station 92 upon obtaining the Certificate of Occupancy through Fiscal Year 2015/2016. With construction scheduled for completion in April 2014, the City will prorate the formula from February 2014 through June 2014 with respect to the cost of the two new firefighters. An additional two months is required to ensure adequate training. Approximately five months of the third crew member at Station 92, would be included in the City's share.

The chart below reflects the new cost split allocation for the period February 2014 – June 2014 as a result of additional staffing requirements for relocated Station 92:

New Staffing Allocation

Number of Stations	Type of Crew	Number of Shifts	Total
5	3-person	3	45
2	2-person	3	<u>12</u>
Subtotal			57
<i>Less Mountain House</i>			<i>(9)</i>
Total Minimum Staffing			48

Of the 57 minimum staffing, included is a three member crew for Station 92 and nine for MHCSD (one station with a three person crew). The MHCSD staffing has been deducted from the minimum staffing total to calculate the staffing split between the City and Tracy Rural. As a result, the total minimum staffing under the new formula is 48; 30 are allocated to the City and the remaining 18 are allocated to Tracy Rural.

New Formula Calculation

Service Area	Cost Split	Calls for Service Variance	Final Cost Allocation
City	30/48 = 62.5%	(+7%)	69.5%
Tracy Rural	18/48 = 37.5%	(-7%)	30.5%

The new cost formula reflects the City's share of 62.5% of the minimum staffing net of MHCSD (30/48) and 37.5% for Tracy Rural (18/48). From this split, the adjustment of 7% is added to the City's share and 7% deducted from Tracy Rural in consideration of cost for the number of calls for service handled by the City. As such, the cost split between the City and Tracy Rural is 69.5% and 30.5% respectively. This split would also be calculated after deducting for MHCSD expenses.

The proposed change to the "Cost Split for Maintenance and Operations" will require an amendment of the Joint Exercise of Powers Agreement of the South County Fire Authority.

Effective Fiscal Year 2015/2016, the cost formula would be revised again as the cost of the three person crew at the relocated Station 92 would be transferred to Tracy Rural. Tracy Rural's share, less MHCSD, with the 7% adjustment would be approximately 36.75%.

The proposed Fiscal Year 2013/2014 Fire Department program budget, less equipment replacement and overhead costs is \$15.6 million, a 2.3% increase compared to the Fiscal Year 2012/2013 adopted budget of \$15.3 million. The increase reflects inflationary operational and benefit costs, coupled with recommended budget augmentations for Fiscal Year 2013/2014. Proposed augmentation requests for Fiscal Year 2013/2014 are reflected in the table below:

FY 2013/2014 Proposed Augmentations	Cost
Hazardous Materials Team Expansion	\$39,360
New Firefighters – Station 92 Staffing	\$120,310
Contracted Medical Director	\$6,000
Medical Grade Oxygen	\$6,500
Additional Fire Reserve Hours	\$9,900
Total	\$182,070

Fiscal Year 2013/2014 equipment replacement costs are \$636,950. Built in the base budget is approximately \$40,000 for emergency replacements. The total requested replacements for Fiscal Year 2013/2014 is \$596,950.

Replacement equipment is used to provide service across the jurisdictional area of the South County Fire Authority. The reason for replacement is typically due to worn or

damaged equipment that has met its useful service life or state/local mandates that dictate replacement.

Equipment replacements are acquired through Fund 605. According to the JPA, each agency is responsible to replace the capital property and equipment owned by City and Tracy Rural at the time of the agreement. The City at its sole expense, will be replacing a fire engine in Fiscal Year 2013/2014 which is reflected in the table below. New equipment, however, is split evenly between the City and Tracy Rural. There are no new equipment requests proposed for Fiscal Year 2013/2014.

FY 2013/2014 Proposed Equipment Replacement	Cost
Facilities	\$7,000
Self-Contained Breathing Apparatus (SCBA)	\$43,800
Fire Hose	\$27,800
Radio Communications Equipment	\$11,000
Network Office Scanner	\$1,850
Rope Rescue Equipment	\$5,500
Pumper (Type I-Fire Engine) – City of Tracy*	\$500,000
Subtotal Requests	\$596,950
Emergency Equipment Replacement (if necessary)	\$40,000
Total	\$636,950

**Indicates cost is sole responsibility of the City of Tracy*

Fiscal Year 2013/2014 Indirect Costs - Overhead or indirect costs, which are shared between the City, Tracy Rural and MHCS D, are approximately \$408,400.

Fiscal Year 2013/2014 Cost Allocation - The anticipated Fiscal Year 2013/2014 allocation for the City, Tracy Rural, and MHCS D reflective of all applicable costs and the comparison to the previous fiscal year was provided in an attachment to the staff report.

The City of Tracy, Tracy Rural Fire Protection District and Mountain House Community Services District will each pay their proportionate share of the Fire Department budget based upon the adopted formula.

Staff recommended that the South County Fire Authority Board of Directors adopt the proposed Fire Department Budget for Fiscal Year 2013/2014.

Director Maciel asked how the formula for the calls for service variance of 7%, was developed. Division Chief Bramell responded the 60/40% was identified in the Joint Exercise of Powers Agreement in September 1999. Division Chief Bramell added that the last documentation he was able to find regarding the 7% variance was in a resolution adopted in 2003. Division Chief Bramell stated he did not know how the 7% was established.

Director Thoming asked if the items listed in the Fiscal Year 2013/2014 Equipment Replacement Requests chart were annual costs or just for Fiscal Year 2013/2014. Division Chief Bramell responded that many of the items can be reoccurring.

Director Thoming asked how the of \$15.5 million under proposed Fiscal Year 2013/2014 Expenditures of the SCFA Cost Allocation based upon Fiscal Year

2013/2014 Proposed Budget for Tracy Fire Department, compared to Fiscal Year 2012/2013 costs. Division Chief Bramell stated there is a small increase in constant staffing numbers. The overall budget only went up approximately \$100,000 for the district and Mountain House and approximately \$600,000 for the City.

No one from the public wished to address the Authority on the item.

Chairperson Rickman asked if mutual aid is reimbursed by the State. Division Chief Bramell stated that was correct.

Chairperson Rickman asked when the hazardous materials expansion would be operating. Division Chief Bramell responded training is underway. Division Chief Bramell added the plan is to have all the personnel trained by January 2014.

Chairperson Rickman asked if new firefighters were trained in house. Division Chief Bramell responded new firefighters require basic training level of California State Firefighter 1 Certification, but spend time in house acclimating to the Fire Department's equipment, personnel, and procedures.

It was moved by Director Maciel and seconded by Director Vieira to adopt Resolution 2013-001 approving the Fiscal Year 2013/2014 budget for the South County Fire Authority. Voice vote found all in favor; passed and so ordered.

6. ACCEPT A REPORT ON THE SOUTH COUNTY FIRE AUTHORITY EMERGENCY RESPONSE PERFORMANCE FOR THE THIRD QUARTER OF FISCAL YEAR 2012-2013 – Steve Hanlon, Fire Division Chief, provided the staff report. There were a total of 1,533 incidents in the South County Fire Authority (SCFA) during the third quarter of Fiscal Year 2012/2013. This is an increase over the third quarter of the last two fiscal years; there were 1,453 incidents during the second quarter of Fiscal Year 2011/2012 and 1,276 during the second quarter of Fiscal Year 2010/2011.

There were 13 structure fires in the South County Fire Authority during the third quarter. The most significant were two residential fires, a haystack fire inside of a barn, and two garbage toter fires that extended into single family residences.

The Department's goal is to confine residential structure fires to the room of origin or less 90% of the time. During the first three quarters of this fiscal year the Department confined residential structure fires to the room of origin or less 82% of the time in the City, 67% of the time in the Tracy Rural Fire Protection District (TRFPD), and 60% of the time in the Mountain House Community Services District (MHCSO).

During the third quarter of Fiscal Year 2012/2013, the department responded to 50% of all emergency incidents inside of the City of Tracy within the total reflex performance objective of 6.5 minutes (total reflex performance for Fiscal Year 2011/2012 was 52%).

During the third quarter the 90th percentile for all incidents in the City was 8 minutes and 29 seconds (8:29) meaning 90% of all incidents were responded to within 8:29 or less.

Last fiscal year the 90th percentile was 8:36.

In the third quarter of Fiscal Year 2012/2013 the Fire Department responded to 65% of all emergency incidents in the TRFPD within the total reflex performance objective of 10 minutes (total reflex performance for Fiscal Year 2011/2012 was 67%). The 90th percentile for all incidents during the quarter in the rural area was 12 minutes and 22 seconds; 90% of all incidents were responded to within 12:22 or less. Last fiscal year the 90th percentile was 12:20.

Response performance in the MHCSD was 48% for all emergency incidents within the total reflex performance objective of 6.5 minutes (total reflex performance for Fiscal Year 2011/2012 was 28%). The 90th percentile for all incidents was 9 minutes and 03 seconds; 90% of all incidents were responded to within 9:03 or less. Last fiscal year the 90th percentile was 9:49.

Staff recommended the Board of Directors accept the South County Fire Authority Response Performance Report for the third quarter of Fiscal Year 2012/2013.

Director Thoming asked if the haystack fire is considered a structure fire for purposes of containing to the room of origin. Division Chief Hanlon responded anytime there is flame damage to the building it is considered a structure fire.

No one from the audience wished to speak to the Authority regarding the item.

It was moved by Director Maciel and seconded by Director Thoming to accept the South County Fire Authority Emergency Response Performance Report for the third quarter of Fiscal Year 2012/2013. Voice vote found all in favor; passed and so ordered.

7. APPROVE A MEMORANDUM OF UNDERSTANDING BETWEEN THE DEFENSE LOGISTICS AGENCY INSTALLATION SUPPORT AT SAN JOAQUIN AND THE SOUTH COUNTY FIRE AUTHORITY (CITY OF TRACY) FOR MUTUAL AID IN FIRE AND EMERGENCY SERVICES – Dave Bramell, Fire Division Chief, provided the report. Although separate from the South County Fire Authority (SCFA), the Defense Logistics Agency Installation Support at San Joaquin Fire and Emergency Services (DLA FES), Tracy, is physically located within the jurisdictional boundaries of the Authority. Due to the physical location of DLA FES, it is advantageous for both agencies to provide additional emergency response by way of mutual aid when necessary. Assistance has traditionally been provided absent a formal mutual aid agreement.

The Memorandum of Understanding (MOU) for mutual aid describes the services to be provided, the methodology for requesting assistance, operations while providing assistance and indemnification.

Both parties agree to provide assistance only to the extent there are resources available. There is nothing within the MOU compelling either agency to respond to an emergency incident for the other when that agency's equipment or personnel are needed within their own jurisdiction. Resources providing mutual aid assistance will operate under the direction of the agency requesting assistance. It is also stated that either party will release units when their services are no longer required or when their services are needed within their respective jurisdiction.

Although, both parties of the MOU agree to waive all claims against the other party for compensation of any loss, damage, personal injury or death occurring in consequence of performing the agreement, there are provisions for seeking reimbursement when additional costs over and above normal operating expenses are incurred.

There is no direct fiscal impact in agreeing to the MOU. There is the potential to incur additional costs over and above normal operating expenses. If and when additional costs are incurred, the MOU describes the process for reimbursement.

Staff recommended that the South County Fire Authority Board of Directors approve the Memorandum of Understanding between the Defense Logistics Agency Installation Support at San Joaquin and the South County Fire Authority for Mutual Aid in Fire and Emergency Services

Director Thoming asked if there were provisions for reimbursement of expenses prior to the agreement between the two entities. Division Chief Bramell responded there is no formal agreement that would stipulate reimbursement of expenses. Division Chief Bramell stated there is standard federal language in these types of agreements that require that language be included.

Director Maciel asked about the potential reimbursement and how costs are determined and what scenario would dictate reimbursement of costs. Division Chief Bramell responded the language in the MOU defines over and above normal operating expenses as cost, losses, and expenses which are not ordinarily or necessarily associated with the maintenance, administration of day to day operations.

Al Nero, Fire Chief added the standard language in all of their contracts “over and above any normal and customary costs for responding to an emergency” means if a company officer, due to gross negligence, damaged equipment or property due to that gross negligence, which is highly unlikely, and goes for both parties. That would include DLA FES within our jurisdiction and SCFA within their jurisdictions. If a company officer makes a mistake on their call on what to do in a particular emergency, is not what they are referring to as gross negligence. It would be when our company officers are not operating under chain of command and cause damages.

Director Maciel asked if Tracy units went to the Depot to assist and did something wrong, would the City reimburse DLA FES. Director Maciel added as an example if Tracy Fire assisted a fire at the Depot and a warehouse collapsed and destroyed the City's brand new fire truck, would DLA FES reimburse the City for the fire truck. Fire Chief Nero responded no. That would be a loss that is customary to the response of the emergency. Gross negligence would be where a company officer did not comply with what the strategy or plan was and went out of chain of command to do something that is not consistent with standard practice in addressing emergencies and damaged property and or equipment.

Director Maciel stated the City currently sends staff and equipment as mutual aid for forest fires. Director Maciel asked if the City suffered a loss of equipment while performing mutual aid during a forest fire, would it still be the City's responsibility or is that apples and oranges. Fire Chief Nero stated that was apples and oranges.

Director Thoming asked if the agreement would cover large hazmat response and those types of emergencies. Fire Chief Nero responded it does not cover those types of emergencies.

Chairperson Rickman asked if mutual aid is reimbursed through the Federal government. Fire Chief Nero explained that a mutual aid agreement is when an emergency occurs near the Depot, or there is a structure fire and the City has units that are out of service or elsewhere, then the Depot would send a unit to assist the City. Fire Chief Nero stated the mutual aid agreement is different from the five party agreement we have throughout the state.

Chairperson Rickman stated it is another level of protection for City and County.

Fire Chief Nero added the MOU will be formalizing a practice that has gone on for several years.

Bill Sartor, Assistant City Attorney, added the MOU also includes the mutual indemnities so if we respond to their incident and something happened, they have got to defend hold harmless, pay attorney's fees or anything that flows from our response to their incident and likewise if SCFA responds to their incident.

It was moved by Director Maciel and seconded by Director Thoming to adopt Resolution 2013-002 authorizing the Chairperson of the South County Fire Authority to sign a Memorandum of Understanding between the Defense Logistics Agency Installation Support at San Joaquin and the South County Fire Authority to provide mutual aid in fire and emergency services. Voice vote found all in favor; passed and so ordered.

8. Items from the Audience - None
9. Adjournment - It was moved by Director Maciel and seconded by Director Thoming to adjourn. Voice vote found all in favor; passed and so ordered. Time: 5:05 p.m.

The above are summary minutes. The above agenda was posted at Tracy City Hall on April 11, 2013.

Attest:

Chairperson

Secretary

May 7, 2013, 5:45 p.m.

Council Chambers, 333 Civic Center Plaza

Web Site: www.ci.tracy.ca.us

1. Chairperson Rickman called the meeting to order at 5:45 p.m.
2. Roll Call found Directors Maciel, Thoming, Vieira and Chairperson Rickman present.
3. Items from the Audience - None.
4. **CONSIDERATION OF A RESOLUTION APPROVING THE EXERCISE OF POWERS AGREEMENT ESTABLISHING THE TRACY PUBLIC FINANCING AUTHORITY BETWEEN THE CITY OF TRACY AND THE SOUTH COUNTY FIRE AUTHORITY –** Robert Harmon, Senior Accountant, provided the staff report. For many kinds of municipal debt voter approval is required. For example, when forming a Community Facilities District (CFD) – also commonly known as a Mello-Roos District, the formation of such a district is initiated by a vote of either the land owners or the registered voters within the district (depending upon how many registered voters there are within the boundaries of the proposed district). Bonds are then issued within the parameters for the CFD which are established by the voters at the same time and these include such matters as the total amount of bonds authorized to be issued and the maximum tax and tax rate method each property will be subject to.

In the past it was common that the initial bonds were issued prior to development of the properties within the district. For example, the City's CFD 98-1 and CFD 98-3 districts issued bonds prior to development. Subsequently these properties were developed and over 6,000 homes were constructed. A bond owner's security was greatly enhanced from the time of the initial bond issue when the land within the CFD had no development until the time of substantial build out of the district (with over 6,000 homes mostly individually owned). Due to the improved security (lien to value ratios), it has often been possible to subsequently refinance the original debt at lower interest rates thereby providing a combination of reduced special taxes and the funding of new project money.

In order for the City to take advantage of refinancing opportunities due to declining interest rates and improved credit worthiness of various districts, the City used the legal structure of the Tracy Operating Partnership Joint Powers Authority (TOPJPA) as the mechanism to issue such debt. The TOPJPA is a joint powers authority formed between the City of Tracy and the Tracy Community Development Agency (a redevelopment agency) over a decade ago. Since that time the TOPJPA has issued over \$100 million in tax exempt municipal bonds. Approximately 80% of these were for the purposes of refinancing existing debt at lower interest rates. The other 20% was through the issuance of lease back financing.

The use of TOPJPA has provided the City the opportunity to prudently issue municipal debt which due to its tax exempt nature (the bond owners do not have to pay federal or California state income taxes on the interest received) is a low cost form of debt

financing. The City's total annual General Fund debt service is \$1.2 million compared to a total General Fund budget of \$50 million; debt therefore being just 2.4%.

Anything under 5% is generally considered a prudent General Fund debt service level. Municipal debt is commonly used to finance large infrastructure items such as wastewater facilities and lines, buildings and other items that with long useful life. For example, the Tracy Rural Fire District entered into a 10 year municipal lease/debt structure in order to provide funding for construction of Station 93 (New Jerusalem). Like most home owners who could have never purchased their homes without the use of a mortgage (debt), municipal governments also have needed to debt finance big ticket items. Often the financing of such infrastructure removes an impediment to development for not only residential purposes but also for commercial and industrial development – the latter of which is crucial for the City's economic development efforts to secure jobs and sales tax. The City would like to continue to have use of the TOPJPA in the future to facilitate financing of such matters.

Legislation (AB 26) signed by the Governor eliminated all redevelopment agencies in the State of California effective February 1, 2012. This means the Tracy Community Development Agency no longer exists and it was one of the two agencies (the other being the City of Tracy) which formed the TOPJPA. As such the TOPJPA cannot be used in its current form to issue debt in the future (existing TOPJPA issued bonds are not affected). The City therefore would like to create a new Joint Powers Authority to facilitate debt financing in the future and needs another public agency to join in the creation of such. The South County Fire Authority is a local public agency that could join with the City of Tracy to create a new Joint Powers Authority (JPA) for this purpose.

There are two major reasons why the City is requesting the South County Fire Authority to create a new JPA with the City of Tracy. First, since the new JPA would facilitate the issuance of debt to assist in the financing of infrastructure necessary for new development, the taxes generated from such provide additional funding for fire services. For example, virtually all new growth areas of the City are also within the boundaries of the Tracy Rural Fire District. As such, Tracy Rural will receive its share of property taxes (about 11 cents of every dollar paid in property tax) plus the 3 cents per square foot special fire tax. New development therefore improves the financial resources of Tracy Rural which currently funds approximately 30% of all costs of fire services provided by the South County Fire Authority.

Secondly, the City of Tracy is requesting the South County Fire Authority to join the City in the creation of a new JPA because it fosters local cooperative relationships that have a benefit of reducing costs for residents and businesses. The City can form a new JPA with a statewide organization designed for this purpose but this organization charges a fee of \$30,000 to \$40,000 to do so. By forming a new JPA with another local agency such as the South County Fire Authority this fee can be avoided. An on-going cooperative relationship between the City, Tracy Rural, and the South County Fire Authority serves all parties.

By forming a JPA with the City of Tracy neither the South County Fire Authority nor its member agencies (Tracy Rural and the City of Tracy) are exposed to any debt liability of the JPA. Payment of bonds is strictly limited to the revenues associated with such bond issue. Government Code Section 6508.1 permits the JPA agreement to be written so that the debts of the JPA are not debts of the members of the JPA. As such, if the City and

the South County Fire Authority formed a new JPA for financing purposes as requested by the City, the following section would be part of the formation agreement:

Section 2.03. Non-Liability of Members and Directors For Obligations of Authority.

The debts, liabilities and obligations of the Financing Authority shall not be the debts, liabilities and obligations of any of the Members. No member, officer, agent or employee of the Financing Authority is individually or personally liable for the payment of the principal of or premium or interest on any obligations of the Financing Authority or be subject to any personal liability or accountability by reason of any obligations of the Financing Authority. Nothing herein contained relieves any such member, officer, agent or employee from the performance of any official duty provided by law or by the instruments authorizing the issuance of any obligations of the Financing Authority.

No Member shall assume any liability or responsibility for any debts, liabilities or obligations which may be incurred by the other Member in connection with the issuance of bonds or otherwise, and no Member shall assume any liability or responsibility for any debts, liabilities or other obligations of the Financing Authority.

The proposed name for the new JPA would be the "Tracy Public Financing Authority" and it would be formed upon the approval and execution of the Exercise of Powers Agreement between both the City of Tracy and the South County Fire Authority. After this action to form the Authority, it is not anticipated that there would be any necessity for future actions by the South County Fire Authority Board related to the Tracy Public Financing Authority. The Board of Directors of the financing authority would be the members of the Tracy City Council. Whenever the Tracy Public Financing Authority is used for the purposes of issuing debt, all matters related to that specific debt issue would be considered by the Board of the new JPA as well as by the City Council. Since City Council Members would also serve as Board Members of the new JPA, it is anticipated that meetings of both the City Council and the new JPA would be held jointly during the time of regularly scheduled City Council meetings.

There is no fiscal impact to the City of Tracy or the South County Fire Authority in forming the Tracy Public Financing Authority. The cost of legal services to prepare the Exercise of Powers Agreement are covered within the fee for bond counsel services which will be paid from bond proceeds upon closing of the first bonds issued by the financing authority. Also the City could avoid a General Fund expense of \$30,000 to \$40,000 – the fee charged by a Sacramento organization to create a financing authority using that organization and the City of Tracy.

Staff recommended that the Board of Directors of the South County Fire Authority approve and authorize the Exercise of Powers Agreement between the City of Tracy and the South County Fire Authority to form the Tracy Public Financing Authority.

Director Maciel asked if the action had anything to do with the day-to-day operations of the Fire Department or if it was solely a funding mechanism for capital projects. Mr. Harmon stated it was solely a funding mechanism for issuing debt for capital projects.

Chairperson Rickman asked if this action would save the City between \$30,000 and \$40,000. Mr. Harmon stated yes.

There were no audience members wishing to address the Fire Authority.

It was moved by Director Maciel and seconded by Director Thoming to adopt Resolution 2013-003 approving and authorizing the Exercise of Powers Agreement between the City of Tracy and the South County Fire Authority to form the Tracy Public Financing Authority. Voice vote found all in favor; passed and so ordered.

5. Adjournment - It was moved by Director Maciel and seconded by Director Thoming to adjourn. Voice vote found all in favor; passed and so ordered. Time: 5:58 p.m.

The above are summary minutes. The above agenda was posted at Tracy City Hall on May 2, 2013.

Attest:

Chairperson

Secretary

SCFA AGENDA ITEM 5

REQUEST

RECEIVE AN UPDATE ON THE STRUCTURE FOR FIRE SERVICE GOVERNANCE AND APPROVE THE FIRE SERVICE GOVERNANCE STEERING COMMITTEE'S RECOMMENDATION REGARDING THE FUTURE GOVERNANCE STRUCTURE

EXECUTIVE SUMMARY

At its October 21, 2011 meeting, San Joaquin County LAFCo recommended that the City of Tracy analyze and evaluate the current fire services governance structure and other governance models that may be employed. Staff developed a Fire Service Steering Committee to oversee the process. Several fire service governance options were considered and a vetting process was employed. Staff has made a recommendation to the Steering Committee, to Tracy City Council, to Tracy Rural Fire Protection District Board of Directors and now the South County Fire Authority Board of Directors. If the various affected agencies reach consensus on the recommendation, staff will present their recommendation to LAFCo for its consideration at its meeting on July 19, 2013.

DISCUSSION

At its May 15, 2012 meeting, staff provided a presentation to City Council on the current structure of fire governance, which included an overview of the process to be employed over the succeeding months to evaluate the current structure and to identify alternatives to the existing structure. The goal was to identify a structure that streamlines decision-making and to identify existing barriers to governance efficiency related to the provision of fire services within the South County Fire Authority service area.

On June 5, 2012, the City Council appointed Steve Abercrombie to represent the Council on the Fire Governance Steering Committee. At the July 17, 2012 meeting of the South County Fire Authority (SCFA), the SCFA Board appointed Jim Thoming to represent the SCFA on the Fire Governance Steering Committee (Committee). The Tracy Rural Fire District (District) appointed John Vieira, the Mountain House Community Services District (MHCS D) appointed Celeste Farron, IAFF Local 3355 appointed Ryan Gall, and Robert Sarvey and Dan Ball were appointed as community members at large. The Committee has convened monthly meetings since January of this year. Additionally, special meetings were scheduled as needed.

Staff provided the Committee with information about four options: (1) maintain the current structure, (2) dissolve the SCFA and form a new joint powers authority, (3) have all the entities contract directly for fire services with the City, and (4) annex the City and MHCS D into the District to form one fire district. The MHCS D representative has indicated that MHCS D does not want to be annexed into the District.

Staff held three community workshops to receive input from the public and to hear any concerns that may need consideration. The meetings were held at the MHCSD Board room, New Jerusalem School, and the Tracy Transit Center. One person attended the Mountain House workshop, no one attended the workshop at New Jerusalem School, and three people attended the workshop at the Transit Center, two of those people were District Board members. No concerns were raised during any of the meetings. Staff reported the workshop results to the Committee.

Staff formed a task force of Fire Department employees to review the options, perform research to gather information regarding each of the four options and to advise of any concerns that employees may have regarding the options. Additionally, staff met with IAFF Local 3355 to discuss the options and identify any concerns related to them. The concerns raised through that process were security of employment for current employees and continuance of the current employee contract, should any option be implemented that changes the current employer.

Staff met with the Interim County Administrator to provide an overview of the options, requested that she touch bases with the Board of Supervisors to determine any concerns, and asked the County to identify any fiscal concerns. Staff provided information that the County will use in making that determination. Staff also met with the County Auditor to get property tax information upon which to base analysis of fiscal considerations regarding the City being annexed into the District.

Staff's analysis of the four options indicates that two have merit: (1) maintaining the current structure, or (2) annexing the City into the District.

The following is an overview of each option based on the information available to date:

Strengthen the Existing Joint Powers Authority

The South County Fire Authority is a Joint Powers Authority (JPA), organized in 1999 pursuant to California Government Code Sections 6500-6536. The JPA currently consists of two partners, the City of Tracy and the Tracy Rural Fire District. The service area covered by the JPA includes the jurisdictional areas of the City of Tracy, the adjacent rural areas, and the community of Mountain House. Services are provided to the community of Mountain House pursuant to a contract with the Tracy Rural Fire District. The JPA is governed by a four member board of directors, two from each partner. Services are provided through contract, by the City of Tracy. Costs, including indirect costs, are allocated through a formula based on the staffing needs within each member's jurisdictional area. Each member is responsible for the costs of replacement apparatus and major repair/renovation of facilities located within their respective jurisdictional boundaries.

The following is the cost allocation based on the Fiscal Year 2013/14 budget:

**SCFA Cost Allocations Based Upon FY 13/14
 Proposed Budget for Tracy Fire Department**

Programs	Proposed FY 13-14 Expenditures	TRFD Share	MHCSD Share	Grant Funding	City Share	
P52110 - Fire Admin	\$551,520	\$148,470	\$89,550	\$0	\$313,500	
P52150 - Fire Prevention	412,360	110,190	66,460	0	235,710	*1
P52210 - Fire Operations	12,902,350	3,505,850	2,114,560	0	7,281,940	
Constant Staffing - FS #91	1,069,000	0	0	0	1,069,000	*2
City Staffing FS #92	120,310				120,310	*3
P52230 - Fire Mutual Aid	206,000	0	0	206,000	0	*4
P52250 - Fire Training	260,500	70,830	42,720	0	146,950	
Sub-Total	\$15,522,040	\$3,835,340	\$2,313,290	\$206,000	\$9,167,410	
P59320 - Fire Dept Eqpt						
New Equipment 50%	0	0	0	0	0	
Replacement Eqpt	636,950	0	0	0	636,950	*5
Sub-Total	\$636,950	\$0	\$0	\$0	\$636,950	
P59210 - Indirect Costs	\$408,400	113,530	\$67,800		\$227,070	
Total Costs	\$16,567,390	\$3,948,870	\$2,381,090	\$206,000	\$10,031,430	

- *1 - Fee revenues of \$175,500, deposited directly into Fund 211, but credited against City's share of costs
- *2 - Constant staffing overtime costs at FS #91
- *3 - City Staffing FS #92: 2 Firefighters for 5 months
- *4 - SCFA revenue estimate for State Mutual Aid
- *5 - Equipment Replacements acquired through Fund 605.

Should this option be approved, staff recommends that the following changes be made to the JPA:

- Offer full membership in the JPA to the community of Mountain House.
- Expand the Board of Directors to five. If Mountain House accepts membership, they will be represented on the Board. If not, establish an "At Large" position be established with appointment determined by the member agencies.
- Incrementally move toward full autonomy for the JPA. This may begin with the establishment of a pool to cover capital costs for all member agencies, each member agency paying its "fair share." During the next year, develop an implementation plan to achieve this goal. The implementation toward full autonomy will take several years to achieve.

Annexation of the City into the District

Annexations are subject to the Cortese-Knox-Hertzberg Local Government Reorganization Act and are subject to LAFCo procedures. The proceedings for annexation may be initiated by resolution of the affected local agency, the Tracy Rural Fire Protection District in this case. Parties are required to negotiate an exchange of property tax revenues to establish the revenue source(s) to fund the service. If the application proceeds, LAFCo will hold a public hearing and may either terminate the proceedings if a majority protest exists, order annexation subject to voter confirmation if the requisite number of protests are made, or order annexation without an election if the number of protests does not require an election.

All properties within the District's jurisdiction are subject to a benefit assessment based on the type of structure. Services would be funded through property tax and the benefit assessment. Residential and most commercial structures are assessed three cents per square foot in addition to the base property tax. The County, acting on behalf of the District, and the City would negotiate a property tax sharing agreement to determine the property tax to be transferred to the District.

Staff analyzed the fiscal effect on the City, making certain assumptions. Financial experts have not verified staff's analysis so it is subject to change. Staff recommends that caution be used and that no decision be based on its analysis until verified. Property tax generation within that portion of the City that would be subject to annexation and tax sharing negotiations is shown below (based on available information).

Tax Rate Area (TRA)	Prior Year Allocation (BASE)	Increment Factor	Disposition
004-002			No Assessed Value
004-003	\$ (95,400.13)	0.16	Core City/Not Attached
004-008	\$ 20,467.17	0.15	Core City/Not Attached
004-048	\$ 7,116.79	0.17	Core City/Not Attached
004-056	\$ 309,309.07	0.12	Core City/Not Attached
004-073	\$ 6,419,032.00	0.16	Core City/Not Attached
004-074			No Assessed Value
004-075	\$ 141,294.04	0.15	Core City/Not Attached
004-085	\$ 253,337.26	0.17	Core City/Not Attached
004-086	\$ 547,413.90	0.15	Core City/Not Attached
004-087	\$ 910,590.36	0.17	Core City/Not Attached
Subtotal	\$ 8,513,160.46		

Tax Rate Area (TRA)	Prior Year Allocation (BASE)	Increment Factor	Disposition
004-001	\$ 871.73	0.0%	*Core City/Not Attached/RDA
004-018	\$ 6,294.93	0.0%	*Core City/Not Attached/RDA
004-047	\$ 2,900.21	0.0%	*Core City/Not Attached/RDA
004-049	\$ 471,314.90	0.0%	*Core City/Not Attached/RDA
004-050	\$ 3,968.46	0.0%	*Core City/Not Attached/RDA
004-051	\$ 6,114.20	0.0%	*Core City/Not Attached/RDA
004-052	\$ 11,112.08	0.0%	*Core City/Not Attached/RDA
004-053	\$ -	0.0%	*Core City/Not Attached/RDA
004-077	\$ -	0.0%	*Core City/Not Attached/RDA
004-078	\$ -	0.0%	*Core City/Not Attached/RDA
004-093	\$ 1,826.18	0.0%	*Core City/Not Attached/RDA
Subtotal	\$ 504,402.69		
TOTAL	\$ 9,017,563.15		The above figures are all from Tax Year 2012

Upon completion of the annexation, the City would have no authority or responsibility for fire services. The delivery of all fire services would be the full responsibility of the District. To implement this option, the following would first need resolution:

- Agreement on how to resolve the District's debt to the City.
- Employee transfer plan and implementation of current MOU.
- Agreement regarding ownership, use, and maintenance of facilities and apparatus/equipment.
- Implementation plan for the transfer of authority and responsibility.

FISCAL IMPACT

Strengthen the Existing Joint Powers Agreement – No changes as long as existing share is intact.

Annexation of the City into the District – Subject to negotiations.

RECOMMENDATION

That the South County Fire Authority Board of Directors direct staff to advise LAFCo that the current governance structure will be continued while the parties move toward a regional stand-alone fire agency.

Prepared by: Alford Nero, Fire Chief
 Reviewed by: R. Leon Churchill Jr., Executive Director
 Approved by: R. Leon Churchill Jr., Executive Director

SCFA AGENDA ITEM 6

REQUEST

ACCEPT A REPORT ON THE SOUTH COUNTY FIRE AUTHORITY EMERGENCY RESPONSE PERFORMANCE FOR FOURTH QUARTER OF FISCAL YEAR 2012-2013

EXECUTIVE SUMMARY

The following report is a summary of all emergency response performance for the fourth quarter of fiscal year 2012/2013 relative to established performance objectives. Response performance remains on par and fairly consistent.

DISCUSSION

This report presents historical fire department response information for the fourth quarter of fiscal year 2011/2012.

There were a total of 1,517 incidents in the South County Fire Authority (SCFA) during the fourth quarter of fiscal year 2012/2013. This is a decrease of 86 incidents compared to the fourth quarter of 2011/2012. The distribution of incidents among the jurisdictions of the SCFA remains consistent, where the majority of incidents occurred in the City of Tracy (68%), followed by Tracy Rural Fire District (17%), Mountain House Community Services District (6%), Freeways (3%), and other areas outside of the SCFA (6%).

During the evaluation period, the department responded to a total of 35 structure fires in the entire South County Fire Authority; 26 in the City and 9 in the Rural District. Thirteen of those 35 structure fires were still working fires on arrival of fire companies. Eleven of the working fires involved residential structures. One was a bathroom fire at South/West Park School, and the other a barn fire that destroyed a \$200,000 chicken manure composter at 5793 W. Delta Avenue. There were no structure fires in the Mountain House Community Services District during the quarter.

One of the department's goals is to confine residential structure fires to the room of origin or less 90% of the time. This fiscal year that goal was met 74% of the time in the City, 82% of the time in Tracy Rural Fire District, and 60% of the time in the Mountain House Community Services District. Another goal of the department is to respond to all emergencies quickly.

In July 2011, staff began presenting response time data to the SCFA Board by each of the four components of response time, "Call Processing," "Turnout Time," "Travel Time," and the "Total Reflex Time." The quarterly report displays the performance for each of these time components by percentage and percentile and compares them to both the desired benchmarks and to the acceptable baselines.

During the fourth quarter of fiscal year 2012/2013, the department responded to 43% of all emergency incidents inside of the City of Tracy within the total reflex performance objective of 6.5 minutes.

The 90th percentile for all incidents in the City was 9 minutes and 16 seconds (8:6) meaning 90% of all incidents were responded to within 9:16 or less.

In the fourth quarter of fiscal year 2012/2013, the fire department responded to 61% of all emergency incidents in the Tracy Rural Fire Protection District within the total reflex performance objective of 10 minutes. The 90th percentile for all incidents in the rural area was 13 minutes and 46 seconds; 90% of all incidents were responded to within 13:46 or less.

Response performance in the Mountain House Community Services District was 32% for all emergency incidents within the total reflex performance objective of 6.5 minutes. The 90th percentile for all incidents was 9 minutes and 26 seconds (9:26).

FISCAL IMPACT

There is no fiscal impact related to receiving this report

RECOMMENDATION

Staff recommends the Board of Directors accept the South County Fire Authority Quarterly Response Performance Report for the fourth quarter of fiscal year 2012/2013.

Prepared by: Steve Hanlon, Fire Division Chief

Reviewed by: Alford Nero, Fire Chief

Approved by: R. Leon Churchill, Jr., Executive Director

Attachment: South County Fire Authority Quarterly Response Performance Report



South County Fire Authority Quarterly Response Performance Report

Fourth Quarter - Fiscal Year 2012/2013 (April 1, 2013 through June 30, 2013)

This report reflects incident responses for all jurisdictions of the South County Fire Authority during the fourth quarter of Fiscal Year 2012/2013. It includes fire department response for the City of Tracy, the Tracy Rural Fire Protection District, and the town of Mountain House.

Tables and charts display the numbers of incidents occurring in each jurisdiction of the South County Fire Authority, responses per company, the total number of incident, response performance, and a summary of the major fires that have occurred during the fourth quarter of Fiscal Year 2012/2013.

Incidents by Type – Fourth Quarter FY 2012/2013

The following table displays the percentage of incident types dispatched in each jurisdiction of the South County Fire Authority during the fourth quarter of Fiscal Year 2012/2013.

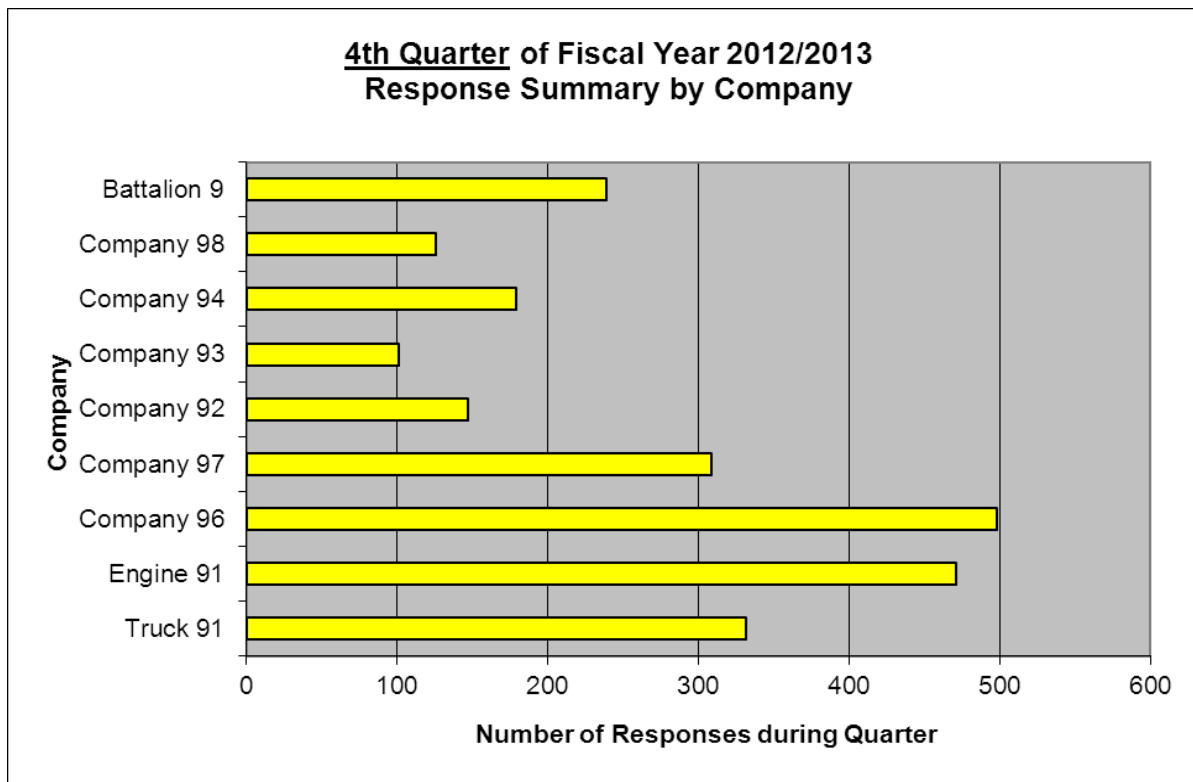
<u>Call Type</u>	<u>City</u>	<u>Rural</u>	<u>Mt. House</u>	<u>Freeway</u>	<u>Other</u>	<u>TOTALS</u>
Fires	7.1%	24.9%	11%	21%	32%	12%
EMS/Rescue	72.3%	55.8%	75%	72%	66%	69%
Hazardous Condition	2.4%	8.3%	3%	5%	1%	3%
Service	6.0%	7.2%	7%	2%	1%	6%
Alarm	11.4%	3.8%	4%	0%	0%	9%
Other	0.8%	0.0%	0%	0%	0%	1%
TOTALS	1024	265	91	43	94	1517
Percentage of Total	68%	17%	6%	3%	6%	

Responses by Company of the South County Fire Authority

This table shows the number of responses that each fire unit was attached to during the fourth quarter of Fiscal Year 2012/2013. These responses incorporate multiple units that have responded to a single incident.

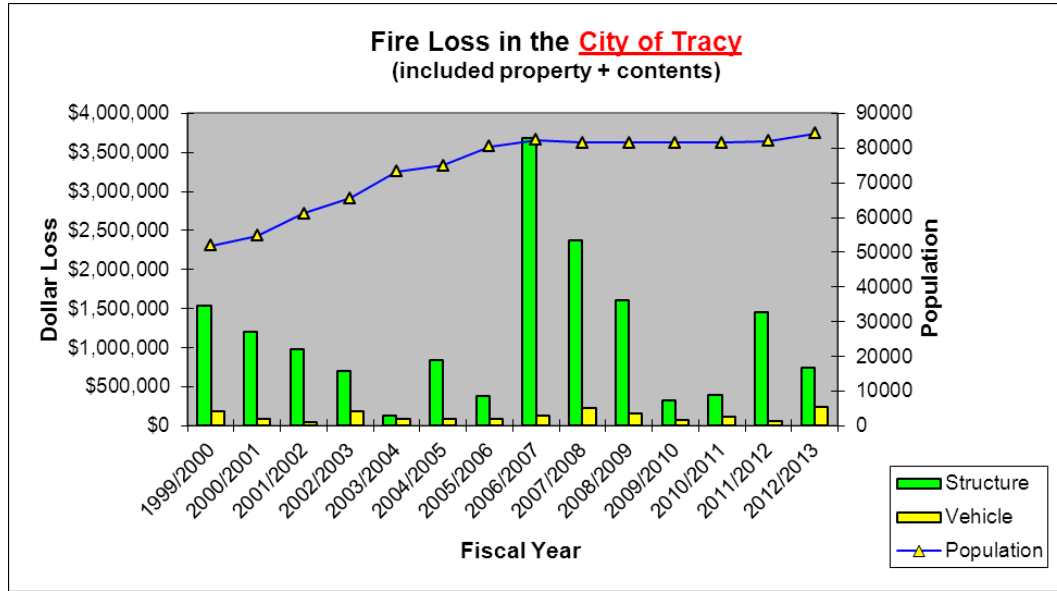
Company	City	Rural	Mt. House	Freeway	Other	TOTALS
Truck 91	244	52	10	19	7	332
Engine 91	382	41	29	11	8	471
Company 96	411	51	3	13	20	498
Company 97	239	63	0	6	1	309
Company 92	57	60	1	7	22	147
Company 93	21	68	0	8	4	101
Company 94	40	60	14	20	45	179
Company 98	12	29	71	5	9	126
Battalion 9	94	94	13	24	14	239
TOTALS	1500	518	141	113	130	2402
Percentage of Total	62%	22%	6%	5%	5%	100%

The chart below displays the number of responses per company during the fourth quarter of Fiscal Year 2012/2013. The data for this bar chart is from the table above.

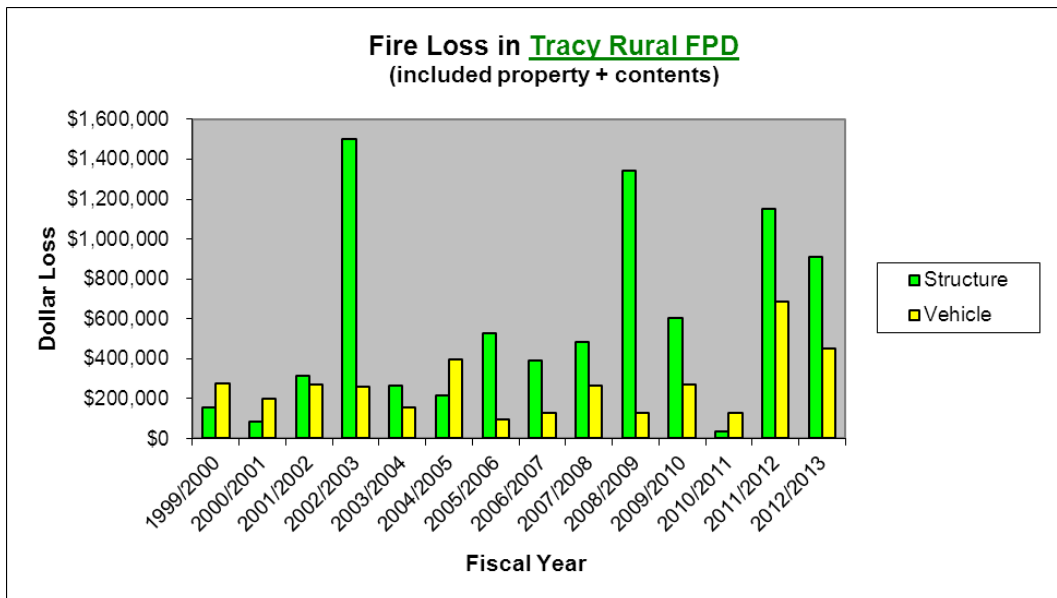


Structure Fire Loss

During the fourth quarter of Fiscal Year 2012/2013 the Fire Department was dispatched to twenty-six structure fires in the City of Tracy. Seven turned out to be actual structure fires requiring suppression efforts by the fire department. Two were trash totter fires that extended to buildings. Two were fires that extended to the attic with the most significant being at 65 E. First St. One fire involved a boy's bathroom at South/West Park Elementary School. Another occurred in a vacant residence on Byron Road. Total structure fire loss in the City during the fourth quarter was \$315,373. Total structure fire loss for FY 12/13 was \$745,575, 83% of the annual average for the past five years (\$902,963).



The Fire Department was dispatched to nine structure fires in the Tracy Rural Fire Protection District during the fourth quarter of Fiscal Year 2012/2013. Six of those nine fires turned out to be a working fire requiring suppression efforts by the fire department. The most significant was a fully involved unoccupied residence that burned on 6/15/13 (6712 W. Linne Road). On 5/26/13 a barn fire at 5793 W. Delta Road destroyed a chicken manure composter valued at \$200,000. Total structure fire loss for FY 12/13 was \$908,100, 112% of the annual average for the past five years (\$807,972).



Structure Loss

The following table lists the most significant dollar loss fires that occurred during the fourth quarter of Fiscal Year 2012/2013. This list includes only fires with over \$10,000 in combined property and content loss.

City of Tracy Structure Fire Loss

Tracy Rural FPD Structure Fire Loss

Date	Address	Dollar Loss	Date	Address	Dollar Loss
4/28/2013	1260 Johnson Ct.	\$17,535	4/9/2013	30000 S. Kasson Rd.	\$20,000
5/11/2013	2480 Byron Rd.	\$114,693	4/9/2013	12400 W. Larch Rd.	\$30,000
5/26/2013	1386 Remington Wy.	\$10,500	4/28/2013	27240 S. Hansen Rd.	\$10,200
5/30/2013	500 W. Mt. Diablo Ave.	\$35,000	5/26/2013	5793 W. Delta Ave.	\$220,000
6/17/2013	65 E. First St.	\$124,200	6/15/2013	6712 W. Linne Rd.	\$302,500

MHCSO Structure Fire Loss

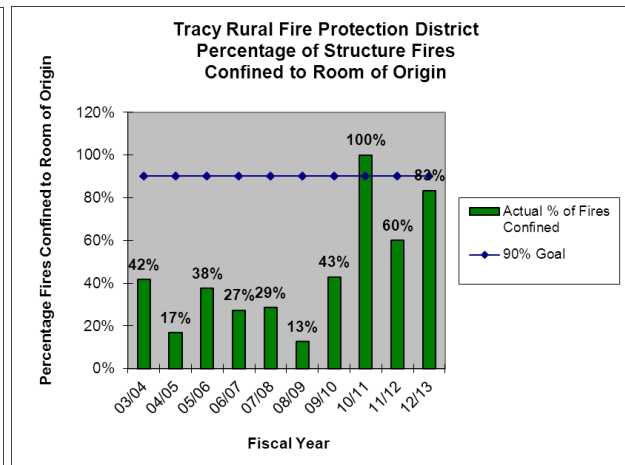
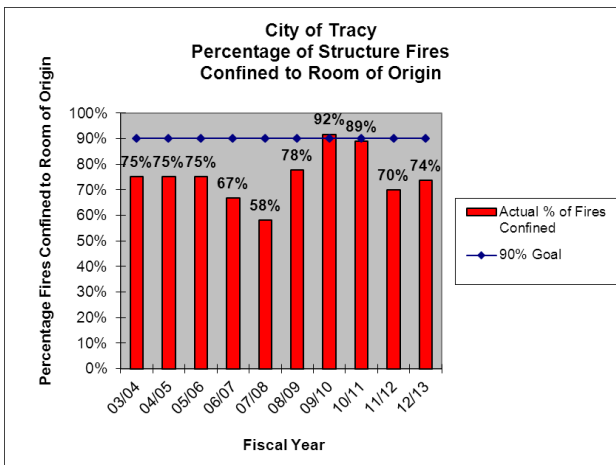
Date	Address	Dollar Loss
No fires over \$10K in loss during Q4		

“Moderate Risk” Structure Fires Confined to Room of Origin

The majority of structure fires in the South County Fire Authority occur in residential structures. When an effective response force can be assembled to safely mitigate these types of fires, the outcome is usually positive. The following are the South County Fire Authority Moderate risk structure fire objectives:

- To confine “moderate risk” structure fires to the room of origin or less 90% of the time in the City.
- To confine “moderate risk” structure fires to the room of origin or less 90% of the time in the District.

The following charts display the percentage of moderate risk structure fires confined to the room of origin or less since Fiscal Year 2003/2004.



Queuing

Queuing is a term used to describe the occurrence of simultaneous calls in one fire company's first-due area. When simultaneous calls are dispatched in one company's first-due area, a response from another company is required. This pulls resources from another area thus creating a void in the service delivery system and potentially creating a delay in response. A certain level of queuing is anticipated for fire department units relative to a static response system.

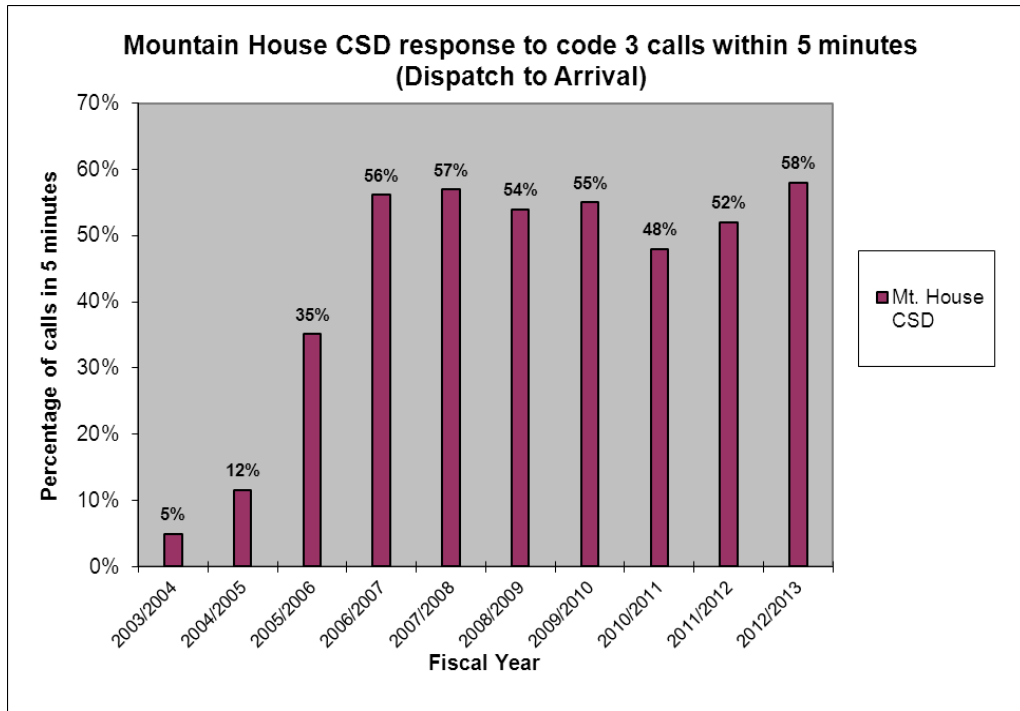
The following table displays the queuing percentages in each fire station's response area since Fiscal Year 2006/2007.

South County Fire Authority Queuing

Station Response Area	% of incidents handled by non-first due 2006/2007 (from SOC report)	% of incidents handled by non-first due FY 2008/2009	% of incidents handled by non-first due FY 2009/2010	% of incidents handled by non-first due FY 2010/2011	% of incidents handled by non-first due FY 2011/2012	% of incidents handled by non-first due FY 2012/2013
91	17%	8%	8%	5%	4%	3%
92	9%	10%	8%	3%	3%	3%
93	6%	6%	3%	2%	2%	1%
94	14%	15%	9%	4%	3%	2%
96	11%	10%	8%	7%	6%	6%
97	10%	9%	6%	6%	5%	5%
98	13%	5%	3%	3%	3%	2%

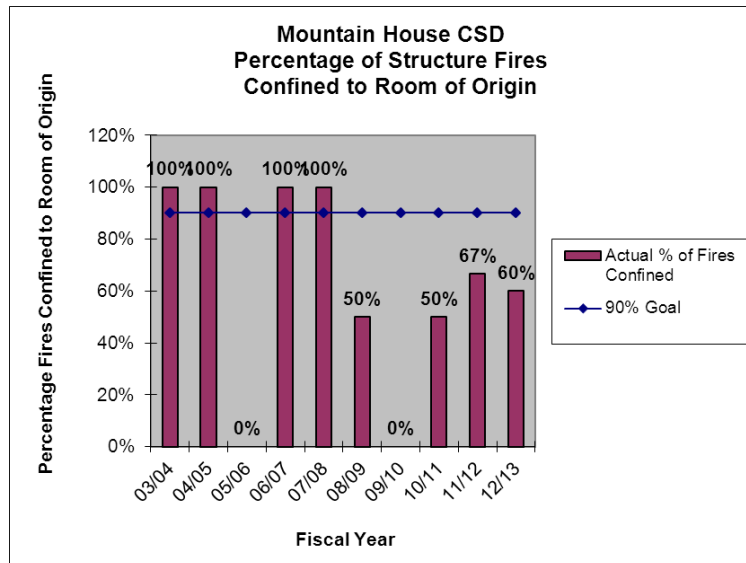
Mountain House Community Services District Response Performance

The charts below display the Mountain House Community Services District response performance and the percentage of “moderate risk structure fires confined to the room of origin or less since the 2003/2004 Fiscal Year.



“Moderate Risk” Structure Fires Confined to Room of Origin

The Fire Department was dispatched to two structure fires in the Mountain House Community Services District during the fourth quarter of Fiscal Year 2012/2013. One of those two turned out to be actual working fire in a moderate risk structure that required control actions by firefighters. That fire was attributed to discarded barbecue ashes placed into a garbage totter. The loss from that fire was \$10,000.



Components of Response Time

The tables on the following pages display each of the components of response time for the fourth quarter of fiscal year 2012/2013 and for fiscal year 2011/2012. The components of response time are “call processing,” “turnout time,” “travel time,” and the sum of the three, “total reflex time.”

There are two sets of tables for the City and two sets for the Tracy Rural Fire Protection District. The two tables above the center line display how the fire department has performed during the past quarter compared to the “benchmark” and the “baseline.” The two tables below the center line display the “benchmark” and the “baseline” for fiscal year 2011/2012.

Benchmarks are the desired level of service.

Baselines are the lower end of the acceptable best practices range (established by the Commission on Fire Accreditation International).

90th percentile time means that for a set of values at least ninety percent (90%) of them are less than or equal to the time displayed.

City of Tracy Response Performance - Fourth Quarter FY 2012/2013 and FY 11/12

SCFA Existing Response Performance Objectives (BENCHMARKS)

City of Tracy - Fourth Quarter Fiscal Year 2012/2013

EMS Incidents		90th Percentile	Structure Fire Incidents		90th Percentile	All Incident Types		90th Percentile
Call Processing	11% @ 1:00	3:33	Call Processing	31% @ 1:00	4:06	Call Processing	11% @ 1:00	3:19
Turnout Time	42% @ 1:00	1:49	Turnout Time	44% @ 1:00	2:08	Turnout Time	66% @ 1:00	1:52
Travel Time	72% @ 4:00	5:18	Travel Time	73% @ 4:00	5:44	Travel Time	69% @ 4:00	5:36
Total Reflex Time	44% @ 6:00	9:07	Total Reflex Time	31% @ 6:00	9:24	Total Reflex Time	43% @ 6:00	9:16

SCFA Existing Response Performance Objectives (Urban BASELINES from CFAI)

City of Tracy - Fourth Quarter Fiscal Year 2012/2013

EMS Incidents		90th Percentile	Structure Fire Incidents		90th Percentile	All Incident Types		90th Percentile
Call Processing	29% @ 1:30	3:33	Call Processing	50% @ 1:30	4:06	Call Processing	29% @ 1:30	3:19
Turnout Time	81% @ 1:30	1:49	Turnout Time	88% @ 1:30	2:08	Turnout Time	93% @ 1:30	1:52
Travel Time	89% @ 5:12	5:18	Travel Time	87% @ 5:12	5:44	Travel Time	88% @ 5:12	5:36
Total Reflex Time	84% @ 8:12	9:07	Total Reflex Time	88% @ 8:12	9:24	Total Reflex Time	82% @ 8:12	9:16

SCFA Existing Response Performance Objectives (BENCHMARKS)

City of Tracy - Fiscal Year 2011/2012

EMS Incidents		90th Percentile	Structure Fire Incidents		90th Percentile	All Incident Types		90th Percentile
Call Processing	15% @ 1:00	3:41	Call Processing	38% @ 1:00	2:02	Call Processing	13% @ 1:00	3:14
Turnout Time	45% @ 1:00	1:50	Turnout Time	24% @ 1:00	2:34	Turnout Time	67% @ 1:00	1:54
Travel Time	82% @ 4:00	4:41	Travel Time	81% @ 4:00	5:19	Travel Time	79% @ 4:00	4:52
Total Reflex Time	53% @ 6:00	8:18	Total Reflex Time	62% @ 6:00	7:14	Total Reflex Time	52% @ 6:00	8:36

SCFA Existing Response Performance Objectives (Urban BASELINES from CFAI)

City of Tracy - Fiscal Year 2011/2012

EMS Incidents		90th Percentile	Structure Fire Incidents		90th Percentile	All Incident Types		90th Percentile
Call Processing	35% @ 1:30	3:41	Call Processing	79% @ 1:30	2:02	Call Processing	34% @ 1:30	3:14
Turnout Time	80% @ 1:30	1:50	Turnout Time	79% @ 1:30	2:34	Turnout Time	92% @ 1:30	1:54
Travel Time	94% @ 5:12	4:41	Travel Time	88% @ 5:12	5:19	Travel Time	92% @ 5:12	4:52
Total Reflex Time	89% @ 8:12	8:18	Total Reflex Time	97% @ 8:12	7:14	Total Reflex Time	88% @ 8:12	8:36

Tracy Rural Fire Protection District Response Performance - Fourth Quarter FY 2012/2013 and FY 11/12

SCFA Existing Response Performance Objectives (BENCHMARKS)								
Tracy Rural Fire Protection District - <u>Fourth Quarter</u> Fiscal Year 2012/2013								
EMS Incidents		90th Percentile	Structure Fire Incidents		90th Percentile	All Incident Types		90th Percentile
Call Processing	11% @ 1:00	3:33	Call Processing	0% @ 1:00	5:00	Call Processing	8% @ 1:00	4:02
Turnout Time	34% @ 1:00	1:43	Turnout Time	33% @ 1:00	2:13	Turnout Time	60% @ 1:00	1:53
Travel Time	87% @ 7:30	7:53	Travel Time	83% @ 7:30	7:20	Travel Time	80% @ 7:30	9:01
Total Reflex Time	66% @ 9:30	12:24	Total Reflex Time	33% @ 9:30	11:24	Total Reflex Time	61% @ 9:30	13:46

SCFA Existing Response Performance Objectives (Rural BASELINES from CFAI)								
Tracy Rural Fire Protection District - <u>Fourth Quarter</u> Fiscal Year 2012/2013								
EMS Incidents		90th Percentile	Structure Fire Incidents		90th Percentile	All Incident Types		90th Percentile
Call Processing	29% @ 1:30	3:33	Call Processing	50% @ 1:30	5:00	Call Processing	29% @ 1:30	4:02
Turnout Time	80% @ 1:30	1:43	Turnout Time	83% @ 1:30	2:13	Turnout Time	94% @ 1:30	1:53
Travel Time	99% @ 13:00	7:53	Travel Time	100% @ 13:00	7:20	Travel Time	97% @ 13:00	9:01
Total Reflex Time	98% @ 16:00	12:24	Total Reflex Time	100% @ 16:00	11:24	Total Reflex Time	96% @ 16:00	13:46

SCFA Existing Response Performance Objectives (BENCHMARKS)								
Tracy Rural Fire Protection District - Fiscal Year 2011/2012								
EMS Incidents		90th Percentile	Structure Fire Incidents		90th Percentile	All Incident Types		90th Percentile
Call Processing	15% @ 1:00	3:41	Call Processing	38% @ 1:00	2:16	Call Processing	16% @ 1:00	3:35
Turnout Time	35% @ 1:00	1:59	Turnout Time	13% @ 1:00	2:34	Turnout Time	58% @ 1:00	2:03
Travel Time	85% @ 7:30	8:25	Travel Time	88% @ 7:30	6:51	Travel Time	84% @ 7:30	8:39
Total Reflex Time	67% @ 9:30	12:02	Total Reflex Time	75% @ 9:30	11:33	Total Reflex Time	67% @ 9:30	12:20

SCFA Existing Response Performance Objectives (Rural _ from CFAI)								
Tracy Rural Fire Protection District - Fiscal Year 2011/2012								
EMS Incidents		90th Percentile	Structure Fire Incidents		90th Percentile	All Incident Types		90th Percentile
Call Processing	35% @ 1:30	3:41	Call Processing	50% @ 1:30	2:16	Call Processing	40% @ 1:30	3:35
Turnout Time	74% @ 1:30	1:59	Turnout Time	50% @ 1:30	2:34	Turnout Time	89% @ 1:30	2:03
Travel Time	97% @ 13:00	8:25	Travel Time	100% @ 13:00	6:51	Travel Time	97% @ 13:00	8:39
Total Reflex Time	96% @ 16:00	12:02	Total Reflex Time	100% @ 16:00	11:33	Total Reflex Time	96% @ 16:00	12:20

Mountain House Community Services District Response Performance - Fourth Quarter FY 2012/2013 and FY 11/12

SCFA Existing Response Performance Objectives (BENCHMARKS)								
Mt. House CSD - <u>Fourth Quarter</u> Fiscal Year 2012/2013								
EMS Incidents		90th Percentile	Structure Fire Incidents		90th Percentile	All Incident Types		90th Percentile
Call Processing	4% @ 1:00	3:19	Call Processing	N/A	N/A	Call Processing	5% @ 1:00	3:19
Turnout Time	38% @ 1:00	1:43	Turnout Time	N/A	N/A	Turnout Time	66% @ 1:00	1:51
Travel Time	60% @ 4:00	5:51	Travel Time	N/A	N/A	Travel Time	59% @ 4:00	6:10
Total Reflex Time	33% @ 6:00	9:52	Total Reflex Time	N/A	N/A	Total Reflex Time	32% @ 6:00	9:26

SCFA Existing Response Performance Objectives (Urban BASELINES from CFAI)								
Mt. House CSD - <u>Fourth Quarter</u> Fiscal Year 2012/2013								
EMS Incidents		90th Percentile	Structure Fire Incidents		90th Percentile	All Incident Types		90th Percentile
Call Processing	23% @ 1:30	3:19	Call Processing	N/A	N/A	Call Processing	28% @ 1:30	3:19
Turnout Time	80% @ 1:30	1:43	Turnout Time	N/A	N/A	Turnout Time	94% @ 1:30	1:51
Travel Time	81% @ 5:12	5:51	Travel Time	N/A	N/A	Travel Time	79% @ 5:12	6:10
Total Reflex Time	72% @ 8:12	9:52	Total Reflex Time	N/A	N/A	Total Reflex Time	72% @ 8:12	9:26

SCFA Existing Response Performance Objectives (BENCHMARKS)								
Mt. House CSD - Fiscal Year 2011/2012								
EMS Incidents		90th Percentile	Structure Fire Incidents		90th Percentile	All Incident Types		90th Percentile
Call Processing	8% @ 1:00	3:20	Call Processing	33% @ 1:00	1:27	Call Processing	11% @ 1:00	3:08
Turnout Time	36% @ 1:00	1:38	Turnout Time	67% @ 1:00	1:34	Turnout Time	67% @ 1:00	1:44
Travel Time	58% @ 4:00	5:38	Travel Time	40% @ 4:00	4:25	Travel Time	57% @ 4:00	5:50
Total Reflex Time	30% @ 6:00	9:42	Total Reflex Time	17% @ 6:00	7:25	Total Reflex Time	28% @ 6:00	9:49

SCFA Existing Response Performance Objectives (Urban BASELINES from CFAI)								
Mt. House CSD - Fiscal Year 2011/2012								
EMS Incidents		90th Percentile	Structure Fire Incidents		90th Percentile	All Incident Types		90th Percentile
Call Processing	24% @ 1:30	3:20	Call Processing	83% @ 1:30	1:27	Call Processing	29% @ 1:30	3:08
Turnout Time	83% @ 1:30	1:38	Turnout Time	100% @ 1:30	1:34	Turnout Time	96% @ 1:30	1:44
Travel Time	86% @ 5:12	5:38	Travel Time	80% @ 5:12	4:25	Travel Time	85% @ 5:12	5:50
Total Reflex Time	74% @ 8:12	9:42	Total Reflex Time	83% @ 8:12	7:25	Total Reflex Time	76% @ 8:12	9:49